



ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
MAY 2, 2023 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. **CALL TO ORDER** ..... Bryn Dodd, President
- II. **INVOCATION** ..... Chaplain Doug Herget
- III. **PLEDGE OF ALLEGIANCE** ..... Bryn Dodd
- IV. **MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**  
..... Mary Lou Anderson (p.3)
- V. **AWARDS AND RECOGNITION**
  - A. **May 2023 Associates of the Month** ..... Russell Tippin
    - Clinical – Sarahi Garza
    - Non-Clinical – Belinda Arnold
    - Nurse – Arbelia (Cindy) Urquidi
  - B. **Net Promoter Score Recognition** ..... Russell Tippin
    - ProCare Cardio WSMP
    - 5C
  - C. **Nurses Week Recognition** ..... Kim Leftwich
- VI. **CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. **PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. **CONSENT AGENDA** ..... Bryn Dodd (p.4-35)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
  - A. **Consider Approval of Regular Meeting Minutes, April 4, 2023**
  - B. **Consider Approval of Joint Conference Committee, April 25, 2023**
  - C. **Consider Approval of Federally Qualified Health Center Monthly Report, March 2023**
- IX. **COMMITTEE REPORTS**
  - A. **Finance Committee** ..... David Dunn (p.36-109)
    - 1. Quarterly Investment Report – Quarter 2, FY 2023

2. Quarterly Investment Officer’s Certification
3. Financial Report for Month Ended March 31, 2023
4. Consent Agenda
  - a. Consider Approval of 724 Access Services & Support Contract Renewal
5. Consider Approval of Revecore Agreement
6. Consider Approval of Iodine Agreement
7. Consider Approval of Huron Agreement
8. Consider Approval of CER for Shimadzu Floor Xray Unit and Medication Refrigeration and Freezer Units

**X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton**

**XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS  
..... Russell Tippin (p.110)**

- A. CMO Update – Dr. Hulsey**
- B. BCBS Update**
- C. Tax Increment Reinvestment Zone (TIRZ) – Don Hallmark**
- D. COVID-19 Update**
- E. Ad hoc Report(s)**

**XII. EXECUTIVE SESSION**

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

**XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENTS**
- B. CONSIDER APPROVAL OF ON-CALL AGREEMENT**
- C. CONSIDER APPROVAL OF SPD PROJECT BUDGET INCREASE REQUEST**

**XIV. ADJOURNMENT ..... Bryn Dodd**

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
APRIL 4, 2023 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Bryn Dodd, President  
Wallace Dunn, Vice President  
Mary Lou Anderson  
Richard Herrera  
David Dunn  
Don Hallmark  
Kathy Rhodes

**OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Dr. Meredith Hulsey, Chief Medical Officer  
Kim Leftwich, Chief Nursing Officer  
Dr. Gregory Shipkey, Chief of Staff  
Dr. Timothy Benton, TTUHSC  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO  
Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Doug Herget offered the invocation.

**III. MOMENT OF SILENCE FOR CHAPLAIN FARRELL ARD**

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Russell Tippin, President/CEO and Chaplain Doug Herget led those in attendance in a moment of silence for Chaplain Ard and a few other ECHD staff who passed away recently.

**IV. PLEDGE OF ALLEGIANCE**

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

## **V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

## **VI. AWARDS AND RECOGNITION**

### **A. April 2023 Associates of the Month**

Russell Tippin, President/Chief Executive Officer, introduced the April 2023 Associates of the Month as follows:

- Clinical –Kelsey Maxwell
- Non-Clinical – Francisco Rodriguez
- Nurse – Alice Najera

### **B. Net Promoter Score Recognition**

Russell Tippin, President/Chief Executive Officer introduced the Net Promoter Score High Performer(s).

- Chineme Chima-Nlewn, PA
- Day Surgery

## **VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

## **VIII. EXECUTIVE SESSION**

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session for consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel, Kim Leftwich, Chief Nursing Officer, Staci Ashely, Vice President of Human Resources, and Kerstin Connolly, Paralegal.

Russell Tippin, President/CEO, Kim Leftwich, Chief Nursing Officer and Staci Ashley, Vice President of Human Resources led the ECHD Board in discussion about the nursing wage criteria in the Clinic Career Ladder as opposed to the Metric Based Incentives.

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**Executive Session began at 5:48 p.m.**

**Executive Session ended at 6:14 p.m.**

## **IX. PUBLIC COMMENTS ON AGENDA ITEMS**

Heather Burkhalter, 7028 XIT Ranch Road, Odessa, Texas submitted a request to address the ECHD Board of Directors. She has been employed at Medical Center Hospital for 13 years and has been a nurse for 11 years, currently working the Day Shift in CCU. She

wanted to address the Board about the change from the Metric Based Incentives to the Clinical Career Ladder and how it has affected the nurses pay. She obtained 190 signatures on a petition. She also brought copies of paychecks for the Board to review.

The Board listened to her concerns, and Mr. Tippin encouraged her to set-up a meeting with him.

No action was taken.

## **X. CONSENT AGENDA**

- A. Consider Approval of Regular Meeting Minutes, March 7, 2023**
- B. Consider Approval of Special Board Meeting Minutes, March 24, 2023**
- C. Consider Approval of Joint Conference Committee, March 28, 2023**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, February 2023**

David Dunn moved, and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

## **XI. COMMITTEE REPORTS**

### **A. Finance Committee**

- 1. Financial Report for Month Ended February 28, 2023
- 2. Consent Agenda
  - a. Consider Approval of StarCare Renewal.
  - b. Consider Approval of Culligan Contract Renewal.
  - c. Consider Approval of Beacon Medaes Contract Renewal.
- 3. Consider Approval of Vizient Clinical Data Base.
- 4. Consider Approval of Gallup Agreement.
- 5. Consider Approval of Sonifi Health Software/Hardware Upgrade.
- 6. Healthfuse Update.

Wallace Dunn moved, and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried.

### **B. Audit Committee**

- 1. Presentation of FY22 Audited Financial Statements
- 2. Report to Management

Wallace Dunn moved, and Richard Herrera seconded the motion to approve the Audit Committee report as presented. The motion carried.

### **C. Executive Policy Committee**

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The Executive Policy Committee met on April 3, 2023 at Noon to review and approve thirty-six (36) MCH policies meeting the committee guidelines. The committee recommends approval on all submitted polices presented.

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

## **XII. TTUHSC AT THE PERMIAN BASIN REPORT**

Dr. Timothy Benton, Regional Dean of TTUHSC provided the TTUHSC at the Permian Basin report. This report was for information only and no action was taken.

## **XIII. SOUTHWEST TRANSPLANT ALLIANCE RECOGNITION**

Jenna Johnson, Regional ORC with Southwest Transplant Alliance reported to the ECHD Board of Directors the 2022 State of Donation for Medical Center Hospital and presented an award to the Donate Life group. April is Donor Month.

This report was informational only. No action was taken.

## **XIV. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION**

Russell Tippin, President/CEO, presented the Endowment Funds Distribution Agreement from Prosperity Bank for approval.

As noted in the investment agreement, the total net income for Odessa Junior College Trust is \$14,664.05. Ninety percent of that amount is \$13,197.64 and this amount will be paid to Odessa Junior College. Ten percent, \$1,466.41 will be retained as an addition to principal.

The total net for the TTUHSC-PB Trust is \$49,335.95. Ninety percent of that amount is \$44,402.35 and this amount will be paid to TTUHSC-PB. Ten percent, \$4,933.60 will be retained as an addition to principal.

The total net income for University of Texas-PB is \$6,055.91. Ninety percent of that amount is \$5,450.32 and this amount will be paid to University of Texas-PB. Ten percent, \$605.59 will be retained as an addition to principal.

Richard Herrera moved, and Wallace Dunn seconded the motion to approve the Endowment Funds Distribution Agreement from Prosperity Bank as presented. The motion carried.

## **XV. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

### **A. Board Retreat Update**

The Board Retreat is scheduled for June 14-16, 2023 in Marathon, Texas.

This report was informational only and no action was taken.

### **B. CMO Update – Dr. Hulsey**

Dr. Hulsey, Chief Medical Officer, reported to the Board that the Doctor's Day events turned out well which relates to physician engagement. She invited the ECHD Board of Directors to attend the reception for the new Texas Tech University residents that is planned for June 27, 2023 at 5:30 pm.

This report was informational only and no action was taken.

### **C. COVID-19 Update**

Russell Tippin, President/CEO reported that there are two (2) patients in house today.

This report was informational only and no action was taken.

### **D. Ad hoc Report(s)**

Russell Tippin reported that LDI is next Wednesday, April 12, 2023 and invited the Board Members to attend from 11:00am – 1:00pm to hearing Odessa Police Chief Gerke's presentation.

Dr. Farrell Ard's Memorial Services will be held on Friday, April 6, 2023 at 10:00 am. over at the Texas Tech University Community Room. The family has requested in lieu of flowers for donations to made to the MCH Foundation.

A Regional Training/Update is being planned for August 10, 2023.

The ground breaking for the Oxy plant in Penwell and the Permian Basin Behavioral Health Center are scheduled for April 28, 2023.

The Regional Services report was provided in the packet.

Board member, Kathy Rhodes and the City of Odessa Mayor, Javier Joven attended an opening of a free medical clinic located in Midland. The clinic serves the uninsured, seeking medical care for diabetes and heart conditions. It is staffed by volunteers.

These reports were informational only. No action was taken.

## **XVI. EXECUTIVE SESSION**

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, and Kerstin Connolly, Paralegal.

Steve Ewing, Chief Financial Officer, Trevor Tankersley, Director of Public Relations, Kim Fox and Lauri Kerns with Jarrard Inc. provided an update and led the ECHD Board of Directors in discussions about the BCBS negotiations. Steve Ewing, Trevor Tankersley, Kim Fox and Lauri Kerns were excused from the remainder of Executive Session.

Staci Ashley, Vice President of Human Resources led the ECHD Board of Directors in discussions about the Clinical Career Ladder and Metric Based Incentives during Executive Session and then was excused from the remainder of Executive Session.

Adiel Alvarado, President MCH ProCare, presented the ProCare provider agreements and provided an anesthesia update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, provided an update on the Sterile Processing Department project to the ECHD Board of Directors in Executive Session.

Steve Steen, Chief Legal Counsel provided an update on the NSI lawsuit to the ECHD Board of Directors in Executive Session.

Steve Steen, Chief Legal Counsel, provided an update on the cardiology audit being conducted to the ECHD Board of Directors during Executive Session.

**Executive Session began at 6:42 p.m.**  
**Executive Session ended at 8:21 p.m.**

## **XVII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

### **A. Consider Approval of MCH ProCare Provider Agreement(s).**

Bryn Dodd presented the following new agreements:

- Sandyha Puri, N.P. – This a three (3) year Urgent Care Contract.
- Julie Ohlman, M.D.– This is a one (1) year Anesthesia Contract.
- Jannie Tang, M.D. – This is a one (1) year Anesthesia Contract.

Bryn Dodd presented the following amendments:

- Bangalore Annaiah, Putta Shankar, M.D. – This is an amendment to an Anesthesia Contract.
- Punaepalli Reddy, M.D. – This is an amendment to an Anesthesia Contract.
- Sung Hwang, M.D. - This is an amendment to an Anesthesia Contract.
- Kenneth “Skip” Batch, M.D. - This is an amendment to an Anesthesia Contract.
- Abhishek Bhari Jayadevappa, M.D. - This is an amendment to an Anesthesia Contract.
- Joseph Bryan, M.D. - This is an amendment to an Anesthesia Contract.
- Marlys Munnell, M.D. - This is an amendment to an Anesthesia Contract.
- Meghana Gillala, M.D. - This is an amendment to an Anesthesia Contract.
- Kevin Harbourne, M.D. - This is an amendment to an Anesthesia Contract.
- Ashutosh Gupta, M.D. – This is an amendment to a Gastroenterology Contract.

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Bryn Dodd presented the following renewal agreements:

- Michael Cuizon, N.P. – This is three (3) year renewal of a Hospitalist Contract.
- Albino Gelera, N.P. – This is a three (3) year renewal of a Hospitalist Contract.

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

**XVIII.ADJOURNMENT**

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 8:22 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "David Dunn", written over a horizontal line.

David Dunn, Secretary  
Ector County Hospital District Board of Directors



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
None				

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*John Teague, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	05/02/2023-05/01/2025

\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Michael Dragn, MD	Surgery	Yes	Active	Urology	West Texas Urology	None	06/01/2023-05/31/2025
Santiago Giraldo, MD	Medicine	Yes	Active	Internal Medicine	ProCare	Yes	06/01/2023-05/31/2025
Ashutosh Gupta, MD	Medicine	Yes	Active	Gastroenterology	ProCare	None	06/01/2023-05/31/2025
Abiodun Adejumoke Okin-Ayileka, MD	Family Medicine	No	Associate to Courtesy	Family Medicine		None	06/01/2023-05/31/2025
Robert Bennett, MD	Pediatrics	Yes	Active	Neonatal/Perinatal	TTUHSC	None	07/01/2023-06/30/2025
Elisa Brown, MD	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	07/01/2023-06/30/2025
Refugio Gonzalez III, DDS	Surgery	Yes	Associate to Courtesy	Pediatric Dentistry		None	07/01/2023-06/30/2025
David Libson, MD	OB/GYN		Active	OB/GYN		Yes	07/01/2023-06/30/2025
Joseph Peterson, MD	Emergency Medicine	Yes	Associate	Emergency Medicine	BEPO	None	07/01/2023-06/30/2024
Punaepalli Reddy, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	08/01/2023-07/31/2025



**Allied Health Professionals:**

<b>Applicant</b>	<b>Department</b>	<b>AHP Category</b>	<b>Specialty / Privileges</b>	<b>Group</b>	<b>Sponsoring Physician(s)</b>	<b>Changes to Privilege</b>	<b>Dates</b>
Britni Young, NP	Family Medicine	AHP	Nurse Practitioner		Francisco Salcido, MD	None	06/01/2023-05/31/2025
Sissy Hinojos, PA	Family Medicine	AHP	Physician Assistant	ProCare Texas Oncology	Eduardo Salcedo, MD	None	07/01/2023-06/30/2025

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff  
 Executive Committee Chair  
 /MM



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Additional Privileges:**

Staff Member	Department	Privilege
Avelino Garcia, MD	OB/GYN	Remove: Resuscitation, Newborn
Santiago Giraldo, MD	Medicine	Remove: Gram Stains of sputum, interpretation of; peripheral blood smear technique interpretation; urine analysis, including microscopic; vaginal discharge, KOH and wet prep examination; abdominal paracentesis; arterial puncture; central venous catheterization; endocervical culture; endotracheal intubation; general lumbar puncture; thoracentesis;
David Libson, MD	OB/GYN	Add: Myosure, Uterine Balloon Therapy (UTB)

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status – Resignations/Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/Lapse of Privileges:**

<b>Staff Member</b>	<b>Staff Category</b>	<b>Department</b>	<b>Effective Date</b>	<b>Action</b>
Celeste Menzer, PA	AHP	Surgery	10/14/2022	Resignation
Jordan Womack, DPM	Active	Surgery	09/07/2022	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

Staff Member	Department	Category
Refugio Gonzalez III, DDS	Surgery	Associate to Courtesy
Abiodun Adejumoke Okin-Ayileka, MD	Family Medicine	Associate to Courtesy

**Changes to Credentialing Dates:**

Staff Member	Staff Category	Department	Dates
None			

**Changes of Supervising Physician(s):**

Staff Member	Group	Department
None		

**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
None				



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Removal of I-FPPE**

Staff Member	Department	Removal/Extension
None		

**Change in Privileges**

Staff Member	Department	Privilege
None		

**Proctoring Request(s)/Removal(s)**

Staff Member	Department	Privilege(s)
None		

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM



May 2, 2023

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

- Update Rules & Regulations

**Statement of Pertinent Facts:**

The Medical Executive Committee recommends approval of the following:

- Update Rules & Regulations

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the above Update Rules & Regulations.

Gregory Shipkey, MD Chief of Staff  
Executive Committee Chair  
/MM

#### 4.B. TIMELINESS OF DOCUMENTATION

- (1) General Requirements. Medical records shall be completed within ~~15~~ **30** days following discharge. A medical record is considered complete when all patient information has been entered and signed. It is the responsibility of any practitioner involved in the care of a patient to prepare and complete medical records in accordance with this time frame, as well as the other provisions of these Rules and Regulations and any other relevant policies of the Hospital.
- (2) Notification. If a medical record is incomplete ~~10~~ **15** days after discharge, the practitioner will be given notice of the delinquency and that he or she has ~~5~~ **15** additional days to complete the record. If the medical record remains incomplete ~~15~~ **30** days following a patient's discharge, the practitioner will be notified of the continuing delinquency and that his or her clinical privileges have been automatically relinquished in accordance with (3) below. If the medical record remains incomplete 60 days following a patient's discharge, the practitioner will be notified that his or her Medical Staff appointment and all clinical privileges have been automatically resigned in accordance with (4) below.
- (3) Automatic Relinquishment Procedures. In the event that an automatic relinquishment occurs, the HIM Department will notify the practitioner that his or her clinical privileges have been relinquished. The Chief of Staff, emergency department and nursing administration will also be notified. The relinquishment will take effect immediately and the practitioner will be responsible for cancelling any cases scheduled at the Hospital and for transferring the care of any patients in the Hospital to a practitioner who has appropriate clinical privileges. The relinquishment will remain in effect until the delinquent records are completed or until his or her appointment and clinical privileges are resigned in accordance with (4) below.
- (4) Automatic Resignation Procedures. A practitioner who automatically relinquishes his or her privileges will be given 30 additional days to complete the delinquent records. Failure to do so indicates an inability or unwillingness to fulfill the standards in these Rules and Regulations. Accordingly, that practitioner will automatically resign his or her Medical Staff appointment and all clinical privileges.
- (5) Rejoining the Medical Staff After Resignation. Any practitioner who resigns his or her appointment and clinical privileges as a result of medical record delinquencies may subsequently apply to the Medical Staff as an initial applicant, provided that all delinquent medical records have been completed.
- (6) Former Practitioners. When a practitioner is no longer a member of the Medical Staff or granted the permission to practice as an Allied Health Professional, and his or her medical records are filed as permanently inadequate, this will be recorded in

the practitioner's credentials file and divulged in response to any future credentialing inquiry concerning the practitioner.

- (7) Exceptions. Any requests for special exceptions to the above requirements will be submitted by the practitioner and considered by the MEC.

Family Health Clinic  
May 2023  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 739,715	\$ 633,411	16.8%	\$ 635,771	16.3%	\$ 3,733,689	\$ 3,537,677	5.5%	\$ 3,524,648	5.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 739,715</b>	<b>\$ 633,411</b>	<b>16.8%</b>	<b>\$ 635,771</b>	<b>16.3%</b>	<b>\$ 3,733,689</b>	<b>\$ 3,537,677</b>	<b>5.5%</b>	<b>\$ 3,524,648</b>	<b>5.9%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 416,129	\$ 356,391	16.8%	\$ 361,461	15.1%	\$ 2,058,366	\$ 1,989,722	3.4%	\$ 2,171,735	-5.2%
Self Pay Adjustments	45,505	63,889	-28.8%	94,192	-51.7%	393,867	354,404	11.1%	267,068	47.5%
Bad Debts	2,538	11,850	-78.6%	13,532	-81.2%	(76,082)	67,798	-212.2%	97,441	-178.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 464,172</b>	<b>\$ 432,130</b>	<b>7.4%</b>	<b>\$ 469,185</b>	<b>-1.1%</b>	<b>\$ 2,376,151</b>	<b>\$ 2,411,924</b>	<b>-1.5%</b>	<b>\$ 2,536,244</b>	<b>-6.3%</b>
	<b>62.75%</b>	<b>68.22%</b>		<b>73.80%</b>		<b>63.64%</b>	<b>68.18%</b>		<b>71.96%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 275,543</b>	<b>\$ 201,281</b>	<b>36.9%</b>	<b>\$ 166,586</b>	<b>65.4%</b>	<b>\$ 1,357,538</b>	<b>\$ 1,125,753</b>	<b>20.6%</b>	<b>\$ 988,404</b>	<b>37.3%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 95,721	\$ 23,543	306.6%	\$ 7,288	1213.4%	\$ 587,796	\$ 141,258	316.1%	\$ 146,323	301.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 95,721</b>	<b>\$ 23,543</b>	<b>306.6%</b>	<b>\$ 7,288</b>	<b>1213.4%</b>	<b>\$ 587,796</b>	<b>\$ 141,258</b>	<b>316.1%</b>	<b>\$ 146,323</b>	<b>301.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 371,264</b>	<b>\$ 224,824</b>	<b>65.1%</b>	<b>\$ 173,874</b>	<b>113.5%</b>	<b>\$ 1,945,334</b>	<b>\$ 1,267,011</b>	<b>53.5%</b>	<b>\$ 1,134,728</b>	<b>71.4%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 104,626	\$ 111,229	-5.9%	\$ 96,039	8.9%	\$ 624,683	\$ 615,124	1.6%	\$ 572,352	9.1%
Benefits	26,004	27,083	-4.0%	24,854	4.6%	176,016	159,964	10.0%	150,465	17.0%
Physician Services	184,974	217,207	-14.8%	179,485	3.1%	997,957	1,278,948	-22.0%	996,593	0.1%
Cost of Drugs Sold	13,036	20,144	-35.3%	40,429	-67.8%	105,382	113,020	-6.8%	136,494	-22.8%
Supplies	5,276	10,008	-47.3%	7,325	-28.0%	76,018	56,567	34.4%	50,224	51.4%
Utilities	5,433	5,688	-4.5%	6,539	-16.9%	35,733	36,094	-1.0%	33,817	5.7%
Repairs and Maintenance	1,491	2,824	-47.2%	3,536	-57.8%	6,524	16,944	-61.5%	26,975	-75.8%
Leases and Rentals	493	482	2.3%	461	6.9%	2,863	2,892	-1.0%	2,952	-3.0%
Other Expense	1,551	1,591	-2.5%	1,213	27.9%	6,551	9,546	-31.4%	9,548	-31.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 342,884</b>	<b>\$ 396,256</b>	<b>-13.5%</b>	<b>\$ 359,883</b>	<b>-4.7%</b>	<b>\$ 2,031,728</b>	<b>\$ 2,289,099</b>	<b>-11.2%</b>	<b>\$ 1,979,420</b>	<b>2.6%</b>
Depreciation/Amortization	\$ 23,414	\$ 29,861	-21.6%	\$ 28,692	-18.4%	\$ 140,312	\$ 175,926	-20.2%	\$ 172,512	-18.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 366,297</b>	<b>\$ 426,117</b>	<b>-14.0%</b>	<b>\$ 388,575</b>	<b>-5.7%</b>	<b>\$ 2,172,040</b>	<b>\$ 2,465,025</b>	<b>-11.9%</b>	<b>\$ 2,151,932</b>	<b>0.9%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 4,967</b>	<b>\$ (201,293)</b>	<b>-102.5%</b>	<b>\$ (214,701)</b>	<b>-102.3%</b>	<b>\$ (226,706)</b>	<b>\$ (1,198,014)</b>	<b>-81.1%</b>	<b>\$ (1,017,204)</b>	<b>-77.7%</b>
Operating Margin	1.34%	-89.53%	-101.5%	-123.48%	-101.1%	-11.65%	-94.55%	-87.7%	-89.64%	-87.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	2,304	2,142	7.6%	2,116	8.9%	11,921	11,950	-0.2%	11,461	4.0%
Average Revenue per Office Visit	321.06	295.71	8.6%	300.46	6.9%	313.20	296.04	5.8%	307.53	1.8%
Hospital FTE's (Salaries and Wages)	25.0	27.9	-10.3%	23.3	7.5%	25.6	26.4	-3.2%	21.7	18.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 206,054	\$ 252,734	-18.5%	\$ 166,535	23.7%	\$ 1,194,292	\$ 1,391,402	-14.2%	\$ 1,067,997	11.8%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 206,054</b>	<b>\$ 252,734</b>	<b>-18.5%</b>	<b>\$ 166,535</b>	<b>23.7%</b>	<b>\$ 1,194,292</b>	<b>\$ 1,391,402</b>	<b>-14.2%</b>	<b>\$ 1,067,997</b>	<b>11.8%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 114,104	\$ 148,117	-23.0%	\$ 71,000	60.7%	\$ 646,665	\$ 815,443	-20.7%	\$ 725,538	-10.9%
Self Pay Adjustments	24,409	42,561	-42.6%	55,529	-56.0%	176,208	234,316	-24.8%	162,323	8.6%
Bad Debts	(3,006)	(7,230)	-58.4%	(10,286)	-70.8%	(31,740)	(39,804)	-20.3%	(80,518)	-60.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 135,508</b>	<b>\$ 183,448</b>	<b>-26.1%</b>	<b>\$ 116,244</b>	<b>16.6%</b>	<b>\$ 791,133</b>	<b>\$ 1,009,955</b>	<b>-21.7%</b>	<b>\$ 807,343</b>	<b>-2.0%</b>
	<b>65.8%</b>	<b>72.6%</b>		<b>69.8%</b>		<b>66.2%</b>	<b>72.6%</b>		<b>75.6%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 70,546</b>	<b>\$ 69,286</b>	<b>1.8%</b>	<b>\$ 50,292</b>	<b>40.3%</b>	<b>\$ 403,159</b>	<b>\$ 381,447</b>	<b>5.7%</b>	<b>\$ 260,654</b>	<b>54.7%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 95,721	\$ 23,543	0.0%	\$ 7,288	1213.4%	\$ 587,796	\$ 141,258	0.0%	\$ 146,323	301.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 95,721</b>	<b>\$ 23,543</b>	<b>306.6%</b>	<b>\$ 7,288</b>	<b>1213.4%</b>	<b>\$ 587,796</b>	<b>\$ 141,258</b>	<b>316.1%</b>	<b>\$ 146,323</b>	<b>301.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 166,267</b>	<b>\$ 92,829</b>	<b>79.1%</b>	<b>\$ 57,580</b>	<b>188.8%</b>	<b>\$ 990,955</b>	<b>\$ 522,705</b>	<b>89.6%</b>	<b>\$ 406,977</b>	<b>143.5%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 79,787	\$ 65,489	21.8%	\$ 70,802	12.7%	\$ 460,517	\$ 358,554	28.4%	\$ 451,892	1.9%
Benefits	19,830	15,946	24.4%	18,323	8.2%	129,759	93,242	39.2%	118,797	9.2%
Physician Services	109,820	102,930	6.7%	69,056	59.0%	598,447	608,030	-1.6%	503,364	18.9%
Cost of Drugs Sold	-	5,145	-100.0%	1,074	-100.0%	23,642	28,325	-16.5%	28,295	-16.4%
Supplies	2,954	5,768	-48.8%	4,114	-28.2%	18,553	32,392	-42.7%	24,329	-23.7%
Utilities	2,701	2,346	15.1%	3,230	-16.4%	18,214	20,167	-9.7%	17,811	2.3%
Repairs and Maintenance	1,491	2,824	-47.2%	3,536	-57.8%	4,824	16,944	-71.5%	26,975	-82.1%
Leases and Rentals	493	482	2.3%	461	6.9%	2,863	2,892	-1.0%	2,952	-3.0%
Other Expense	1,000	1,591	-37.1%	1,213	-17.6%	6,000	9,546	-37.1%	9,548	-37.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 218,076</b>	<b>\$ 202,521</b>	<b>7.7%</b>	<b>\$ 171,809</b>	<b>26.9%</b>	<b>\$ 1,262,820</b>	<b>\$ 1,170,092</b>	<b>7.9%</b>	<b>\$ 1,183,963</b>	<b>6.7%</b>
Depreciation/Amortization	\$ 2,560	\$ 2,933	-12.7%	\$ 2,625	-2.5%	\$ 15,190	\$ 17,347	-12.4%	\$ 15,767	-3.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 220,636</b>	<b>\$ 205,454</b>	<b>7.4%</b>	<b>\$ 174,434</b>	<b>26.5%</b>	<b>\$ 1,278,010</b>	<b>\$ 1,187,439</b>	<b>7.6%</b>	<b>\$ 1,199,730</b>	<b>6.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (54,369)</b>	<b>\$ (112,625)</b>	<b>51.7%</b>	<b>\$ (116,854)</b>	<b>53.5%</b>	<b>\$ (287,055)</b>	<b>\$ (664,734)</b>	<b>56.8%</b>	<b>\$ (792,754)</b>	<b>-63.8%</b>
Operating Margin	-32.70%	-121.33%	-73.0%	-202.94%	-83.9%	-28.97%	-127.17%	-77.2%	-194.79%	-85.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	761	926	-17.8%	705	7.9%	4,251	5,098	-16.6%	4,110	3.4%
Average Revenue per Office Visit	270.77	272.93	-0.8%	236.22	14.6%	280.94	272.93	2.9%	259.85	8.1%
Hospital FTE's (Salaries and Wages)	11.6	13.9	-16.6%	15.7	-26.1%	11.6	13.0	-10.9%	14.9	-22.2%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 215,738	\$ 194,473	10.9%	\$ 176,616	22.2%	\$ 1,166,173	\$ 1,092,478	6.7%	\$ 906,792	28.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 215,738</b>	<b>\$ 194,473</b>	<b>10.9%</b>	<b>\$ 176,616</b>	<b>22.2%</b>	<b>\$ 1,166,173</b>	<b>\$ 1,092,478</b>	<b>6.7%</b>	<b>\$ 906,792</b>	<b>28.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 123,034	\$ 105,828	16.3%	\$ 94,386	30.4%	\$ 647,440	\$ 594,501	8.9%	\$ 516,777	25.3%
Self Pay Adjustments	14,021	14,783	-5.2%	19,661	-28.7%	114,933	83,047	38.4%	60,821	89.0%
Bad Debts	7,431	9,052	-17.9%	8,254	-10.0%	15,909	50,851	-68.7%	30,923	-48.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 144,486</b>	<b>\$ 129,663</b>	<b>11.4%</b>	<b>\$ 122,302</b>	<b>18.1%</b>	<b>\$ 778,282</b>	<b>\$ 728,399</b>	<b>6.8%</b>	<b>\$ 608,521</b>	<b>27.9%</b>
	<b>66.97%</b>	<b>66.67%</b>		<b>69.25%</b>		<b>66.74%</b>	<b>66.67%</b>		<b>67.11%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 71,252</b>	<b>\$ 64,810</b>	<b>9.9%</b>	<b>\$ 54,314</b>	<b>31.2%</b>	<b>\$ 387,891</b>	<b>\$ 364,079</b>	<b>6.5%</b>	<b>\$ 298,271</b>	<b>30.0%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 71,252</b>	<b>\$ 64,810</b>	<b>9.9%</b>	<b>\$ 54,314</b>	<b>31.2%</b>	<b>\$ 387,891</b>	<b>\$ 364,079</b>	<b>6.5%</b>	<b>\$ 298,271</b>	<b>30.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 6,477	\$ 23,399	-72.3%	\$ 8,325	-22.2%	\$ 51,782	\$ 130,723	-60.4%	\$ 43,428	19.2%
Benefits	1,610	5,697	-71.7%	2,154	-25.3%	14,591	33,995	-57.1%	11,417	27.8%
Physician Services	34,485	48,507	-28.9%	59,774	-42.3%	201,665	284,783	-29.2%	217,541	-7.3%
Cost of Drugs Sold	3,544	4,567	-22.4%	7,370	-51.9%	19,190	25,655	-25.2%	22,095	-13.1%
Supplies	1,609	2,191	-26.6%	1,544	4.2%	24,652	12,389	99.0%	13,918	77.1%
Utilities	2,732	3,342	-18.3%	3,310	-17.5%	17,519	15,927	10.0%	16,006	9.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	551	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 51,008</b>	<b>\$ 87,703</b>	<b>-41.8%</b>	<b>\$ 82,476</b>	<b>-38.2%</b>	<b>\$ 331,650</b>	<b>\$ 503,472</b>	<b>-34.1%</b>	<b>\$ 324,404</b>	<b>2.2%</b>
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 124,673	\$ 158,129	-21.2%	\$ 156,296	-20.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 71,787</b>	<b>\$ 114,556</b>	<b>-37.3%</b>	<b>\$ 108,468</b>	<b>-33.8%</b>	<b>\$ 456,323</b>	<b>\$ 661,601</b>	<b>-31.0%</b>	<b>\$ 480,700</b>	<b>-5.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (535)</b>	<b>\$ (49,746)</b>	<b>-98.9%</b>	<b>\$ (54,154)</b>	<b>-99.0%</b>	<b>\$ (68,432)</b>	<b>\$ (297,522)</b>	<b>-77.0%</b>	<b>\$ (182,429)</b>	<b>-62.5%</b>
Operating Margin	-0.75%	-76.76%	-99.0%	-99.70%	-99.2%	-17.64%	-81.72%	-78.4%	-61.16%	-71.2%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	703	714	-1.5%	668	5.2%	3,837	4,011	-4.3%		0.0%
Average Revenue per Office Visit	306.88	272.37	12.7%	264.40	16.1%	303.93	272.37	11.6%	274.87	10.6%
Hospital FTE's (Salaries and Wages)	5.4	7.4	-26.9%	2.5	119.8%	6.3	7.1	-10.9%	2.4	159.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 317,924	\$ 186,204	70.7%	\$ 292,620	8.6%	\$ 1,373,223	\$ 1,053,797	30.3%	\$ 1,549,860	-11.4%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 317,924</b>	<b>\$ 186,204</b>	<b>70.7%</b>	<b>\$ 292,620</b>	<b>8.6%</b>	<b>\$ 1,373,223</b>	<b>\$ 1,053,797</b>	<b>30.3%</b>	<b>\$ 1,549,860</b>	<b>-11.4%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 178,991	\$ 102,446	74.7%	\$ 196,075	-8.7%	\$ 764,260	\$ 579,778	31.8%	\$ 929,420	-17.8%
Self Pay Adjustments	7,075	6,545	8.1%	19,001	-62.8%	102,726	37,041	177.3%	43,924	133.9%
Bad Debts	(1,887)	10,028	-118.8%	15,563	-112.1%	(60,250)	56,751	-206.2%	147,036	-141.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 184,179</b>	<b>\$ 119,019</b>	<b>54.7%</b>	<b>\$ 230,640</b>	<b>-20.1%</b>	<b>\$ 806,736</b>	<b>\$ 673,570</b>	<b>19.8%</b>	<b>\$ 1,120,380</b>	<b>-28.0%</b>
	<b>57.93%</b>	<b>63.92%</b>		<b>78.82%</b>		<b>58.75%</b>	<b>63.92%</b>		<b>72.29%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 133,745</b>	<b>\$ 67,185</b>	<b>99.1%</b>	<b>\$ 61,979</b>	<b>115.8%</b>	<b>\$ 566,488</b>	<b>\$ 380,227</b>	<b>49.0%</b>	<b>\$ 429,479</b>	<b>31.9%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 133,745</b>	<b>\$ 67,185</b>	<b>99.1%</b>	<b>\$ 61,979</b>	<b>115.8%</b>	<b>\$ 566,488</b>	<b>\$ 380,227</b>	<b>49.0%</b>	<b>\$ 429,479</b>	<b>31.9%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 18,362	\$ 22,341	-17.8%	\$ 16,913	8.6%	\$ 112,383	\$ 125,847	-10.7%	\$ 77,032	45.9%
Benefits	4,564	5,440	-16.1%	4,377	4.3%	31,666	32,727	-3.2%	20,251	56.4%
Physician Services	40,669	65,770	-38.2%	50,654	-19.7%	197,845	386,135	-48.8%	275,688	-28.2%
Cost of Drugs Sold	9,491	10,432	-9.0%	31,986	-70.3%	62,550	59,040	5.9%	86,105	-27.4%
Supplies	713	2,049	-65.2%	1,668	-57.2%	32,814	11,786	178.4%	11,977	174.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 73,799</b>	<b>\$ 106,032</b>	<b>-30.4%</b>	<b>\$ 105,597</b>	<b>-30.1%</b>	<b>\$ 437,258</b>	<b>\$ 615,535</b>	<b>-29.0%</b>	<b>\$ 471,052</b>	<b>-7.2%</b>
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 449	\$ 450	-0.2%	\$ 449	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 73,874</b>	<b>\$ 106,107</b>	<b>-30.4%</b>	<b>\$ 105,672</b>	<b>-30.1%</b>	<b>\$ 437,707</b>	<b>\$ 615,985</b>	<b>-28.9%</b>	<b>\$ 471,501</b>	<b>-7.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 59,871</b>	<b>\$ (38,922)</b>	<b>-253.8%</b>	<b>\$ (43,693)</b>	<b>-237.0%</b>	<b>\$ 128,781</b>	<b>\$ (235,758)</b>	<b>-154.6%</b>	<b>\$ (42,022)</b>	<b>-406.5%</b>
Operating Margin	44.76%	-57.93%	-177.3%	-70.50%	-163.5%	22.73%	-62.00%	-136.7%	-9.78%	-332.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	840	502	67.3%	743	13.1%	3,833	2,841	34.9%	4,052	-5.4%
Total Visits	840	502	67.3%	743	13.1%	3,833	2,841	34.9%		0.0%
Average Revenue per Office Visit	378.48	370.92	2.0%	393.84	-3.9%	358.26	370.92	-3.4%	382.49	-6.3%
Hospital FTE's (Salaries and Wages)	8.0	6.6	21.6%	5.1	56.9%	7.7	6.3	21.1%	4.3	78.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
MARCH 2023**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 51,410	\$ 49,946	\$ 607	\$ 101,963	13.8%	\$ 304,653	\$ 249,531	\$ 1,640	\$ 555,824	14.9%
Medicaid	51,184	56,975	205,426	313,585	42.4%	313,277	320,388	922,660	1,556,325	41.7%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	37,863	58,096	98,424	194,383	26.3%	189,600	302,631	400,716	892,947	23.9%
Self Pay	63,064	44,200	8,744	116,007	15.7%	351,506	250,066	27,906	629,478	16.9%
Other	2,533	6,521	4,723	13,777	1.9%	35,256	43,557	20,302	99,116	2.7%
<b>Total</b>	<b>\$ 206,054</b>	<b>\$ 215,738</b>	<b>\$ 317,924</b>	<b>\$ 739,715</b>	<b>100.0%</b>	<b>\$ 1,194,292</b>	<b>\$ 1,166,173</b>	<b>\$ 1,373,223</b>	<b>\$ 3,733,689</b>	<b>100.0%</b>

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 27,925	\$ 21,936	192	\$ 50,053	15.2%	\$ 148,332	\$ 122,165	\$ 192	\$ 270,688	16.2%
Medicaid	27,963	20,152	103,795	151,910	46.2%	156,992	153,636	491,405	802,033	48.1%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	14,581	28,475	45,399	88,454	26.9%	72,003	121,060	197,173	390,237	23.4%
Self Pay	14,645	10,354	6,187	31,185	9.5%	76,026	58,413	36,231	170,670	10.2%
Other	1,098	2,603	3,285	6,986	2.1%	6,686	13,480	12,070	32,235	1.9%
<b>Total</b>	<b>\$ 86,211</b>	<b>\$ 83,520</b>	<b>\$ 158,858</b>	<b>\$ 328,589</b>	<b>100.0%</b>	<b>\$ 460,038</b>	<b>\$ 468,754</b>	<b>\$ 737,071</b>	<b>\$ 1,665,863</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MARCH 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 51,410	24.9%	\$ 32,433	19.5%	\$ 304,653	25.5%	\$ 229,020	21.4%
Medicaid	51,184	24.8%	43,457	26.1%	313,277	26.2%	257,465	24.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,863	18.4%	26,896	16.2%	189,600	15.9%	166,559	15.6%
Self Pay	63,064	30.7%	55,856	33.5%	351,506	29.4%	371,155	34.8%
Other	2,533	1.2%	7,893	4.7%	35,256	3.0%	43,797	4.1%
<b>TOTAL</b>	<b>\$ 206,054</b>	<b>100.0%</b>	<b>\$ 166,535</b>	<b>100.0%</b>	<b>\$ 1,194,292</b>	<b>100.0%</b>	<b>\$ 1,067,997</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	27,925	32.4%	\$ 16,972	29.4%	\$ 148,332	32.2%	\$ 100,662	31.1%
Medicaid	27,963	32.4%	22,742	39.4%	156,992	34.1%	96,417	29.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,581	16.9%	7,866	13.6%	72,003	15.7%	61,795	19.1%
Self Pay	14,645	17.0%	10,092	17.5%	76,026	16.5%	56,809	17.6%
Other	1,098	1.3%	34	0.1%	6,686	1.5%	7,919	2.4%
<b>TOTAL</b>	<b>\$ 86,211</b>	<b>100.0%</b>	<b>\$ 57,706</b>	<b>100.0%</b>	<b>\$ 460,038</b>	<b>100.0%</b>	<b>\$ 323,603</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MARCH 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 49,946	23.2%	\$ 36,176	20.5%	\$ 249,531	21.4%	\$ 208,832	23.0%
Medicaid	56,975	26.4%	\$ 30,902	17.5%	320,388	27.5%	234,346	25.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	58,096	26.9%	\$ 50,572	28.6%	302,631	26.0%	209,095	23.1%
Self Pay	44,200	20.5%	\$ 43,573	24.7%	250,066	21.4%	203,756	22.5%
Other	6,521	3.0%	\$ 15,393	8.7%	43,557	3.7%	50,763	5.6%
<b>TOTAL</b>	<b>\$ 215,738</b>	<b>100.0%</b>	<b>\$ 176,616</b>	<b>100.0%</b>	<b>\$ 1,166,173</b>	<b>100.0%</b>	<b>\$ 906,792</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 21,936	26.3%	\$ 12,130	23.0%	\$ 122,165	26.1%	\$ 86,848	30.4%
Medicaid	20,152	24.1%	20,106	38.1%	\$ 153,636	32.7%	83,042	29.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	28,475	34.1%	10,312	19.6%	121,060	25.8%	70,640	24.8%
Self Pay	10,354	12.4%	10,214	19.4%	58,413	12.5%	39,144	13.7%
Other	2,603	3.1%	(59)	-0.1%	13,480	2.9%	5,582	2.0%
<b>TOTAL</b>	<b>\$ 83,520</b>	<b>100.0%</b>	<b>\$ 52,704</b>	<b>100.0%</b>	<b>\$ 468,754</b>	<b>100.0%</b>	<b>\$ 285,257</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
MARCH 2023**

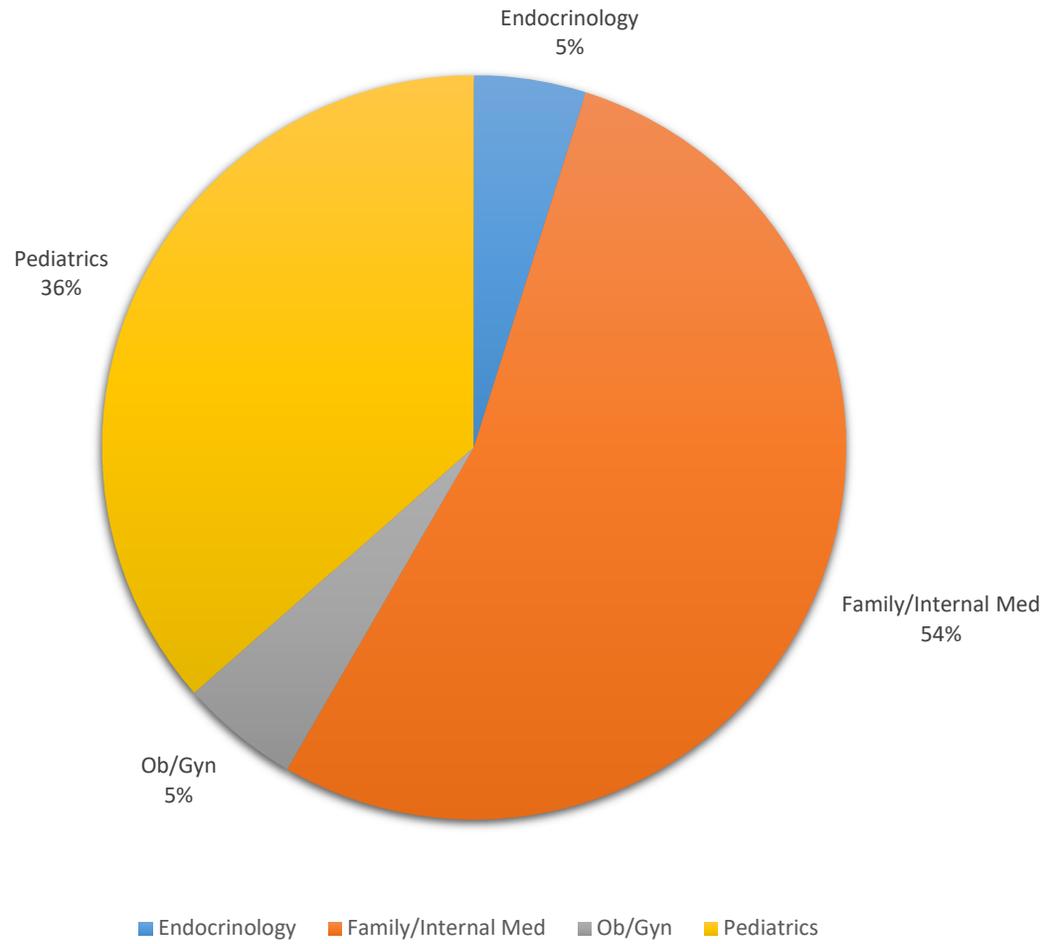
**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 607	0.2%	\$ -	0.0%	\$ 1,640	0.1%	\$ (801)	-0.1%
Medicaid	205,426	64.5%	\$ 178,523	61.0%	922,660	67.2%	919,992	59.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	98,424	31.0%	\$ 103,910	35.5%	400,716	29.2%	576,710	37.2%
Self Pay	8,744	2.8%	\$ 8,023	2.7%	27,906	2.0%	40,627	2.6%
Other	4,723	1.5%	\$ 2,163	0.7%	20,302	1.5%	13,333	0.9%
<b>TOTAL</b>	<b>\$ 317,924</b>	<b>100.0%</b>	<b>\$ 292,620</b>	<b>100.0%</b>	<b>\$ 1,373,223</b>	<b>100.0%</b>	<b>\$ 1,549,860</b>	<b>100.0%</b>

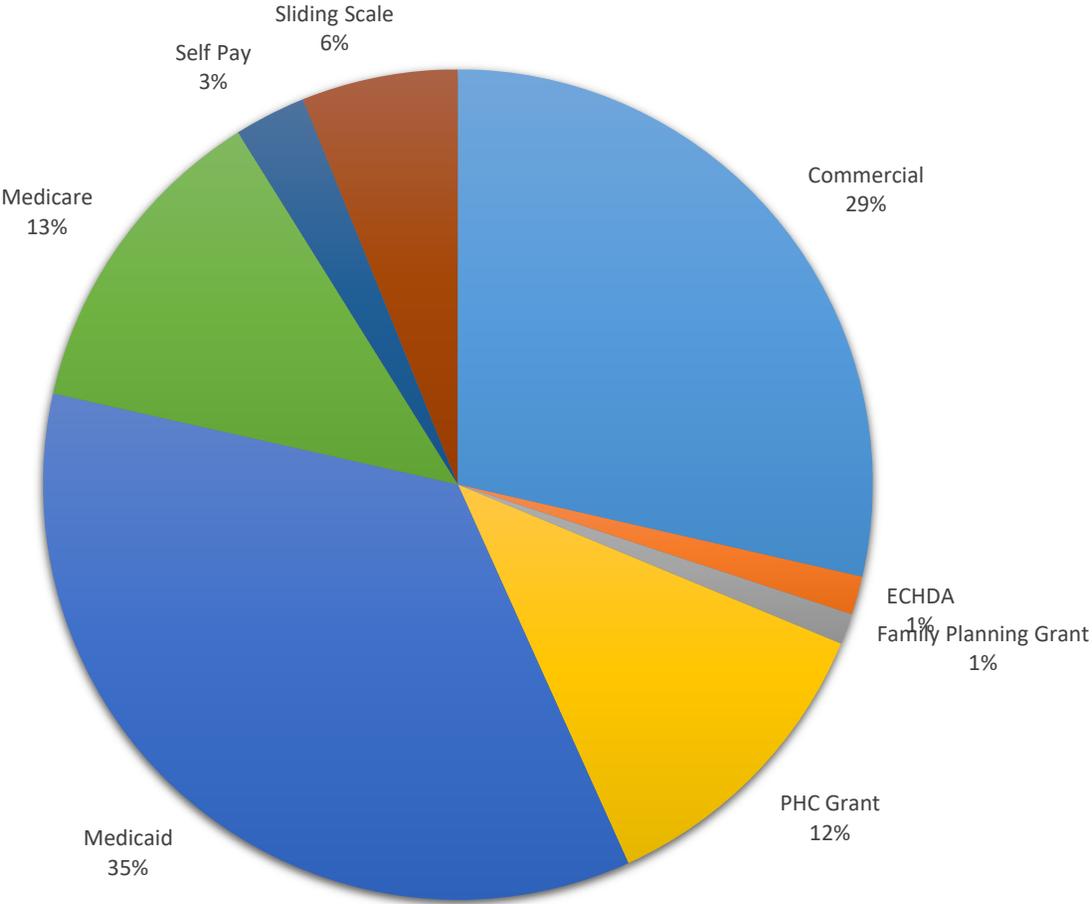
**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 192	0.1%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	103,795	65.3%	70,650	61.0%	491,405	66.7%	261,285	49.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	45,399	28.6%	41,122	35.5%	197,173	26.8%	234,149	43.9%
Self Pay	6,187	3.9%	3,175	2.7%	36,231	4.9%	34,118	6.4%
Other	3,285	2.1%	856	0.7%	12,070	1.6%	3,924	0.7%
<b>TOTAL</b>	<b>\$ 158,858</b>	<b>100.0%</b>	<b>\$ 115,804</b>	<b>100.0%</b>	<b>\$ 737,071</b>	<b>100.0%</b>	<b>\$ 533,476</b>	<b>100.0%</b>

### FHC March Visits By Service

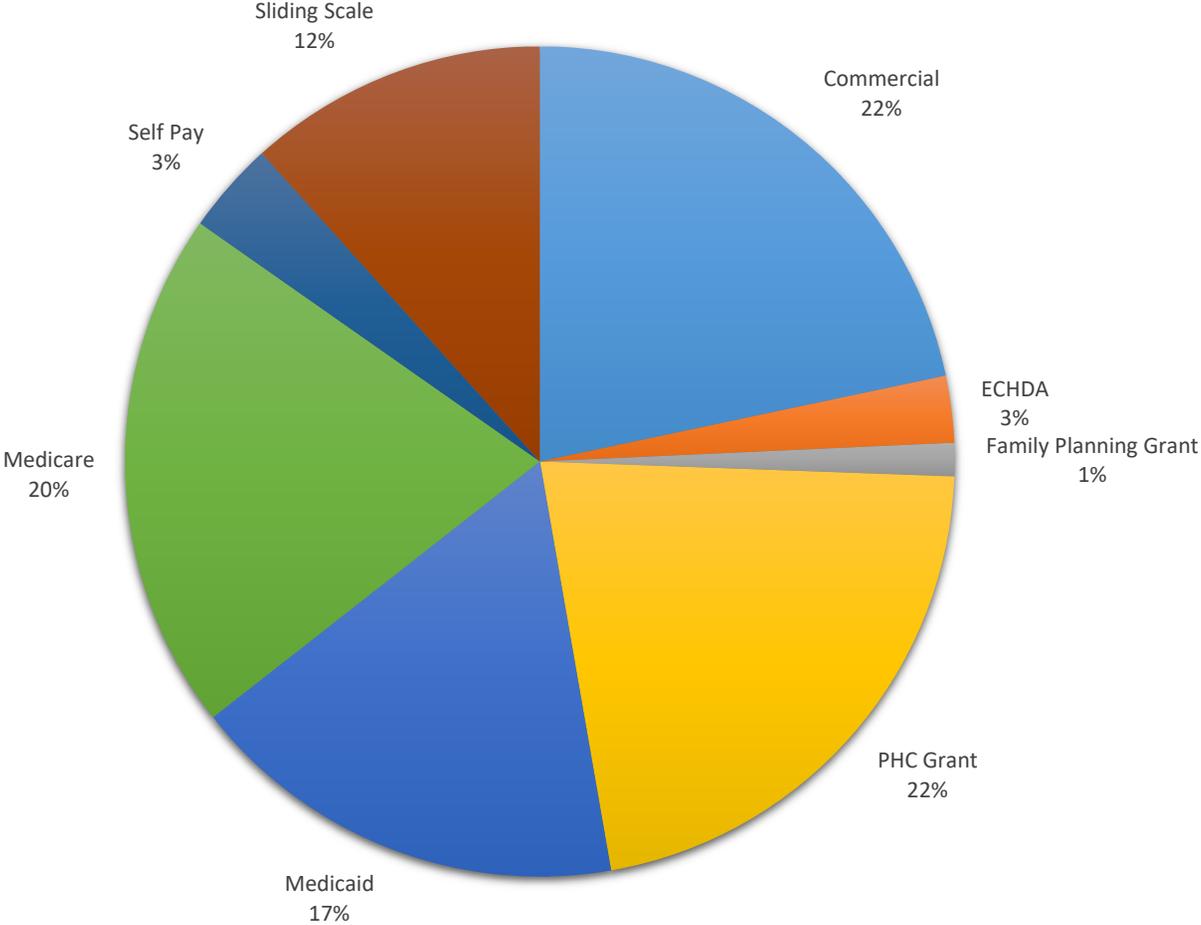


### Total FHC March Visits by Financial Class



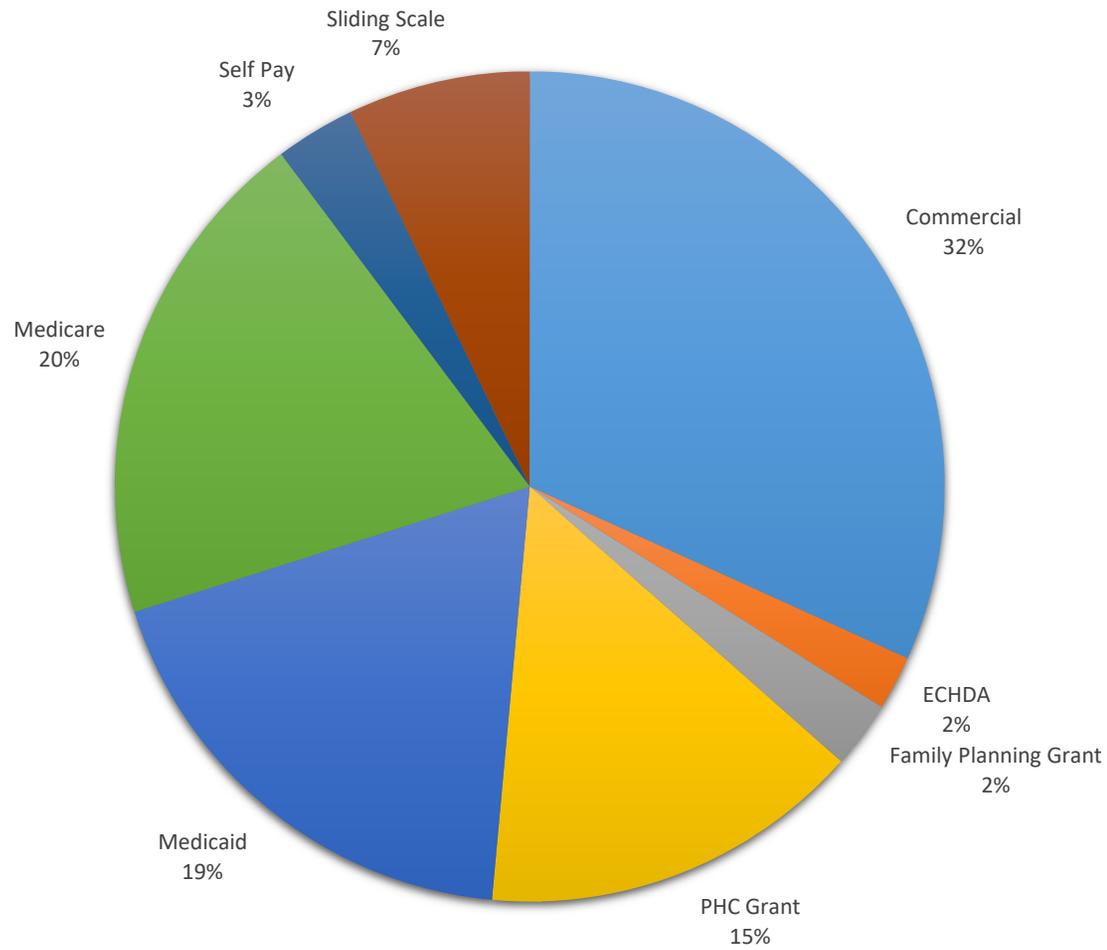
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

### FHC Clements March Visits by Financial Class



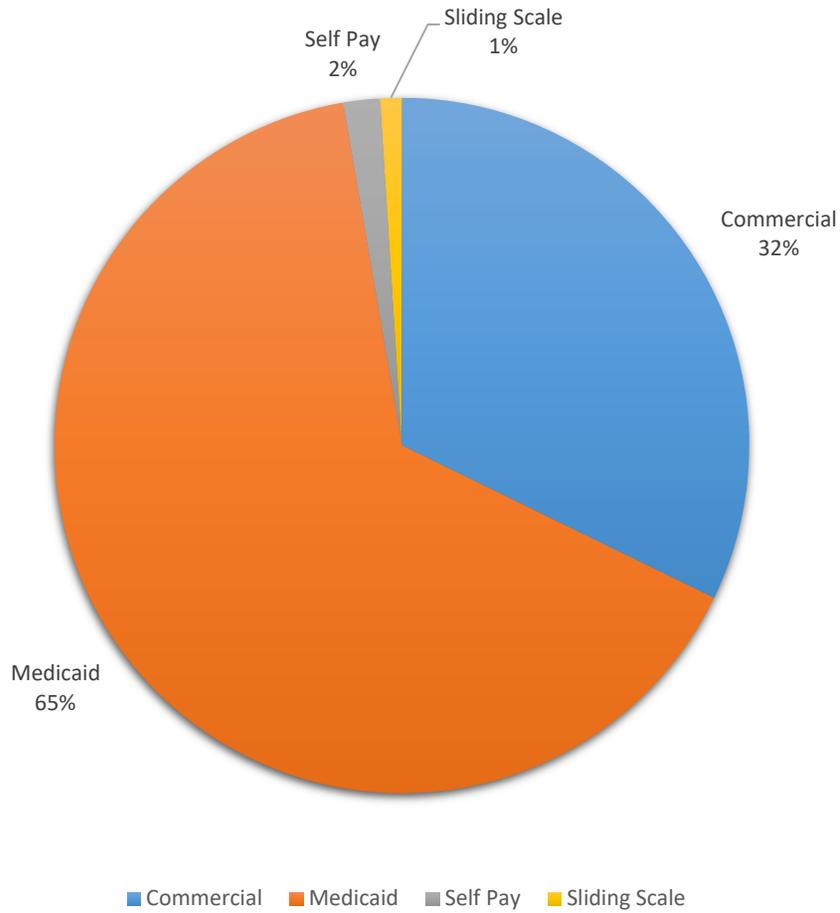
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC West University March Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### Healthy Kids Clinic March Visits by Financial Class



## FHC Executive Director's Report-May 2023

- **Staffing Update:** The Family Health Clinic currently has four open positions. We are in search of an LVN for our pediatric clinic, a Medical Assistant for our pediatric and West University locations, and a front desk position for pediatrics.
- **Provider Update:** Dr Hart has accepted the Pediatrician position in pediatrics. Dr Hart is currently seeing patients at our Pediatric clinic as a locum, and we are extremely excited to have her join our team permanently!
- **Community Events:** The Family Health Clinic participated in the following community events during the month of April:
  - FHC West University:** Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.



## Investor Statement

December 31, 2022- March 31, 2023

Prepared for

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**ECTOR COUNTY HOSPITAL DISTRICT**

**ECTOR COUNTY HOSPITAL DISTRICT  
PO BOX 7239  
Odessa, TX 79761**

Advisor

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**Charles Brown, Jarrod Patterson**  
Momentum Independent Network

**ECTOR COUNTY HOSPITAL DISTRICT**  
**March 31, 2023**

**Yield Summary**

<b>Sector</b>	<b>Cost Basis</b>	<b>Weighted Avg Yield</b>	<b>Market Value</b>	<b>Gain/Loss</b>
Treasuries/Agencies/CDs	\$ 65,645,061	1.04%	\$ 63,103,511	\$ -2,541,550
Money Market	\$ 591,771	4.43%	\$ 591,771	\$ 0
<b>Total</b>	<b>\$ 66,236,832</b>	<b>1.07%</b>	<b>\$ 63,695,282</b>	<b>\$ -2,541,550</b>

	<b>03/31/2023</b>	<b>03/31/2022</b>
<b>3 MONTH TREASURY BILL</b>	4.85%	0.52%
<b>5 YEAR TREASURY BILL</b>	3.60%	2.42%
<b>10 YEAR TREASURY NOTE</b>	3.48%	2.32%
<b>30 YEAR TREASURY NOTE</b>	3.67%	2.44%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Mar 31, 2023

Holdings	Units	Cost <sup>1</sup>	Portfolio Value	Gain/Loss <sup>2</sup>	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 3,134,664	\$ 2,941,025	\$ -193,639	-6.18 %	4.62 %				
US Treasury 0.250 06/15/24   91282CCG4	1,600,000	1,600,004	1,521,120	-78,884	-4.93	2.39	1.11	Jun 15, 2024	\$ 95.07	0.25 %
FHLBanks 0.860 10/27/25 '22   3130APGW9	1,500,000	1,497,680	1,382,925	-114,755	-7.66	2.17	2.40	Oct 27, 2025	92.19	0.90
Dreyfus Government Cash Mgmt Inv   DGVXX	36,979.66	36,980	36,980	0	0.00	0.06			1.00	—
38285456		23,367,599	23,996,909	-370,691	-1.59	36.10				
US Treasury 0.250 06/15/24   91282CCG4	2,700,000	2,700,004	2,566,890	-133,114	-4.93	4.03	1.11	Jun 15, 2024	95.07	0.25
FHLBanks 0.860 10/27/25 '22   3130APGW9	500,000	499,240	460,975	-38,265	-7.66	0.72	2.40	Oct 27, 2025	92.19	0.90
Farmer Mac 0.550 06/30/23 MTN   31422XRF1	20,000,000	20,003,512	19,804,200	-199,312	-1.00	31.09	0.17	Jun 30, 2023	99.02	0.48
Dreyfus Government Cash Mgmt Inv   DGVXX	164,843.57	164,844	164,844	0	0.00	0.26			1.00	—
26761610		2,306,413	2,181,615	-124,798	-5.41	3.43				
US Treasury 0.250 06/15/24   91282CCG4	1,600,000	1,600,004	1,521,120	-78,884	-4.93	2.39	1.11	Jun 15, 2024	95.07	0.25
FHLBanks 0.860 10/27/25 '22   3130APGW9	600,000	599,084	553,170	-45,914	-7.66	0.87	2.40	Oct 27, 2025	92.19	0.90
Dreyfus Government Cash Mgmt Inv   DGVXX	107,325.36	107,325	107,325	0	0.00	0.17			1.00	—
26761530		5,461,832	5,047,444	-414,388	-7.59	7.92				
Freddie Mac 0.600 10/15/25 '23 MTN   3134GWYS9	750,000	740,772	687,442	-53,330	-7.20	1.08	2.40	Oct 15, 2025	91.66	0.92
Federal Farm 1.300 12/01/25 '23   3133ENGA2	4,600,000	4,616,426	4,255,368	-361,058	-7.82	6.68	2.41	Dec 1, 2025	92.51	1.03
Dreyfus Government Cash Mgmt Inv   DGVXX	104,633.62	104,634	104,634	0	0.00	0.16			1.00	—
26761506		28,933,414	27,667,775	-1,265,639	-4.37	43.44				
Federal Farm 2.580 04/18/24 '23   3133ENUS7	3,502,000	3,512,272	3,423,765	-88,507	-2.52	5.38	0.88	Apr 18, 2024	97.77	1.42
Freddie Mac 0.600 10/15/25 '23 MTN   3134GWYS9	2,700,000	2,666,729	2,474,793	-191,936	-7.20	3.89	2.40	Oct 15, 2025	91.66	0.92
Federal Farm 1.300 12/01/25 '23   3133ENGA2	3,000,000	3,010,717	2,775,240	-235,477	-7.82	4.36	2.41	Dec 1, 2025	92.51	1.03
FHLBanks 0.860 10/27/25 '22   3130APGW9	2,300,000	2,296,432	2,120,485	-175,947	-7.66	3.33	2.40	Oct 27, 2025	92.19	0.90
FHLBanks 1.050 07/25/24 '22   3130AQJ38	9,725,000	9,467,308	9,274,441	-192,867	-2.04	14.56	1.21	Jul 25, 2024	95.37	2.27
US Treasury 1.750 03/15/25   91282CED9	6,859,000	6,845,054	6,556,792	-288,261	-4.21	10.29	1.82	Mar 15, 2025	95.59	1.82
Dreyfus Government Cash Mgmt Inv   DGVXX	143,698.34	143,698	143,698	0	0.00	0.23			1.00	—
Morgan Stanley Bk N A Cd 1.10000% 11/19/202   61765Q6N4	250,000	241,192	208,438	-32,755	-13.58	0.33		Nov 19, 2026	83.38	1.89
Goldman Bank USA 1.800 03/09/26   38149M2P7	250,000	250,004	228,930	-21,074	-8.43	0.36	2.74	Mar 9, 2026	91.57	1.80
MIDWEST INDPT BANKERSBANK JEFFERSON CITY MO CTF DEP 1.800% 03/16/26 DTD 03/16/22 CLB   59833LAY8	250,000	250,004	228,680	-21,324	-8.53	0.36			91.47	1.80
Live Oak Banking 1.900 09/15/25   538036VN1	250,000	250,004	232,512	-17,491	-7.00	0.37	2.28	Sep 15, 2025	93.00	1.90

# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Mar 31, 2023

Holdings	Units	Cost <sup>1</sup>	Portfolio Value	Gain/Loss <sup>2</sup>	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
38285461		3,032,910	2,860,515	-172,395	-5.68	4.49				
US Treasury 0.250 06/15/24   91282CCG4	2,100,000	2,100,004	1,996,470	-103,534	-4.93	3.13	1.11	Jun 15, 2024	95.07	0.25
FHLBanks 0.860 10/27/25 '22   3130APGW9	900,000	898,616	829,755	-68,861	-7.66	1.30	2.40	Oct 27, 2025	92.19	0.90
Dreyfus Government Cash Mgmt Inv   DGVXX	34,289.73	34,290	34,290	0	0.00	0.05			1.00	—
<b>Total</b>		<b>66,236,832</b>	<b>63,695,282</b>	<b>-2,541,550</b>	<b>-3.84</b>					

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 Sector information is provided by Morningstar.

4 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

5 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Apr 6, 2023

## Overview <sup>1 2</sup>

Total Number of Issues	17
Face Value	64,936,000
Market Value	\$ 62,412,427
Long/Intermediate Term Average S&P Rating <sup>3</sup>	—
Long/Intermediate Term Average Moody's Rating <sup>3</sup>	#Aaa

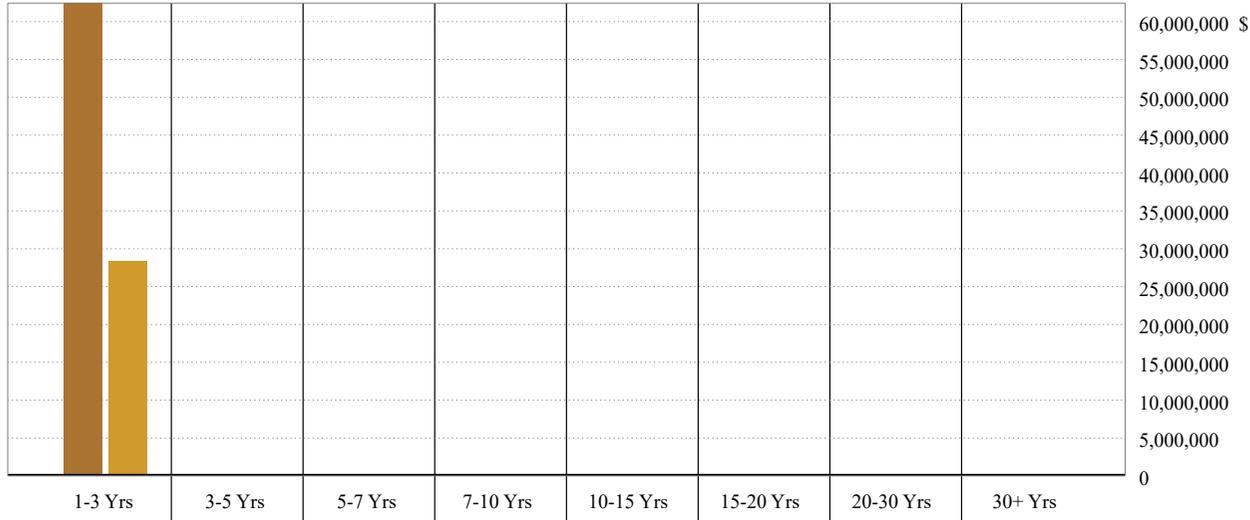
## Statistics <sup>1 2</sup>

Average Bond Yield <sup>4</sup>	0.98 %
Average Yield to Maturity <sup>5</sup>	4.58 %
Average Yield to Worst <sup>6</sup>	4.58 %
Average Coupon	0.94 %
Average Modified Duration (Years) <sup>7</sup>	1.27
Average Effective Duration (Years) <sup>8</sup>	1.26
Average Duration to Worst <sup>9</sup>	1.27
Average Convexity (par) <sup>10</sup>	0.03

Bond Analysis As of Apr 6, 2023

**Bond Maturity vs. Call Date Distribution**

Maturity | Call Date

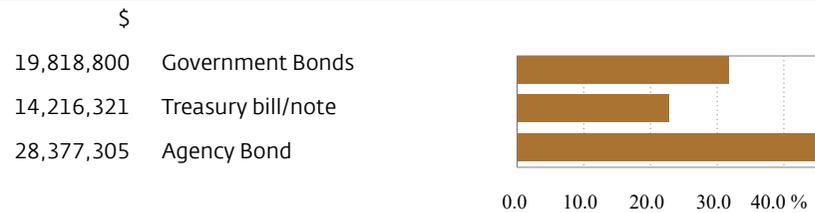


Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 62,412,427	100.00 %	\$ 28,377,305	45.47 %

**Bond Coupon Concentration <sup>11</sup>**



**Bond Distribution by Type <sup>112</sup>**



# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Apr 6, 2023

## Bond Distribution by S&P Rating <sup>1 13 14</sup>



## Bond Distribution by Moody Rating <sup>1 15 14</sup>



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- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.



# ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio

March 31, 2023

Charles Brown, Jarrod Patterson  
Momentum Independent Network

*All prices and values reflected in this report are captured from the current Hilltop Securities statements.*

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**ECTOR COUNTY HOSPITAL DISTRICT**  
**March 31, 2023**

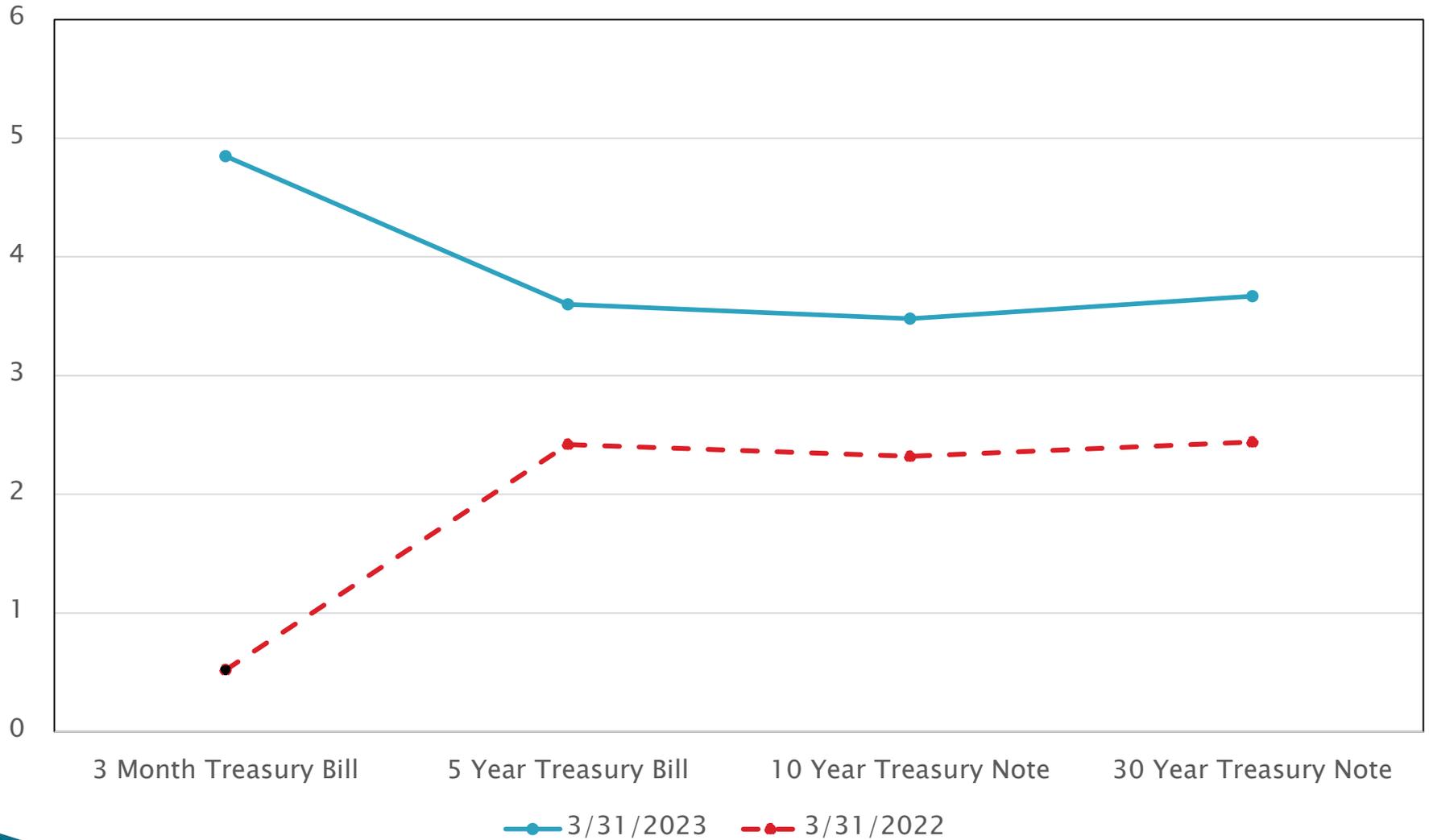
**Yield Summary**

<b>Sector</b>	<b>Cost Basis</b>	<b>Weighted Avg Yield</b>	<b>Market Value</b>	<b>Gain/Loss</b>
Treasuries/Agencies/CDs	\$ 65,645,061	1.04%	\$ 63,103,511	\$ -2,541,550
Money Market	\$ 591,771	4.43%	\$ 591,771	\$ 0
<b>Total</b>	<b>\$ 66,236,832</b>	<b>1.07%</b>	<b>\$ 63,695,282</b>	<b>\$ -2,541,550</b>

	<b>03/31/2023</b>	<b>03/31/2022</b>
<b>3 MONTH TREASURY BILL</b>	4.85%	0.52%
<b>5 YEAR TREASURY BILL</b>	3.60%	2.42%
<b>10 YEAR TREASURY NOTE</b>	3.48%	2.32%
<b>30 YEAR TREASURY NOTE</b>	3.67%	2.44%

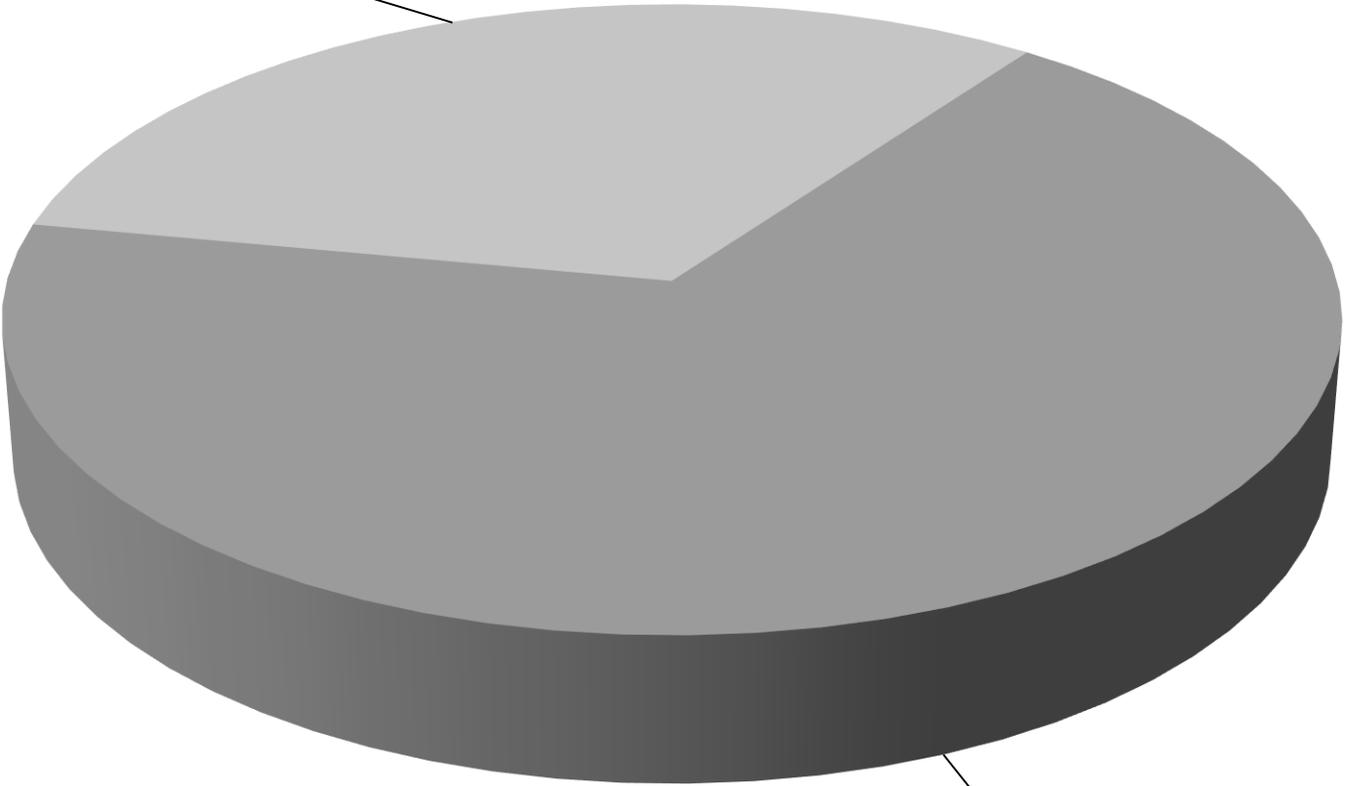
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# Yield Curve



# Asset Distribution by Market Value

**Short Term**  
**\$ 20,395,971**  
**32%**



**Treasuries, Agencies,  
& CDs 1-5 Yrs**  
**\$43,299,311**  
**68%**

**Charles Brown and Jarrod Patterson,  
Financial Consultants  
600 Strada Circle Suite 210  
Mansfield, TX 76063  
979-249-2545**

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The information contained herein is obtained from sources believed to be reliable, but its accuracy or completeness is not guaranteed. This information should not be construed as an offer to sell or a solicitation of an offer to buy any security. Principal amounts and estimated distributions may change at any time and are not guaranteed and used only for discussion.

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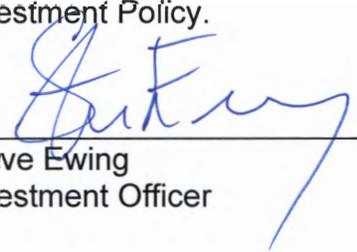


**MEMORANDUM**

TO: Russell Tippin, President and Chief Executive Officer  
FROM: Steve Ewing, Chief Financial Officer  
RE: **Quarterly Investment Report – Second Quarter 2023**  
DATE: May 2, 2023

The Investment Report of Ector County Hospital District for the second quarter ended March 31, 2023, will be presented at the Finance Committee meeting May 2, 2023. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the second quarter of fiscal 2023 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of March 31, 2023, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

  
\_\_\_\_\_  
Steve Ewing  
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MARCH 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,072	1,046	2.5%	990	8.3%	6,357	5,684	11.8%	5,881	8.1%
Neonatal ICU (NICU)	27	27	0.0%	31	-12.9%	165	147	12.2%	131	26.0%
<b>Total Admissions</b>	<b>1,099</b>	<b>1,073</b>	<b>2.4%</b>	<b>1,021</b>	<b>7.6%</b>	<b>6,522</b>	<b>5,831</b>	<b>11.9%</b>	<b>6,012</b>	<b>8.5%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,353	3,764	15.6%	4,219	3.2%	25,088	20,460	22.6%	27,920	-10.1%
ICU	412	439	-6.2%	441	-6.6%	2,658	2,385	11.4%	2,900	-8.3%
CCU	407	347	17.3%	356	14.3%	2,452	1,887	29.9%	2,411	1.7%
NICU	506	346	46.2%	337	50.1%	2,760	1,881	46.7%	1,480	86.5%
<b>Total Patient Days</b>	<b>5,678</b>	<b>4,896</b>	<b>16.0%</b>	<b>5,353</b>	<b>6.1%</b>	<b>32,958</b>	<b>26,613</b>	<b>23.8%</b>	<b>34,711</b>	<b>-5.1%</b>
Observation (Obs) Days	549	504	8.9%	454	20.9%	2,238	2,738	-18.3%	2,338	-4.3%
Nursery Days	228	277	-17.7%	288	-20.8%	1,624	1,662	-2.3%	1,701	-4.5%
<b>Total Occupied Beds / Bassinets</b>	<b>6,455</b>	<b>5,677</b>	<b>13.7%</b>	<b>6,095</b>	<b>5.9%</b>	<b>36,820</b>	<b>31,013</b>	<b>18.7%</b>	<b>38,750</b>	<b>-5.0%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.82	4.35	10.9%	5.07	-4.8%	4.75	4.35	9.2%	5.65	-15.9%
NICU	18.74	12.81	46.2%	10.87	72.4%	16.73	12.80	30.7%	11.30	48.1%
<b>Total ALOS</b>	<b>5.17</b>	<b>4.56</b>	<b>13.2%</b>	<b>5.24</b>	<b>-1.5%</b>	<b>5.05</b>	<b>4.56</b>	<b>10.7%</b>	<b>5.77</b>	<b>-12.5%</b>
Acute / Adult & Pediatric w/o OB	5.81			5.89	-1.4%	5.81			6.53	-11.1%
<b>Average Daily Census</b>	<b>183.2</b>	<b>157.9</b>	<b>16.0%</b>	<b>172.7</b>	<b>6.1%</b>	<b>181.1</b>	<b>146.2</b>	<b>23.8%</b>	<b>189.7</b>	<b>-4.5%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.7825</b>	<b>1.6500</b>	<b>8.0%</b>	<b>1.6191</b>	<b>10.1%</b>	<b>1.7394</b>	<b>1.6500</b>	<b>5.4%</b>	<b>1.7269</b>	<b>0.7%</b>
<b>Medicare</b>										
Admissions	445	376	18.4%	341	30.5%	2,426	2,045	18.6%	2,095	15.8%
Patient Days	2,471	1,999	23.6%	2,270	8.9%	13,730	10,869	26.3%	14,493	-5.3%
Average Length of Stay	5.55	5.32	4.4%	6.66	-16.6%	5.66	5.31	6.5%	6.92	-18.2%
Case Mix Index	2.1198	1.9200	10.4%	1.8791	12.8%	2.0191	1.9200	5.2%	1.9981	1.1%
<b>Medicaid</b>										
Admissions	142	136	4.4%	124	14.5%	898	740	21.4%	799	12.4%
Patient Days	695	450	54.4%	590	17.8%	4,261	2,446	74.2%	3,778	12.8%
Average Length of Stay	4.89	3.31	47.9%	4.76	2.9%	4.74	3.31	43.6%	4.73	0.4%
Case Mix Index	1.2506	1.1900	5.1%	1.1707	6.8%	1.1642	1.1900	-2.2%	1.2117	-3.9%
<b>Commercial</b>										
Admissions	306	305	0.3%	317	-3.5%	1,769	1,658	6.7%	1,684	5.0%
Patient Days	1,464	1,310	11.8%	1,410	3.8%	8,222	7,120	15.5%	8,251	-0.4%
Average Length of Stay	4.78	4.30	11.4%	4.45	7.6%	4.65	4.29	8.2%	4.90	-5.1%
Case Mix Index	1.6447	1.5500	6.1%	1.4982	9.8%	1.6901	1.5500	9.0%	1.6835	0.4%
<b>Self Pay</b>										
Admissions	178	229	-22.3%	213	-16.4%	1,225	1,245	-1.6%	1,297	-5.6%
Patient Days	871	996	-12.6%	968	-10.0%	5,576	5,413	3.0%	7,315	-23.8%
Average Length of Stay	4.89	4.35	12.5%	4.54	7.7%	4.55	4.35	4.7%	5.64	-19.3%
Case Mix Index	1.5545	1.5700	-1.0%	1.5239	2.0%	1.5649	1.5700	-0.3%	1.5931	-1.8%
<b>All Other</b>										
Admissions	28	26	7.7%	26	7.7%	204	141	44.7%	137	48.9%
Patient Days	177	142	24.6%	115	53.9%	1,169	771	51.6%	874	33.8%
Average Length of Stay	6.32	5.46	15.7%	4.42	42.9%	5.73	5.47	4.8%	6.38	-10.2%
Case Mix Index	2.0461	2.0000	2.3%	2.0168	1.5%	2.3024	2.0000	15.1%	2.0352	13.1%
<b>Radiology</b>										
InPatient	4,480	3,680	21.7%	4,239	5.7%	25,276	20,001	26.4%	26,091	-3.1%
OutPatient	8,648	8,441	2.5%	8,011	8.0%	45,641	45,886	-0.5%	43,044	6.0%
<b>Cath Lab</b>										
InPatient	712	625	13.9%	553	28.8%	3,696	3,401	8.7%	3,017	22.5%
OutPatient	459	589	-22.1%	505	-9.1%	2,876	3,200	-10.1%	2,695	6.7%
<b>Laboratory</b>										
InPatient	75,769	66,902	13.3%	76,218	-0.6%	443,521	363,683	22.0%	473,611	-6.4%
OutPatient	70,493	68,063	3.6%	63,411	11.2%	396,207	369,988	7.1%	360,470	9.9%
<b>Other</b>										
Deliveries	160	197	-18.8%	203	-21.2%	1,121	1,073	4.5%	1,101	1.8%
<b>Surgical Cases</b>										
InPatient	251	243	3.3%	196	28.1%	1,407	1,319	6.7%	1,274	10.4%
OutPatient	560	631	-11.3%	540	3.7%	3,144	3,428	-8.3%	3,069	2.4%
<b>Total Surgical Cases</b>	<b>811</b>	<b>874</b>	<b>-7.2%</b>	<b>736</b>	<b>10.2%</b>	<b>4,551</b>	<b>4,747</b>	<b>-4.1%</b>	<b>4,343</b>	<b>4.8%</b>
<b>GI Procedures (Endo)</b>										
InPatient	156	169	-7.7%	131	19.1%	766	919	-16.6%	830	-7.7%
OutPatient	226	254	-11.0%	184	22.8%	1,120	1,381	-18.9%	826	35.6%
<b>Total GI Procedures</b>	<b>382</b>	<b>423</b>	<b>-9.7%</b>	<b>315</b>	<b>21.3%</b>	<b>1,886</b>	<b>2,300</b>	<b>-18.0%</b>	<b>1,656</b>	<b>13.9%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MARCH 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	5,659	4,700	20.4%	4,129	37.1%	31,919	25,551	24.9%	26,241	21.6%
Observation Days	549	504	8.9%	454	20.9%	2,238	2,738	-18.3%	2,338	-4.3%
Other O/P Occasions of Service	21,077	21,155	-0.4%	18,923	11.4%	120,201	115,000	4.5%	118,269	1.6%
<b>Total O/P Occasions of Svc.</b>	<b>27,285</b>	<b>26,359</b>	<b>3.5%</b>	<b>23,506</b>	<b>16.1%</b>	<b>154,358</b>	<b>143,289</b>	<b>7.7%</b>	<b>146,848</b>	<b>5.1%</b>
<b>Hospital Operations</b>										
Manhours Paid	280,641	275,837	1.7%	269,368	4.2%	1,624,623	1,548,151	4.9%	1,554,258	4.5%
FTE's	1,584.3	1,557.1	1.7%	1,520.6	4.2%	1,562.1	1,488.6	4.9%	1,486.3	5.1%
Adjusted Patient Days	10,777	9,507	13.4%	10,066	7.1%	62,438	51,473	21.3%	61,489	1.5%
Hours / Adjusted Patient Day	26.04	29.01	-10.2%	26.76	-2.7%	26.02	30.08	-13.5%	25.28	2.9%
Occupancy - Actual Beds	52.5%	45.3%	16.0%	48.5%	8.2%	51.9%	41.9%	23.8%	54.3%	-4.5%
FTE's / Adjusted Occupied Bed	4.6	5.1	-10.2%	4.7	-2.7%	4.6	5.3	-13.5%	4.4	2.9%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	761	926	-17.8%	705	7.9%	4,251	5,098	-16.6%	4,110	3.4%
Manhours Paid	2,056	2,464	-16.6%	2,783	-26.1%	12,088	13,567	-10.9%	15,543	-22.2%
FTE's	11.6	13.9	-16.6%	15.7	-26.1%	11.6	13.0	-10.9%	14.9	-21.8%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	703	714	-1.5%	668	5.2%	3,837	4,011	-4.3%	3,299	16.3%
Manhours Paid	956	1,308	-26.9%	435	119.8%	6,544	7,344	-10.9%	2,523	159.4%
FTE's	5.4	7.4	-26.9%	2.5	119.8%	6.3	7.1	-10.9%	2.4	160.8%
<b>Center for Primary Care - JBS</b>										
Total Medical Visits	840	502	67.3%	743	13.1%	3,833	2,841	34.9%	4,052	-5.4%
Manhours Paid	1,416	1,164	21.6%	902	56.9%	7,982	6,589	21.1%	4,484	78.0%
FTE's	8.0	6.6	21.6%	5.1	56.9%	7.7	6.3	21.1%	4.3	79.0%
<b>Total ECHD Operations</b>										
Total Admissions	1,099	1,073	2.4%	1,021	7.6%	6,522	5,831	11.9%	6,012	8.5%
Total Patient Days	5,678	4,896	16.0%	5,353	6.1%	32,958	26,613	23.8%	34,711	-5.1%
Total Patient and Obs Days	6,227	5,400	15.3%	5,807	7.2%	35,196	29,351	19.9%	37,049	-5.0%
Total FTE's	1,609.3	1,585.0	1.5%	1,543.9	4.2%	1,587.7	1,515.0	4.8%	1,507.9	5.3%
FTE's / Adjusted Occupied Bed	4.6	5.2	-10.4%	4.8	-2.6%	4.6	5.4	-13.6%	4.5	3.1%
<b>Total Adjusted Patient Days</b>	<b>10,777</b>	<b>9,507</b>	<b>13.4%</b>	<b>10,066</b>	<b>7.1%</b>	<b>62,438</b>	<b>51,473</b>	<b>21.3%</b>	<b>61,489</b>	<b>1.5%</b>
<b>Hours / Adjusted Patient Day</b>	<b>26.45</b>	<b>29.53</b>	<b>-10.4%</b>	<b>27.17</b>	<b>-2.6%</b>	<b>26.45</b>	<b>30.61</b>	<b>-13.6%</b>	<b>25.64</b>	<b>3.1%</b>
<b>Outpatient Factor</b>	<b>1.8981</b>	<b>1.9418</b>	<b>-2.3%</b>	<b>1.8804</b>	<b>0.9%</b>	<b>1.8945</b>	<b>1.9341</b>	<b>-2.1%</b>	<b>1.7715</b>	<b>6.9%</b>
<b>Blended O/P Factor</b>	<b>2.1104</b>	<b>2.1733</b>	<b>-2.9%</b>	<b>2.0982</b>	<b>0.6%</b>	<b>2.1227</b>	<b>2.1694</b>	<b>-2.2%</b>	<b>1.9637</b>	<b>8.1%</b>
<b>Total Adjusted Admissions</b>	<b>2,086</b>	<b>2,084</b>	<b>0.1%</b>	<b>1,920</b>	<b>8.7%</b>	<b>12,356</b>	<b>11,278</b>	<b>9.6%</b>	<b>10,650</b>	<b>16.0%</b>
<b>Hours / Adjusted Admission</b>	<b>136.66</b>	<b>134.76</b>	<b>1.4%</b>	<b>142.45</b>	<b>-4.1%</b>	<b>133.64</b>	<b>139.71</b>	<b>-4.3%</b>	<b>148.06</b>	<b>-9.7%</b>
<b>FTE's - Hospital Contract</b>	<b>55.5</b>	<b>66.0</b>	<b>-16.0%</b>	<b>121.6</b>	<b>-54.4%</b>	<b>47.5</b>	<b>61.3</b>	<b>-22.6%</b>	<b>106.1</b>	<b>-55.3%</b>
<b>FTE's - Mgmt Services</b>	<b>35.6</b>	<b>43.3</b>	<b>-17.7%</b>	<b>21.4</b>	<b>66.6%</b>	<b>39.3</b>	<b>43.3</b>	<b>-9.2%</b>	<b>43.5</b>	<b>-9.7%</b>
<b>Total FTE's (including Contract)</b>	<b>1,700.4</b>	<b>1,694.3</b>	<b>0.4%</b>	<b>1,686.8</b>	<b>0.8%</b>	<b>1,674.5</b>	<b>1,619.7</b>	<b>3.4%</b>	<b>1,657.5</b>	<b>1.0%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.9</b>	<b>5.5</b>	<b>-11.5%</b>	<b>5.2</b>	<b>-5.9%</b>	<b>4.9</b>	<b>5.7</b>	<b>-14.8%</b>	<b>4.9</b>	<b>-1.0%</b>
<b>ProCare FTEs</b>	<b>219.9</b>	<b>252.2</b>	<b>-12.8%</b>	<b>215.9</b>	<b>1.8%</b>	<b>218.5</b>	<b>252.1</b>	<b>-13.3%</b>	<b>212.8</b>	<b>2.7%</b>
<b>TraumaCare FTEs</b>	<b>9.4</b>	<b>9.0</b>	<b>4.8%</b>	<b>0.0</b>	<b>0.0%</b>	<b>9.4</b>	<b>9.2</b>	<b>2.2%</b>	<b>0.0</b>	<b>0.0%</b>
<b>Total System FTEs</b>	<b>1,929.7</b>	<b>1,955.4</b>	<b>-1.3%</b>	<b>1,902.7</b>	<b>1.4%</b>	<b>1,902.4</b>	<b>1,881.0</b>	<b>1.1%</b>	<b>1,870.4</b>	<b>1.7%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	1,377	2,327	-40.8%	1,467	-6.1%	10,006	12,651	-20.9%	12,997	-23.0%
West University	895	1,306	-31.5%	803	11.5%	6,326	7,100	-10.9%	9,787	-35.4%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	9	-100.0%
<b>Total Urgent Care Visits</b>	<b>2,272</b>	<b>3,633</b>	<b>-37.5%</b>	<b>2,270</b>	<b>0.1%</b>	<b>16,332</b>	<b>19,751</b>	<b>-17.3%</b>	<b>22,793</b>	<b>-28.3%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	182	156	16.7%	156	16.7%	1,556	1,629	-4.5%	1,629	-4.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MARCH 2023**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 23,141,664	\$ 5,075	\$ -	\$ 23,146,739
Investments	63,906,030	-	-	63,906,030
Patient Accounts Receivable - Gross	215,401,350	27,205,177	1,339,303	243,945,830
Less: 3rd Party Allowances	(140,934,162)	(10,977,376)	(1,056,850)	(152,968,387)
Bad Debt Allowance	(46,974,724)	(11,286,269)	(108,400)	(58,369,393)
Net Patient Accounts Receivable	27,492,465	4,941,533	174,053	32,608,050
Taxes Receivable	9,697,940	-	-	9,697,940
Accounts Receivable - Other	(3,140,730)	35,270	-	(3,105,460)
Inventories	8,867,507	479,133	-	9,346,640
Prepaid Expenses	3,040,716	165,095	12,253	3,218,064
<b>Total Current Assets</b>	<b>133,005,591</b>	<b>5,626,106</b>	<b>186,306</b>	<b>138,818,003</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	508,111,795	393,970	-	508,505,765
Construction in Progress	4,873,254	-	-	4,873,254
	512,985,049	393,970	-	513,379,019
Less: Accumulated Depreciation and Amortization	(350,800,036)	(313,249)	-	(351,113,285)
<b>Total Capital Assets</b>	<b>162,185,013</b>	<b>80,721</b>	<b>-</b>	<b>162,265,734</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,199,094	-	-	6,199,094
Restricted TPC, LLC	1,461,047	-	-	1,461,047
Restricted MCH West Texas Services	2,317,786	-	-	2,317,786
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	197,447	-	197,447
<b>TOTAL ASSETS</b>	<b>\$ 324,521,651</b>	<b>\$ 5,904,273</b>	<b>\$ 186,306</b>	<b>\$ 330,612,230</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 2,239,500	\$ -	\$ -	\$ 2,239,500
Self-Insurance Liability - Current Portion	3,476,369	-	-	3,476,369
Accounts Payable	23,322,148	241,842	(62,811)	23,501,179
A/R Credit Balances	1,686,426	-	-	1,686,426
Accrued Interest	68,036	-	-	68,036
Accrued Salaries and Wages	5,059,210	5,335,949	413,259	10,808,418
Accrued Compensated Absences	4,414,907	-	-	4,414,907
Due to Third Party Payors	2,953	-	-	2,953
Deferred Revenue	9,269,639	359,314	-	9,628,953
<b>Total Current Liabilities</b>	<b>49,539,189</b>	<b>5,937,104</b>	<b>350,448</b>	<b>55,826,741</b>
ACCRUED POST RETIREMENT BENEFITS	57,154,910	-	-	57,154,910
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LONG-TERM DEBT - Less Current Maturities	33,876,702	-	-	33,876,702
<b>Total Liabilities</b>	<b>143,039,874</b>	<b>5,937,104</b>	<b>350,448</b>	<b>149,327,426</b>
<b>FUND BALANCE</b>	<b>181,481,777</b>	<b>(32,831)</b>	<b>(164,142)</b>	<b>181,284,804</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 324,521,651</b>	<b>\$ 5,904,273</b>	<b>\$ 186,306</b>	<b>\$ 330,612,230</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MARCH 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and Cash Equivalents	\$ 23,146,739	\$ 32,033,000	\$ 5,075	\$ -	\$ (8,891,336)
Investments	63,906,030	68,206,692	-	-	(4,300,662)
Patient Accounts Receivable - Gross	243,945,830	215,087,104	24,731,462	614,859	3,512,405
Less: 3rd Party Allowances	(152,968,387)	(140,901,175)	(9,623,136)	(469,500)	(1,974,576)
Bad Debt Allowance	(58,369,393)	(49,620,354)	(10,153,878)	(52,000)	1,456,839
Net Patient Accounts Receivable	32,608,050	24,565,575	4,954,448	93,359	2,994,668
Taxes Receivable	9,697,940	11,105,013	-	-	(1,407,073)
Accounts Receivable - Other	(3,105,460)	6,644,584	34,499	-	(9,784,543)
Inventories	9,346,640	8,796,969	479,133	-	70,539
Prepaid Expenses	3,218,064	3,579,202	158,300	20,398	(539,835)
<b>Total Current Assets</b>	<b>138,818,003</b>	<b>154,931,034</b>	<b>5,631,454</b>	<b>113,757</b>	<b>(21,858,242)</b>
<b>CAPITAL ASSETS:</b>					
Property and Equipment	508,505,765	501,814,250	393,970	-	6,297,545
Construction in Progress	4,873,254	4,091,217	-	-	782,037
	513,379,019	505,905,467	393,970	-	7,079,582
Less: Accumulated Depreciation and Amortization	(351,113,285)	(341,371,455)	(305,754)	-	(9,436,077)
<b>Total Capital Assets</b>	<b>162,265,734</b>	<b>164,534,012</b>	<b>88,216</b>	<b>-</b>	<b>(2,356,495)</b>
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
<b>RESTRICTED ASSETS:</b>					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,199,094	6,083,572	-	-	115,522
Restricted MCH West Texas Services	2,317,786	2,334,361	-	-	(16,575)
Pension, Deferred Outflows of Resources	19,348,225	19,348,225	-	-	-
Assets whose use is Limited	197,447	-	150,729	-	46,718
<b>TOTAL ASSETS</b>	<b>\$ 330,612,230</b>	<b>\$ 348,697,146</b>	<b>\$ 5,870,400</b>	<b>\$ 113,757</b>	<b>\$ (24,069,073)</b>
<b>LIABILITIES AND FUND BALANCE</b>					
<b>CURRENT LIABILITIES:</b>					
Current Maturities of Long-Term Debt	\$ 2,239,500	\$ 2,232,209	\$ -	\$ -	\$ 7,291
Self-Insurance Liability - Current Portion	3,476,369	3,476,369	-	-	-
Accounts Payable	23,501,179	29,257,247	899,411	(133,295)	(6,522,184)
A/R Credit Balances	1,686,426	2,431,305	-	-	(744,879)
Accrued Interest	68,036	19,148	-	-	48,887
Accrued Salaries and Wages	10,808,418	5,613,638	4,702,269	274,974	217,536
Accrued Compensated Absences	4,414,907	4,450,865	-	-	(35,958)
Due to Third Party Payors	2,953	16,199,526	-	-	(16,196,573)
Deferred Revenue	9,628,953	272,039	301,550	-	9,055,364
<b>Total Current Liabilities</b>	<b>55,826,741</b>	<b>63,952,347</b>	<b>5,903,230</b>	<b>141,679</b>	<b>(14,028,837)</b>
ACCRUED POST RETIREMENT BENEFITS	57,154,910	54,330,479	-	-	2,824,431
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LONG-TERM DEBT - Less Current Maturities	33,876,702	34,565,827	-	-	(689,124)
<b>Total Liabilities</b>	<b>149,327,426</b>	<b>155,317,725</b>	<b>5,903,230</b>	<b>141,679</b>	<b>(12,035,209)</b>
FUND BALANCE	181,284,804	193,379,421	(32,831)	(27,922)	181,317,635
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 330,612,230</b>	<b>\$ 348,697,146</b>	<b>\$ 5,870,400</b>	<b>\$ 113,757</b>	<b>\$ (24,069,073)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 56,424,359	\$ 54,494,330	3.5%	\$ 53,998,671	4.5%	\$ 318,229,727	\$ 300,725,149	5.8%	\$ 342,013,110	-7.0%
Outpatient Revenue	62,650,866	63,936,350	-2.0%	59,300,367	5.7%	357,271,101	351,667,250	1.6%	329,607,391	8.4%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 119,075,224</b>	<b>\$ 118,430,680</b>	<b>0.5%</b>	<b>\$ 113,299,038</b>	<b>5.1%</b>	<b>\$ 675,500,828</b>	<b>\$ 652,392,399</b>	<b>3.5%</b>	<b>\$ 671,620,501</b>	<b>0.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 77,931,735	\$ 73,017,458	6.7%	\$ 73,280,184	6.3%	\$ 432,742,980	\$ 402,058,904	7.6%	\$ 434,662,995	-0.4%
Policy Adjustments	1,543,961	1,655,104	-6.7%	1,060,401	45.6%	9,909,697	9,113,509	8.7%	6,026,705	64.4%
Uninsured Discount	7,914,365	10,512,808	-24.7%	8,861,078	-10.7%	62,982,059	57,949,243	8.7%	48,154,758	30.8%
Indigent	811,292	1,296,728	-37.4%	1,825,436	-55.6%	5,895,772	7,163,209	-17.7%	7,730,085	-23.7%
Provision for Bad Debts	4,341,981	6,527,898	-33.5%	5,759,500	-24.6%	27,644,508	35,896,381	-23.0%	42,298,988	-34.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 92,543,333</b>	<b>\$ 93,009,996</b>	<b>-0.5%</b>	<b>\$ 90,786,598</b>	<b>1.9%</b>	<b>\$ 539,175,015</b>	<b>\$ 512,181,246</b>	<b>5.3%</b>	<b>\$ 538,873,531</b>	<b>0.1%</b>
	<b>77.72%</b>	<b>78.54%</b>		<b>80.13%</b>		<b>79.82%</b>	<b>78.51%</b>		<b>80.23%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,216,408	-5.5%	\$ 12,593,770	\$ 12,565,332	0.2%	\$ 13,298,446	-5.3%
DSRIP/CHIRP	(621,605)	698,830	-188.9%	836,570	-174.3%	4,208,239	4,192,980	0.4%	5,019,421	-16.2%
Medicare Meaningful Use Subsidy	(14,868)	-	0.0%	-	0.0%	(14,868)	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,457,749</b>	<b>\$ 2,793,052</b>	<b>-47.8%</b>	<b>\$ 3,052,978</b>	<b>-52.3%</b>	<b>\$ 16,787,141</b>	<b>\$ 16,758,312</b>	<b>0.2%</b>	<b>\$ 18,317,866</b>	<b>-8.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 27,989,641</b>	<b>\$ 28,213,736</b>	<b>-0.8%</b>	<b>\$ 25,565,418</b>	<b>9.5%</b>	<b>\$ 153,112,954</b>	<b>\$ 156,969,465</b>	<b>-2.5%</b>	<b>\$ 151,064,836</b>	<b>1.4%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 4,380,659	\$ 5,584,552	-21.6%	\$ 7,387,311	-40.7%	\$ 36,500,782	\$ 33,638,006	8.5%	\$ 37,072,042	-1.5%
Other Revenue	1,021,969	1,238,163	-17.5%	859,417	18.9%	5,821,504	7,444,300	-21.8%	5,366,921	8.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,402,628</b>	<b>\$ 6,822,715</b>	<b>-20.8%</b>	<b>\$ 8,246,729</b>	<b>-34.5%</b>	<b>\$ 42,322,286</b>	<b>\$ 41,082,306</b>	<b>3.0%</b>	<b>\$ 42,438,963</b>	<b>-0.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 33,392,269</b>	<b>\$ 35,036,451</b>	<b>-4.7%</b>	<b>\$ 33,812,146</b>	<b>-1.2%</b>	<b>\$ 195,435,239</b>	<b>\$ 198,051,771</b>	<b>-1.3%</b>	<b>\$ 193,503,799</b>	<b>1.0%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 15,543,865	\$ 14,516,249	7.1%	\$ 13,189,919	17.8%	\$ 85,998,646	\$ 83,004,588	3.6%	\$ 79,061,041	8.8%
Benefits	3,207,968	2,828,733	13.4%	2,746,915	16.8%	19,626,882	16,881,167	16.3%	17,062,416	15.0%
Temporary Labor	1,375,212	1,291,879	6.5%	3,329,620	-58.7%	7,826,573	7,200,905	8.7%	18,674,656	-58.1%
Physician Fees	1,281,766	1,153,484	11.1%	1,464,724	-12.5%	6,935,243	6,935,604	0.0%	8,652,854	-19.9%
Texas Tech Support	939,528	879,933	6.8%	833,639	12.7%	5,341,245	5,279,598	1.2%	5,145,413	3.8%
Purchased Services	4,755,773	4,437,572	7.2%	3,991,292	19.2%	26,735,146	26,460,617	1.0%	26,044,190	2.7%
Supplies	6,501,064	6,152,219	5.7%	5,660,187	14.9%	34,459,694	34,662,838	-0.6%	31,885,056	8.1%
Utilities	309,717	359,358	-13.8%	386,304	-19.8%	1,998,295	2,053,480	-2.7%	2,000,504	-0.1%
Repairs and Maintenance	1,014,533	1,020,801	-0.6%	715,586	41.8%	5,442,043	6,124,806	-11.1%	5,243,993	3.8%
Leases and Rent	118,589	275,186	-56.9%	171,551	-30.9%	754,677	1,651,116	-54.3%	1,719,571	-56.1%
Insurance	169,892	167,990	1.1%	123,004	38.1%	1,094,286	1,007,940	8.6%	908,092	20.5%
Interest Expense	69,715	79,660	-12.5%	70,793	-1.5%	419,789	477,960	-12.2%	539,086	-22.1%
ECHDA	125,609	187,818	-33.1%	235,828	-46.7%	1,087,970	1,126,908	-3.5%	1,037,731	4.8%
Other Expense	128,357	225,354	-43.0%	203,142	-36.8%	1,403,790	1,369,099	2.5%	1,372,151	2.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 35,541,588</b>	<b>\$ 33,576,236</b>	<b>5.9%</b>	<b>\$ 33,122,505</b>	<b>7.3%</b>	<b>\$ 199,124,278</b>	<b>\$ 194,236,626</b>	<b>2.5%</b>	<b>\$ 199,346,755</b>	<b>-0.1%</b>
Depreciation/Amortization	\$ 1,784,082	\$ 1,673,635	6.6%	\$ 1,642,815	8.6%	\$ 10,352,484	\$ 9,941,558	4.1%	\$ 9,953,864	4.0%
(Gain) Loss on Sale of Assets	(109)	-	0.0%	-	0.0%	(114,253)	-	0.0%	7,515	-1620.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 37,325,562</b>	<b>\$ 35,249,871</b>	<b>5.9%</b>	<b>\$ 34,765,319</b>	<b>7.4%</b>	<b>\$ 209,362,509</b>	<b>\$ 204,178,184</b>	<b>2.5%</b>	<b>\$ 209,308,134</b>	<b>0.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (3,933,293)</b>	<b>\$ (213,420)</b>	<b>-1743.0%</b>	<b>\$ (953,173)</b>	<b>-312.7%</b>	<b>\$ (13,927,270)</b>	<b>\$ (6,126,413)</b>	<b>127.3%</b>	<b>\$ (15,804,335)</b>	<b>-11.9%</b>
Operating Margin	-11.78%	-0.61%	1833.7%	-2.82%	317.8%	-7.13%	-3.09%	130.4%	-8.17%	-12.7%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 99,505	\$ 49,663	100.4%	\$ 44,351	124.4%	\$ 491,526	\$ 297,978	65.0%	\$ 134,350	265.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	500	33,333	-98.5%	-	-	2,500	199,998	-98.7%	-	-
COVID-19 Stimulus	-	1,500,000	-100.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (3,833,288)</b>	<b>\$ 1,369,576</b>	<b>379.9%</b>	<b>\$ (908,822)</b>	<b>-321.8%</b>	<b>\$ (13,433,244)</b>	<b>\$ (4,128,437)</b>	<b>-225.4%</b>	<b>\$ (9,556,379)</b>	<b>-40.6%</b>
Unrealized Gain/(Loss) on Investments	\$ 735,037	\$ (8,333)	0.0%	\$ (948,914)	-177.5%	\$ 1,175,714	\$ (49,998)	0.0%	\$ (1,775,374)	-166.2%
Investment in Subsidiaries	108,620	85,628	26.9%	23,375	364.7%	223,665	513,768	-56.5%	28,726	678.6%
<b>CHANGE IN NET POSITION</b>	<b>\$ (2,989,631)</b>	<b>\$ 1,446,871</b>	<b>306.6%</b>	<b>\$ (1,834,361)</b>	<b>-63.0%</b>	<b>\$ (12,033,864)</b>	<b>\$ (3,664,667)</b>	<b>-228.4%</b>	<b>\$ (11,303,026)</b>	<b>-6.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 56,424,359	\$ 54,494,330	3.5%	\$ 53,998,671	4.5%	\$ 318,229,727	\$ 300,725,149	5.8%	\$ 342,013,110	-7.0%
Outpatient Revenue	50,673,482	51,323,335	-1.3%	47,540,121	6.6%	284,645,677	280,916,991	1.3%	263,852,209	7.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 107,097,840</b>	<b>\$ 105,817,665</b>	<b>1.2%</b>	<b>\$ 101,538,792</b>	<b>5.5%</b>	<b>\$ 602,875,404</b>	<b>\$ 581,642,140</b>	<b>3.7%</b>	<b>\$ 605,865,319</b>	<b>-0.5%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 71,198,977	\$ 66,723,017	6.7%	\$ 67,218,240	5.9%	\$ 394,631,721	\$ 367,402,459	7.4%	\$ 401,735,790	-1.8%
Policy Adjustments	550,807	837,114	-34.2%	331,520	66.1%	4,749,722	4,597,059	3.3%	1,999,732	137.5%
Uninsured Discount	7,726,773	9,996,648	-22.7%	8,391,617	-7.9%	60,295,483	55,091,934	9.4%	45,491,272	32.5%
Indigent Care	797,185	1,288,890	-38.1%	1,824,659	-56.3%	5,807,461	7,117,706	-18.4%	7,691,096	-24.5%
Provision for Bad Debts	3,852,185	5,545,888	-30.5%	5,041,235	-23.6%	21,810,573	30,236,344	-27.9%	36,833,505	-40.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 84,125,926</b>	<b>\$ 84,391,557</b>	<b>-0.3%</b>	<b>\$ 82,807,271</b>	<b>1.6%</b>	<b>\$ 487,294,961</b>	<b>\$ 464,445,502</b>	<b>4.9%</b>	<b>\$ 493,751,396</b>	<b>-1.3%</b>
	<b>78.55%</b>	<b>79.75%</b>		<b>81.55%</b>		<b>80.83%</b>	<b>79.85%</b>		<b>81.50%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,216,408	-5.5%	\$ 12,593,770	\$ 12,565,332	0.2%	\$ 13,298,446	-5.3%
DSRIP/CHRP	(621,605)	698,830	-188.9%	836,570	-174.3%	4,208,239	4,192,980	0.4%	5,019,421	-16.2%
Medicare Meaningful Use Subsidy	(14,868)	-	0.0%	-	0.0%	(14,868)	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,457,749</b>	<b>\$ 2,793,052</b>	<b>-47.8%</b>	<b>\$ 3,052,978</b>	<b>-52.3%</b>	<b>\$ 16,787,141</b>	<b>\$ 16,758,312</b>	<b>0.2%</b>	<b>\$ 18,317,866</b>	<b>-8.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 24,429,663</b>	<b>\$ 24,219,160</b>	<b>0.9%</b>	<b>\$ 21,784,499</b>	<b>12.1%</b>	<b>\$ 132,367,584</b>	<b>\$ 133,954,950</b>	<b>-1.2%</b>	<b>\$ 130,431,790</b>	<b>1.5%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 4,380,659	\$ 5,584,552	-21.6%	\$ 7,387,311	-40.7%	\$ 36,500,782	\$ 33,638,006	8.5%	\$ 37,072,042	-1.5%
Other Revenue	820,057	1,018,550	-19.5%	686,697	19.4%	4,604,803	6,098,379	-24.5%	4,063,009	13.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,200,716</b>	<b>\$ 6,603,102</b>	<b>-21.2%</b>	<b>\$ 8,074,008</b>	<b>-35.6%</b>	<b>\$ 41,105,585</b>	<b>\$ 39,736,385</b>	<b>3.4%</b>	<b>\$ 41,135,051</b>	<b>-0.1%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 29,630,380</b>	<b>\$ 30,822,262</b>	<b>-3.9%</b>	<b>\$ 29,858,507</b>	<b>-0.8%</b>	<b>\$ 173,473,169</b>	<b>\$ 173,691,335</b>	<b>-0.1%</b>	<b>\$ 171,566,841</b>	<b>1.1%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 10,931,847	\$ 9,751,972	12.1%	\$ 9,030,526	21.1%	\$ 59,387,987	\$ 54,445,998	9.1%	\$ 54,838,849	8.3%
Benefits	2,716,937	2,374,446	14.4%	2,336,978	16.3%	16,733,590	14,158,735	18.2%	14,416,409	16.1%
Temporary Labor	1,024,236	1,009,035	1.5%	2,995,526	-65.8%	5,845,335	5,503,841	6.2%	17,112,083	-65.8%
Physician Fees	1,278,488	1,254,900	1.9%	1,272,171	0.5%	7,222,620	7,529,400	-4.1%	7,619,671	-5.2%
Texas Tech Support	939,528	879,933	6.8%	833,639	12.7%	5,341,245	5,279,598	1.2%	5,145,413	3.8%
Purchased Services	4,780,205	4,485,975	6.6%	4,062,075	17.7%	27,023,863	26,889,270	0.5%	26,569,235	1.7%
Supplies	6,376,249	6,016,439	6.0%	5,519,635	15.5%	33,705,786	33,875,971	-0.5%	31,189,567	8.1%
Utilities	308,947	358,854	-13.9%	386,024	-20.0%	1,993,963	2,050,456	-2.8%	1,996,748	-0.1%
Repairs and Maintenance	1,009,815	1,019,785	-1.0%	715,586	41.1%	5,437,157	6,118,710	-11.1%	5,241,597	3.7%
Leases and Rentals	(57,331)	104,327	-155.0%	7,617	-852.7%	(281,012)	625,962	-144.9%	781,401	-136.0%
Insurance	123,194	109,297	12.7%	74,019	66.4%	749,651	655,782	14.3%	608,618	23.2%
Interest Expense	69,715	79,660	-12.5%	70,793	-1.5%	419,789	477,960	-12.2%	539,086	-22.1%
ECHDA	125,609	187,818	-33.1%	235,828	-46.7%	1,087,970	1,126,908	-3.5%	1,037,731	4.8%
Other Expense	84,669	164,510	-48.5%	134,902	-37.2%	1,129,672	1,001,635	12.8%	1,084,891	4.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,712,108</b>	<b>\$ 27,796,951</b>	<b>6.9%</b>	<b>\$ 27,675,320</b>	<b>7.4%</b>	<b>\$ 165,797,615</b>	<b>\$ 159,740,226</b>	<b>3.8%</b>	<b>\$ 168,181,300</b>	<b>-1.4%</b>
Depreciation/Amortization	\$ 1,777,068	\$ 1,667,746	6.6%	\$ 1,637,977	8.5%	\$ 10,314,295	\$ 9,906,224	4.1%	\$ 9,924,221	3.9%
(Gain)/Loss on Disposal of Assets	(109)	-	0.0%	-	0.0%	(113,746)	-	100.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 31,489,067</b>	<b>\$ 29,464,697</b>	<b>6.9%</b>	<b>\$ 29,313,297</b>	<b>7.4%</b>	<b>\$ 175,998,164</b>	<b>\$ 169,646,450</b>	<b>3.7%</b>	<b>\$ 178,105,521</b>	<b>-1.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,858,687)</b>	<b>\$ 1,357,565</b>	<b>-236.9%</b>	<b>\$ 545,209</b>	<b>440.9%</b>	<b>\$ (2,524,995)</b>	<b>\$ 4,044,885</b>	<b>-162.4%</b>	<b>\$ (6,538,680)</b>	<b>-61.4%</b>
Operating Margin	-6.27%	4.40%	-242.4%	1.83%	-443.5%	-1.46%	2.33%	-162.5%	-3.81%	-61.8%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 99,505	\$ 49,663	100.4%	\$ 44,351	124.4%	\$ 491,526	\$ 297,978	65.0%	\$ 134,350	265.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	500	33,333	-98.5%	-	0.0%	2,500	199,998	-98.7%	-	0.0%
COVID-19 Stimulus	-	1,500,000	-100.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ (1,758,682)</b>	<b>\$ 2,940,561</b>	<b>-159.8%</b>	<b>\$ 589,561</b>	<b>-398.3%</b>	<b>\$ (2,030,970)</b>	<b>\$ 6,042,861</b>	<b>-133.6%</b>	<b>\$ (290,723)</b>	<b>598.6%</b>
Procure & Trauma Care Capital Contribution	(1,997,767)	(1,586,527)	25.9%	(1,498,382)	33.3%	(11,266,055)	(10,262,708)	9.8%	(9,265,655)	21.6%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (3,756,448)</b>	<b>\$ 1,354,034</b>	<b>377.4%</b>	<b>\$ (908,822)</b>	<b>-313.3%</b>	<b>\$ (13,297,024)</b>	<b>\$ (4,219,847)</b>	<b>-215.1%</b>	<b>\$ (9,556,379)</b>	<b>-39.1%</b>
Unrealized Gain/(Loss) on Investments	\$ 735,037	\$ (8,333)	-8920.8%	\$ (948,914)	-177.5%	\$ 1,175,714	\$ (49,998)	-2451.5%	\$ (1,775,374)	-166.2%
Investment in Subsidiaries	108,620	85,628	26.9%	23,375	364.7%	223,665	513,768	-56.5%	28,726	678.6%
<b>CHANGE IN NET POSITION</b>	<b>\$ (2,912,791)</b>	<b>\$ 1,431,329</b>	<b>303.5%</b>	<b>\$ (1,834,361)</b>	<b>-58.8%</b>	<b>\$ (11,897,644)</b>	<b>\$ (3,756,077)</b>	<b>-216.8%</b>	<b>\$ (11,303,026)</b>	<b>-5.3%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 11,907,088	\$ 12,357,276	-3.6%	\$ 11,760,246	1.2%	\$ 71,660,144	\$ 69,215,825	3.5%	\$ 65,755,182	9.0%
<b>TOTAL PATIENT REVENUE</b>	\$ 11,907,088	\$ 12,357,276	-3.6%	\$ 11,760,246	1.2%	\$ 71,660,144	\$ 69,215,825	3.5%	\$ 65,755,182	9.0%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 6,665,851	\$ 6,170,440	8.0%	\$ 6,061,944	10.0%	\$ 37,498,966	\$ 33,912,439	10.6%	\$ 32,927,205	13.9%
Policy Adjustments	981,229	774,657	26.7%	728,880	34.6%	5,003,823	4,256,452	17.6%	4,026,973	24.3%
Uninsured Discount	187,592	516,160	-63.7%	469,462	-60.0%	2,686,576	2,857,309	-6.0%	2,663,486	0.9%
Indigent	14,107	7,838	80.0%	776	1717.7%	88,310	45,503	94.1%	38,988	126.5%
Provision for Bad Debts	483,821	960,272	-49.6%	718,265	-32.6%	5,758,104	5,529,609	4.1%	5,465,484	5.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 8,332,600	\$ 8,429,367	-1.1%	\$ 7,979,327	4.4%	\$ 51,035,779	\$ 46,601,312	9.5%	\$ 45,122,135	13.1%
	69.98%	68.21%		67.85%		71.22%	67.33%		68.62%	
<b>NET PATIENT REVENUE</b>	\$ 3,574,488	\$ 3,927,909	-9.0%	\$ 3,780,919	-5.5%	\$ 20,624,365	\$ 22,614,513	-8.8%	\$ 20,633,047	0.0%
<b>OTHER REVENUE</b>										
Other Income	\$ 201,907	\$ 219,613	-8.1%	\$ 172,720	16.9%	\$ 1,216,343	\$ 1,345,921	-9.6%	\$ 1,303,912	-6.7%
<b>TOTAL OTHER REVENUE</b>	\$ 201,907	\$ 219,613	-8.1%	\$ 172,720	16.9%	\$ 1,216,343	\$ 1,345,921	-9.6%	\$ 1,303,912	-6.7%
<b>NET OPERATING REVENUE</b>	\$ 3,776,395	\$ 4,147,522	-8.9%	\$ 3,953,639	-4.5%	\$ 21,840,708	\$ 23,960,434	-8.8%	\$ 21,936,959	-0.4%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 4,358,564	\$ 4,501,852	-3.2%	\$ 4,159,393	4.8%	\$ 25,119,716	\$ 26,984,040	-6.9%	\$ 24,222,192	3.7%
Benefits	427,063	415,373	2.8%	409,937	4.2%	2,632,327	2,487,106	5.8%	2,646,007	-0.5%
Temporary Labor	350,975	282,844	24.1%	334,094	5.1%	1,981,238	1,697,064	16.7%	1,562,573	26.8%
Physician Fees	262,527	157,832	66.3%	192,552	36.3%	1,268,111	961,692	31.9%	1,033,184	22.7%
Purchased Services	(26,143)	(48,848)	-46.5%	(70,783)	-63.1%	(292,951)	(431,323)	-32.1%	(525,045)	-44.2%
Supplies	124,815	134,092	-6.9%	140,552	-11.2%	750,753	776,739	-3.3%	695,489	7.9%
Utilities	770	504	52.8%	280	174.8%	4,332	3,024	43.3%	3,756	15.3%
Repairs and Maintenance	4,718	1,016	364.4%	0.01	100.0%	4,886	6,096	-19.9%	2,397	103.9%
Leases and Rentals	173,927	170,859	1.8%	163,934	6.1%	1,023,729	1,025,154	-0.1%	938,170	9.1%
Insurance	46,330	52,089	-11.1%	48,985	-5.4%	304,606	312,534	-2.5%	299,473	1.7%
Other Expense	43,599	60,544	-28.0%	68,240	-36.1%	272,334	365,664	-25.5%	287,259	-5.2%
<b>TOTAL OPERATING EXPENSES</b>	\$ 5,767,147	\$ 5,728,157	0.7%	\$ 5,447,184	5.9%	\$ 33,069,080	\$ 34,187,790	-3.3%	\$ 31,165,455	6.1%
Depreciation/Amortization	\$ 7,015	\$ 5,889	19.1%	\$ 4,838	45.0%	\$ 38,189	\$ 35,334	8.1%	\$ 29,644	28.8%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 5,774,162	\$ 5,734,046	0.7%	\$ 5,452,022	5.9%	\$ 33,106,762	\$ 34,223,124	-3.3%	\$ 31,202,614	6.1%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (1,997,767)	\$ (1,586,524)	-25.9%	\$ (1,498,382)	33.3%	\$ (11,266,055)	\$ (10,262,690)	-9.8%	\$ (9,265,655)	-21.6%
Operating Margin	-52.90%	-38.25%	38.3%	-37.90%	39.6%	-51.58%	-42.83%	20.4%	-42.24%	22.1%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,997,767	\$ 1,586,524	25.9%	\$ 1,498,382	33.3%	\$ 11,266,055	\$ 10,262,690	9.8%	\$ 9,265,655	21.6%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,864	9,566	3.12%	9,225	6.93%	54,631	54,730	-0.18%	52,186	4.69%
Total Hospital Visits	6,017	5,790	3.92%	5,573	7.97%	34,133	36,056	-5.33%	35,171	-2.95%
Total Procedures	12,567	13,220	-4.94%	12,741	-1.37%	76,806	73,279	4.81%	70,390	9.11%
Total Surgeries	869	805	7.95%	760	14.34%	4,811	4,725	1.82%	4,579	5.07%
Total Provider FTE's	89.6	101.9	-12.08%	89.5	0.08%	89.1	101.9	-12.53%	90.7	-1.79%
Total Staff FTE's	118.6	137.6	-13.78%	113.4	4.60%	117.2	137.6	-14.79%	109.1	7.49%
Total Administrative FTE's	11.7	12.7	-8.09%	13.0	-10.08%	12.2	12.7	-4.10%	13.1	-6.80%
Total FTE's	219.9	252.2	-12.80%	215.9	1.84%	218.5	252.1	-13.34%	212.8	2.66%

**ECTOR COUNTY HOSPITAL DISTRICT  
TRAUMACARE OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 70,296	\$ 255,739	-72.5%	\$ -	100.0%	\$ 965,280	\$ 1,534,434	-37.1%	\$ -	100.0%
<b>TOTAL PATIENT REVENUE</b>	\$ 70,296	\$ 255,739	-72.5%	\$ -	100.0%	\$ 965,280	\$ 1,534,434	-37.1%	\$ -	100.0%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 66,906	\$ 124,001	-46.0%	\$ -	100.0%	\$ 612,292	\$ 744,006	-17.7%	\$ -	100.0%
Policy Adjustments	11,926	43,333	-72.5%	-	100.0%	156,152	259,998	-39.9%	-	100.0%
Uninsured Discount	-	-	-	-	100.0%	-	-	-	-	100.0%
Indigent	-	-	-	-	100.0%	-	-	-	-	100.0%
Provision for Bad Debts	5,975	21,738	-72.5%	-	100.0%	75,831	130,428	-41.9%	-	100.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 84,807	\$ 189,072	-55.1%	\$ -	100.0%	\$ 844,275	\$ 1,134,432	-25.6%	\$ -	100.0%
	120.64%	73.93%		#DIV/0!		87.46%	73.93%		#DIV/0!	
<b>NET PATIENT REVENUE</b>	\$ (14,511)	\$ 66,667	-121.8%	\$ -	100.0%	\$ 121,005	\$ 400,002	-69.7%	\$ -	100.0%
						12.5%				
<b>OTHER REVENUE</b>										
Other Income	\$ 5	\$ -	-	\$ -	100.0%	\$ 358	\$ -	-	\$ -	100.0%
<b>TOTAL OTHER REVENUE</b>	\$ 5	\$ -	-	\$ -	100.0%	\$ 358	\$ -	-	\$ -	100.0%
<b>NET OPERATING REVENUE</b>	\$ (14,506)	\$ 66,667	-121.8%	\$ -	100.0%	\$ 121,363	\$ 400,002	-69.7%	\$ -	100.0%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 253,454	\$ 262,425	-3.4%	\$ -	100.0%	\$ 1,490,943	\$ 1,574,550	-5.3%	\$ -	100.0%
Benefits	63,967	38,914	64.4%	-	100.0%	260,965	235,326	10.9%	-	100.0%
Temporary Labor	-	-	-	-	100.0%	-	-	-	-	100.0%
Physician Fees	(259,248)	(259,248)	0.0%	-	100.0%	(1,555,488)	(1,555,488)	0.0%	-	100.0%
Purchased Services	1,710	445	284.2%	-	100.0%	4,234	2,670	58.6%	-	100.0%
Supplies	-	1,688	-100.0%	-	100.0%	3,155	10,128	-68.8%	-	100.0%
Utilities	-	-	-	-	100.0%	-	-	-	-	100.0%
Repairs and Maintenance	-	-	-	-	100.0%	-	-	-	-	100.0%
Leases and Rentals	1,993	-	-	-	100.0%	11,960	-	-	-	100.0%
Insurance	368	6,604	-94.4%	-	100.0%	40,028	39,624	1.0%	-	100.0%
Other Expense	89	300	-70.4%	-	100.0%	1,784	1,800	-0.9%	-	100.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 62,333	\$ 51,128	21.9%	\$ -	100.0%	\$ 257,582	\$ 308,610	-16.5%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
<b>TOTAL OPERATING COSTS</b>	\$ 62,333	\$ 51,128	21.9%	\$ -	100.0%	\$ 257,582	\$ 308,610	-16.5%	\$ -	100.0%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (76,840)	\$ 15,539	594.5%	\$ -	100.0%	\$ (136,220)	\$ 91,392	249.0%	\$ -	100.0%
Operating Margin	529.71%	23.31%	2172.6%	#DIV/0!	-100.0%	-112.24%	22.85%	-591.3%	#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
MCH Contribution	\$ -	\$ -	-	\$ -	100.0%	\$ -	\$ -	-	\$ -	100.0%
<b>CAPITAL CONTRIBUTION</b>	\$ (76,840)	\$ 15,539	0.0%	\$ -	0.0%	\$ (136,220)	\$ 91,392	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	448	427	4.92%	0	100.00%	3,988	2,562	55.66%	0	100.00%
Total Provider FTE's	8.4	8.0	5.09%	0.0	100.00%	8.4	8.2	2.76%	0.0	100.00%
Total Staff FTE's	1.0	1.0	2.79%	0.0	100.00%	1.0	1.0	-2.66%	0.0	100.00%
Total FTE's	9.4	9.0	4.84%	0.0	100.00%	9.4	9.2	2.17%	0.0	100.00%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 206,054	\$ 252,734	-18.5%	\$ 166,535	23.7%	\$ 1,194,292	\$ 1,391,402	-14.2%	\$ 1,067,997	11.8%
<b>TOTAL PATIENT REVENUE</b>	\$ 206,054	\$ 252,734	-18.5%	\$ 166,535	23.7%	\$ 1,194,292	\$ 1,391,402	-14.2%	\$ 1,067,997	11.8%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 114,104	\$ 148,117	-23.0%	\$ 71,000	60.7%	\$ 646,665	\$ 815,443	-20.7%	\$ 725,538	-10.9%
Self Pay Adjustments	24,409	42,561	-42.6%	55,529	-56.0%	176,208	234,316	-24.8%	162,323	8.6%
Bad Debts	(3,006)	(7,230)	-58.4%	(10,286)	-70.8%	(31,740)	(39,804)	-20.3%	(80,518)	-60.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 135,508	\$ 183,448	-26.1%	\$ 116,244	16.6%	\$ 791,133	\$ 1,009,955	-21.7%	\$ 807,343	-2.0%
	65.8%	72.6%		69.8%		66.2%	72.6%		75.6%	
<b>NET PATIENT REVENUE</b>	\$ 70,546	\$ 69,286	1.8%	\$ 50,292	40.3%	\$ 403,159	\$ 381,447	5.7%	\$ 260,654	54.7%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 95,721	\$ 23,543	0.0%	\$ 7,288	1213.4%	\$ 587,796	\$ 141,258	0.0%	\$ 146,323	301.7%
<b>TOTAL OTHER REVENUE</b>	\$ 95,721	\$ 23,543	306.6%	\$ 7,288	1213.4%	\$ 587,796	\$ 141,258	316.1%	\$ 146,323	301.7%
<b>NET OPERATING REVENUE</b>	\$ 166,267	\$ 92,829	79.1%	\$ 57,580	188.8%	\$ 990,955	\$ 522,705	89.6%	\$ 406,977	143.5%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 79,787	\$ 65,489	21.8%	\$ 70,802	12.7%	\$ 460,517	\$ 358,554	28.4%	\$ 451,892	1.9%
Benefits	19,830	15,946	24.4%	18,323	8.2%	129,759	93,242	39.2%	118,797	9.2%
Physician Services	109,820	102,930	6.7%	69,056	59.0%	598,447	608,030	-1.6%	503,364	18.9%
Cost of Drugs Sold	-	5,145	-100.0%	1,074	-100.0%	23,642	28,325	-16.5%	28,295	-16.4%
Supplies	2,954	5,768	-48.8%	4,114	-28.2%	18,553	32,392	-42.7%	24,329	-23.7%
Utilities	2,701	2,346	15.1%	3,230	-16.4%	18,214	20,167	-9.7%	17,811	2.3%
Repairs and Maintenance	1,491	2,824	-47.2%	3,536	-57.8%	4,824	16,944	-71.5%	26,975	-82.1%
Leases and Rentals	493	482	2.3%	461	6.9%	2,863	2,892	-1.0%	2,952	-3.0%
Other Expense	1,000	1,591	-37.1%	1,213	-17.6%	6,000	9,546	-37.1%	9,548	-37.2%
<b>TOTAL OPERATING EXPENSES</b>	\$ 218,076	\$ 202,521	7.7%	\$ 171,809	26.9%	\$ 1,262,820	\$ 1,170,092	7.9%	\$ 1,183,963	6.7%
Depreciation/Amortization	\$ 2,560	\$ 2,933	-12.7%	\$ 2,625	-2.5%	\$ 15,190	\$ 17,347	-12.4%	\$ 15,767	-3.7%
<b>TOTAL OPERATING COSTS</b>	\$ 220,636	\$ 205,454	7.4%	\$ 174,434	26.5%	\$ 1,278,010	\$ 1,187,439	7.6%	\$ 1,199,730	6.5%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (54,369)	\$ (112,625)	51.7%	\$ (116,854)	53.5%	\$ (287,055)	\$ (664,734)	56.8%	\$ (792,754)	-63.8%
Operating Margin	-32.70%	-121.33%	-73.0%	-202.94%	-83.9%	-28.97%	-127.17%	-77.2%	-194.79%	-85.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	761	926	-17.8%	705	7.9%	4,251	5,098	-16.6%	4,110	3.4%
Average Revenue per Office Visit	270.77	272.93	-0.8%	236.22	14.6%	280.94	272.93	2.9%	259.85	8.1%
Hospital FTE's (Salaries and Wages)	11.6	13.9	-16.6%	15.7	-26.1%	11.6	13.0	-10.9%	14.9	-22.2%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 215,738	\$ 194,473	10.9%	\$ 176,616	22.2%	\$ 1,166,173	\$ 1,092,478	6.7%	\$ 906,792	28.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 215,738</b>	<b>\$ 194,473</b>	<b>10.9%</b>	<b>\$ 176,616</b>	<b>22.2%</b>	<b>\$ 1,166,173</b>	<b>\$ 1,092,478</b>	<b>6.7%</b>	<b>\$ 906,792</b>	<b>28.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 123,034	\$ 105,828	16.3%	\$ 94,386	30.4%	\$ 647,440	\$ 594,501	8.9%	\$ 516,777	25.3%
Self Pay Adjustments	14,021	14,783	-5.2%	19,661	-28.7%	114,933	83,047	38.4%	60,821	89.0%
Bad Debts	7,431	9,052	-17.9%	8,254	-10.0%	15,909	50,851	-68.7%	30,923	-48.6%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 144,486</b>	<b>\$ 129,663</b>	<b>11.4%</b>	<b>\$ 122,302</b>	<b>18.1%</b>	<b>\$ 778,282</b>	<b>\$ 728,399</b>	<b>6.8%</b>	<b>\$ 608,521</b>	<b>27.9%</b>
	<b>66.97%</b>	<b>66.67%</b>		<b>69.25%</b>		<b>66.74%</b>	<b>66.67%</b>		<b>67.11%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 71,252</b>	<b>\$ 64,810</b>	<b>9.9%</b>	<b>\$ 54,314</b>	<b>31.2%</b>	<b>\$ 387,891</b>	<b>\$ 364,079</b>	<b>6.5%</b>	<b>\$ 298,271</b>	<b>30.0%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 71,252</b>	<b>\$ 64,810</b>	<b>9.9%</b>	<b>\$ 54,314</b>	<b>31.2%</b>	<b>\$ 387,891</b>	<b>\$ 364,079</b>	<b>6.5%</b>	<b>\$ 298,271</b>	<b>30.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 6,477	\$ 23,399	-72.3%	\$ 8,325	-22.2%	\$ 51,782	\$ 130,723	-60.4%	\$ 43,428	19.2%
Benefits	1,610	5,697	-71.7%	2,154	-25.3%	14,591	33,995	-57.1%	11,417	27.8%
Physician Services	34,485	48,507	-28.9%	59,774	-42.3%	201,665	284,783	-29.2%	217,541	-7.3%
Cost of Drugs Sold	3,544	4,567	-22.4%	7,370	-51.9%	19,190	25,655	-25.2%	22,095	-13.1%
Supplies	1,609	2,191	-26.6%	1,544	4.2%	24,652	12,389	99.0%	13,918	77.1%
Utilities	2,732	3,342	-18.3%	3,310	-17.5%	17,519	15,927	10.0%	16,006	9.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	551	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 51,008</b>	<b>\$ 87,703</b>	<b>-41.8%</b>	<b>\$ 82,476</b>	<b>-38.2%</b>	<b>\$ 331,650</b>	<b>\$ 503,472</b>	<b>-34.1%</b>	<b>\$ 324,404</b>	<b>2.2%</b>
Depreciation/Amortization	\$ 20,779	\$ 26,853	-22.6%	\$ 25,992	-20.1%	\$ 124,673	\$ 158,129	-21.2%	\$ 156,296	-20.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 71,787</b>	<b>\$ 114,556</b>	<b>-37.3%</b>	<b>\$ 108,468</b>	<b>-33.8%</b>	<b>\$ 456,323</b>	<b>\$ 661,601</b>	<b>-31.0%</b>	<b>\$ 480,700</b>	<b>-5.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (535)</b>	<b>\$ (49,746)</b>	<b>-98.9%</b>	<b>\$ (54,154)</b>	<b>-99.0%</b>	<b>\$ (68,432)</b>	<b>\$ (297,522)</b>	<b>-77.0%</b>	<b>\$ (182,429)</b>	<b>-62.5%</b>
Operating Margin	-0.75%	-76.76%	-99.0%	-99.70%	-99.2%	-17.64%	-81.72%	-78.4%	-61.16%	-71.2%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	703	714	-1.5%	668	5.2%	3,837	4,011	-4.3%		0.0%
Average Revenue per Office Visit	306.88	272.37	12.7%	264.40	16.1%	303.93	272.37	11.6%	274.87	10.6%
Hospital FTE's (Salaries and Wages)	5.4	7.4	-26.9%	2.5	119.8%	6.3	7.1	-10.9%	2.4	159.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
MARCH 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 317,924	\$ 186,204	70.7%	\$ 292,620	8.6%	\$ 1,373,223	\$ 1,053,797	30.3%	\$ 1,549,860	-11.4%
<b>TOTAL PATIENT REVENUE</b>	\$ 317,924	\$ 186,204	70.7%	\$ 292,620	8.6%	\$ 1,373,223	\$ 1,053,797	30.3%	\$ 1,549,860	-11.4%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 178,991	\$ 102,446	74.7%	\$ 196,075	-8.7%	\$ 764,260	\$ 579,778	31.8%	\$ 929,420	-17.8%
Self Pay Adjustments	7,075	6,545	8.1%	19,001	-62.8%	102,726	37,041	177.3%	43,924	133.9%
Bad Debts	(1,887)	10,028	-118.8%	15,563	-112.1%	(60,250)	56,751	-206.2%	147,036	-141.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 184,179	\$ 119,019	54.7%	\$ 230,640	-20.1%	\$ 806,736	\$ 673,570	19.8%	\$ 1,120,380	-28.0%
	57.93%	63.92%		78.82%		58.75%	63.92%		72.29%	
<b>NET PATIENT REVENUE</b>	\$ 133,745	\$ 67,185	99.1%	\$ 61,979	115.8%	\$ 566,488	\$ 380,227	49.0%	\$ 429,479	31.9%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>NET OPERATING REVENUE</b>	\$ 133,745	\$ 67,185	99.1%	\$ 61,979	115.8%	\$ 566,488	\$ 380,227	49.0%	\$ 429,479	31.9%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 18,362	\$ 22,341	-17.8%	\$ 16,913	8.6%	\$ 112,383	\$ 125,847	-10.7%	\$ 77,032	45.9%
Benefits	4,564	5,440	-16.1%	4,377	4.3%	31,666	32,727	-3.2%	20,251	56.4%
Physician Services	40,669	65,770	-38.2%	50,654	-19.7%	197,845	386,135	-48.8%	275,688	-28.2%
Cost of Drugs Sold	9,491	10,432	-9.0%	31,986	-70.3%	62,550	59,040	5.9%	86,105	-27.4%
Supplies	713	2,049	-65.2%	1,668	-57.2%	32,814	11,786	178.4%	11,977	174.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 73,799	\$ 106,032	-30.4%	\$ 105,597	-30.1%	\$ 437,258	\$ 615,535	-29.0%	\$ 471,052	-7.2%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 449	\$ 450	-0.2%	\$ 449	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 73,874	\$ 106,107	-30.4%	\$ 105,672	-30.1%	\$ 437,707	\$ 615,985	-28.9%	\$ 471,501	-7.2%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ 59,871	\$ (38,922)	-253.8%	\$ (43,693)	-237.0%	\$ 128,781	\$ (235,758)	-154.6%	\$ (42,022)	-406.5%
Operating Margin	44.76%	-57.93%	-177.3%	-70.50%	-163.5%	22.73%	-62.00%	-136.7%	-9.78%	-332.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	840	502	67.3%	743	13.1%	3,833	2,841	34.9%	4,052	-5.4%
Total Visits	840	502	67.3%	743	13.1%	3,833	2,841	34.9%		0.0%
Average Revenue per Office Visit	378.48	370.92	2.0%	393.84	-3.9%	358.26	370.92	-3.4%	382.49	-6.3%
Hospital FTE's (Salaries and Wages)	8.0	6.6	21.6%	5.1	56.9%	7.7	6.3	21.1%	4.3	78.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
MARCH 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%						
Medicare	\$ 42,981,661	40.1%	\$ 40,286,793	39.7%	\$ 230,147,165	38.2%	\$ 237,356,370	39.2%
Medicaid	15,713,098	14.7%	12,764,157	12.6%	88,788,177	14.7%	77,493,873	12.8%
Commercial	33,200,540	31.0%	31,287,807	30.8%	181,460,342	30.1%	175,976,773	29.0%
Self Pay	10,755,075	10.0%	9,251,861	9.1%	77,534,699	12.9%	63,164,449	10.4%
Other	4,447,467	4.2%	7,948,173	7.8%	24,945,021	4.1%	51,873,853	8.6%
<b>TOTAL</b>	<b>\$ 107,097,840</b>	<b>100.0%</b>	<b>\$ 101,538,792</b>	<b>100.0%</b>	<b>\$ 602,875,404</b>	<b>100.0%</b>	<b>\$ 605,865,318</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,989,356	41.1%	\$ 7,877,457	41.0%	\$ 43,988,049	38.6%	\$ 43,058,595	38.2%
Medicaid	3,090,462	14.2%	1,214,862	6.3%	16,430,373	14.4%	10,085,316	8.9%
Commercial	7,203,998	33.0%	7,106,665	36.9%	41,011,464	36.0%	43,451,692	38.5%
Self Pay	1,497,162	6.9%	1,462,506	7.6%	6,578,926	5.8%	7,215,879	6.4%
Other	1,041,275	4.8%	1,581,713	8.2%	5,970,518	5.2%	9,075,478	8.0%
<b>TOTAL</b>	<b>\$ 21,822,254</b>	<b>100.0%</b>	<b>\$ 19,243,203</b>	<b>100.0%</b>	<b>\$ 113,979,330</b>	<b>100.0%</b>	<b>\$ 112,886,959</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MARCH 2023**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>						
Medicare	\$ 51,410	24.9%	\$ 32,433	19.5%	\$ 304,653	25.5%	\$ 229,020	21.4%
Medicaid	51,184	24.8%	43,457	26.1%	313,277	26.2%	257,465	24.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	37,863	18.4%	26,896	16.2%	189,600	15.9%	166,559	15.6%
Self Pay	63,064	30.7%	55,856	33.5%	351,506	29.4%	371,155	34.8%
Other	2,533	1.2%	7,893	4.7%	35,256	3.0%	43,797	4.1%
<b>TOTAL</b>	<b>\$ 206,054</b>	<b>100.0%</b>	<b>\$ 166,535</b>	<b>100.0%</b>	<b>\$ 1,194,292</b>	<b>100.0%</b>	<b>\$ 1,067,997</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	27,925	32.4%	\$ 16,972	29.4%	\$ 148,332	32.2%	\$ 100,662	31.1%
Medicaid	27,963	32.4%	22,742	39.4%	156,992	34.1%	96,417	29.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,581	16.9%	7,866	13.6%	72,003	15.7%	61,795	19.1%
Self Pay	14,645	17.0%	10,092	17.5%	76,026	16.5%	56,809	17.6%
Other	1,098	1.3%	34	0.1%	6,686	1.5%	7,919	2.4%
<b>TOTAL</b>	<b>\$ 86,211</b>	<b>100.0%</b>	<b>\$ 57,706</b>	<b>100.0%</b>	<b>\$ 460,038</b>	<b>100.0%</b>	<b>\$ 323,603</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MARCH 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 49,946	23.2%	\$ 36,176	20.5%	\$ 249,531	21.4%	\$ 208,832	23.0%
Medicaid	56,975	26.4%	\$ 30,902	17.5%	320,388	27.5%	234,346	25.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	58,096	26.9%	\$ 50,572	28.6%	302,631	26.0%	209,095	23.1%
Self Pay	44,200	20.5%	\$ 43,573	24.7%	250,066	21.4%	203,756	22.5%
Other	6,521	3.0%	\$ 15,393	8.7%	43,557	3.7%	50,763	5.6%
<b>TOTAL</b>	<b>\$ 215,738</b>	<b>100.0%</b>	<b>\$ 176,616</b>	<b>100.0%</b>	<b>\$ 1,166,173</b>	<b>100.0%</b>	<b>\$ 906,792</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 21,936	26.3%	\$ 12,130	23.0%	\$ 122,165	26.1%	\$ 86,848	30.4%
Medicaid	20,152	24.1%	20,106	38.1%	\$ 153,636	32.7%	83,042	29.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	28,475	34.1%	10,312	19.6%	121,060	25.8%	70,640	24.8%
Self Pay	10,354	12.4%	10,214	19.4%	58,413	12.5%	39,144	13.7%
Other	2,603	3.1%	(59)	-0.1%	13,480	2.9%	5,582	2.0%
<b>TOTAL</b>	<b>\$ 83,520</b>	<b>100.0%</b>	<b>\$ 52,704</b>	<b>100.0%</b>	<b>\$ 468,754</b>	<b>100.0%</b>	<b>\$ 285,257</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
MARCH 2023**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 607	0.2%	\$ -	0.0%	\$ 1,640	0.1%	\$ (801)	-0.1%
Medicaid	205,426	64.5%	\$ 178,523	61.0%	922,660	67.2%	919,992	59.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	98,424	31.0%	\$ 103,910	35.5%	400,716	29.2%	576,710	37.2%
Self Pay	8,744	2.8%	\$ 8,023	2.7%	27,906	2.0%	40,627	2.6%
Other	4,723	1.5%	\$ 2,163	0.7%	20,302	1.5%	13,333	0.9%
<b>TOTAL</b>	<b>\$ 317,924</b>	<b>100.0%</b>	<b>\$ 292,620</b>	<b>100.0%</b>	<b>\$ 1,373,223</b>	<b>100.0%</b>	<b>\$ 1,549,860</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 192	0.1%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	103,795	65.3%	70,650	61.0%	491,405	66.7%	261,285	49.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	45,399	28.6%	41,122	35.5%	197,173	26.8%	234,149	43.9%
Self Pay	6,187	3.9%	3,175	2.7%	36,231	4.9%	34,118	6.4%
Other	3,285	2.1%	856	0.7%	12,070	1.6%	3,924	0.7%
<b>TOTAL</b>	<b>\$ 158,858</b>	<b>100.0%</b>	<b>\$ 115,804</b>	<b>100.0%</b>	<b>\$ 737,071</b>	<b>100.0%</b>	<b>\$ 533,476</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
MARCH 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (11,897,644)	-	(136,220)	\$ (12,033,864)
Noncash Expenses:				
Depreciation and Amortization	9,428,581	7,496	-	9,436,077
Unrealized Gain/Loss on Investments	1,175,714	-	-	1,175,714
Accretion (Bonds) & COVID Funding	(325,397)	-	-	(325,397)
Changes in Assets and Liabilities				
Patient Receivables, Net	(2,926,889)	12,915	(80,694)	(2,994,668)
Taxes Receivable/Deferred	10,404,673	57,763	-	10,462,436
Inventories, Prepays and Other	10,253,262	(7,567)	8,144	10,253,840
Accounts Payable	(6,679,977)	(657,569)	70,484	(7,267,063)
Accrued Expenses	(541,499)	586,962	138,285	183,748
Due to Third Party Payors	(16,196,573)	-	-	(16,196,573)
Accrued Post Retirement Benefit Costs	2,824,431	-	-	2,824,431
Net Cash Provided by Operating Activities	<u>\$ (4,481,318)</u>	<u>(0)</u>	<u>-</u>	<u>\$ (4,481,318)</u>
Cash Flows from Investing Activities:				
Investments	\$ 3,124,947	-	-	\$ 3,124,947
Acquisition of Property and Equipment	<u>(7,079,582)</u>	<u>-</u>	<u>-</u>	<u>(7,079,582)</u>
Net Cash used by Investing Activities	<u>\$ (3,954,634)</u>	<u>-</u>	<u>-</u>	<u>\$ (3,954,634)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 7,291	-	-	\$ 7,291
Net Repayment of Long-term Debt/Bond Issuance	<u>(363,728)</u>	<u>-</u>	<u>-</u>	<u>(363,728)</u>
Net Cash used by Financing Activities	<u>(356,437)</u>	<u>-</u>	<u>-</u>	<u>(356,437)</u>
Net Increase (Decrease) in Cash	(8,792,389)	(0)	-	(8,792,389)
Beginning Cash & Cash Equivalents @ 9/30/2022	<u>41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>41,921,950</u>
Ending Cash & Cash Equivalents @ 3/31/2023	<u>\$ 33,124,486</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 33,129,561</u>
<hr/>				
<b>Balance Sheet</b>				
Cash and Cash Equivalents	\$ 23,076,837	5,075	-	\$ 23,081,912
Restricted Assets	<u>10,047,650</u>	<u>-</u>	<u>-</u>	<u>10,047,650</u>
Ending Cash & Cash Equivalents @ 3/31/2023	<u>\$ 33,124,486</u>	<u>5,075</u>	<u>-</u>	<u>\$ 33,129,561</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2023**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
FEBRUARY	3,781,066	1,620,998	2,160,068	6,692,218	(2,911,153)
MARCH	1,053,343	1,620,998	(567,655)	2,057,908	(1,004,566)
TOTAL	<u>\$ 18,712,936</u>	<u>\$ 9,725,988</u>	<u>\$ 8,986,948</u>	<u>\$ 21,980,513</u>	<u>\$ (3,267,577)</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
FEBRUARY	5,206,455	4,558,934	647,521	4,399,256	807,200
MARCH	3,947,646	3,963,554	(15,908)	4,537,253	(589,608)
SUB TOTAL	28,010,820	23,912,018	4,098,802	23,453,689	4,557,131
ACCRUAL	(1,236,026)	-	(1,236,026)	-	(1,236,026)
TOTAL	<u>\$ 26,774,794</u>	<u>\$ 23,912,018</u>	<u>\$ 2,862,776</u>	<u>\$ 23,453,689</u>	<u>\$ 3,321,105</u>
TAX REVENUE	<u><u>\$ 45,487,729</u></u>	<u><u>\$ 33,638,006</u></u>	<u><u>\$ 11,849,723</u></u>	<u><u>\$ 45,434,202</u></u>	<u><u>\$ 53,527</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2023**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
<b>DSH</b>				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	(2,312,587)	6,815,759		4,503,172
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (3,967,361)</b>	<b>\$ 11,692,782</b>		<b>\$ 7,725,421</b>
<b>UC</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(4,755,885)	14,016,754		9,260,869
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (4,755,885)</b>	<b>\$ 14,016,754</b>		<b>\$ 9,260,869</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(31,759)	63,518		31,759
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ (31,759)</b>	<b>\$ 63,518</b>		<b>\$ 31,759</b>
<b>UHRIP</b>				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UHRIP TOTAL</b>	<b>\$ -</b>	<b>\$ 66,496</b>		<b>\$ 66,496</b>
<b>GME</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(247,692)	730,009		482,317
3rd	-	-		-
4th Qtr	-	-		-
<b>GME TOTAL</b>	<b>\$ (247,692)</b>	<b>\$ 730,009</b>		<b>\$ 482,317</b>
<b>CHIRP</b>				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>CHIRP TOTAL</b>	<b>\$ (2,067,317)</b>	<b>\$ -</b>		<b>\$ (2,067,317)</b>
<b>HARP</b>				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	345,878		228,522
3rd	-	-		-
4th Qtr	-	-		-
<b>HARP TOTAL</b>	<b>\$ (117,356)</b>	<b>\$ 3,123,784</b>		<b>\$ 3,006,427</b>
<b>TIPPS</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>TIPPS TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>MCH Cash Activity</b>	<b>\$ (11,187,371)</b>	<b>\$ 29,693,344</b>		<b>\$ 18,505,973</b>
<b>ProCare Cash Activity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Blended Cash Activity</b>	<b>\$ (11,187,371)</b>	<b>\$ 29,693,344</b>	<b>\$ -</b>	<b>\$ 18,505,973</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2023 Accrued / (Deferred) Adjustments:**

	BLENDED
DSH Accrual	\$ 5,269,998
Uncompensated Care Accrual	6,008,440
Regional UPL Accrual	-
URIP	-
GME	355,050
CHIRP	4,208,239
HARP	874,956
TIPPS	85,326
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>16,802,009</b>
DSRIP Accrual	-
<b>Total Adjustments</b>	<b>\$ 16,802,009</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
MARCH 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 22,743,948	\$ -	\$ 22,743,948
Mission Fitness	323,861	-	323,861
Petty Cash	9,028	-	9,028
Dispro	-	-	-
General Liability	-	-	-
Professional Liability	-	-	-
Funded Worker's Compensation	-	-	-
Funded Depreciation	-	-	-
Designated Funds	-	-	-
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 23,076,837	\$ -	<b>\$ 23,076,837</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,454,583	\$ 5,454,583
Funded Depreciation	-	29,229,628	29,229,628
Funded Worker's Compensation	-	2,307,273	2,307,273
General Liability	-	3,034,273	3,034,273
Professional Liability	-	3,136,962	3,136,962
Designated Funds	211,036	23,364,763	23,575,799
Allowance for Change in Market Values	-	(2,832,488)	(2,832,488)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 211,036	\$ 63,694,993	<b>\$ 63,906,030</b>
Total Unrestricted Cash and Investments			<b>\$ 86,982,867</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,199,094	6,199,094
Advanced Medicare Payment	64,827	-	64,827
Restricted TPC, LLC-Equity Stake	1,461,047	-	1,461,047
Restricted MCH West Texas Services-Equity Stake	2,317,786	-	2,317,786
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 3,848,556	\$ 6,199,094	<b>\$ 10,047,650</b>

Total Cash & Investments			<b>\$ 97,030,516</b>
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**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF MARCH 31, 2023**

<b>ITEM</b>	<b>CIP BALANCE AS OF 2/28/2023</b>	<b>MARCH "+" ADDITIONS</b>	<b>MARCH "- " ADDITIONS</b>	<b>MARCH TRANSFERS</b>	<b>CIP BALANCE AS OF 3/31/2023</b>	<b>ADD: AMOUNTS CAPITALIZED</b>	<b>PROJECT TOTAL</b>	<b>BUDGETED AMOUNT</b>	<b>UNDER/(OVER) APRVD/BUDGET</b>
<b><u>RENOVATIONS</u></b>									
IRELOCATE SPD	858,937	17,406	-	-	876,343	-	876,343	4,000,000	3,123,657
ISPECIAL PROCEDURES ROOM 8	257,600	-	-	-	257,600	-	257,600	250,000	(7,600)
ISWITCH GEAR OVERHAUL	-	-	-	-	-	-	-	500,000	500,000
<b>SUB-TOTAL</b>	<b>\$ 1,116,537</b>	<b>\$ 17,406</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,133,943</b>	<b>\$ -</b>	<b>\$ 1,133,943</b>	<b>\$ 4,750,000</b>	<b>\$ 3,616,057</b>
<b><u>MINOR BUILDING IMPROVEMENT</u></b>									
IANNEX UPS	16,507	102,661	-	-	119,168	-	119,168	300,000	180,832
ICOMMUNITY HEALTH/CARE MANAGEMENT	508	54,734	-	-	55,242	-	55,242	150,000	94,758
<b>SUB-TOTAL</b>	<b>\$ 17,015</b>	<b>\$ 157,394</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 174,409</b>	<b>\$ -</b>	<b>\$ 174,409</b>	<b>\$ 450,000</b>	<b>\$ 275,591</b>
<b><u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u></b>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,601,244	\$ 459,935	\$ (496,276)	\$ -	\$ 3,564,902	\$ -	\$ 3,564,902	\$ 8,000,000	\$ 4,435,098
<b>SUB-TOTAL</b>	<b>\$ 3,601,244</b>	<b>\$ 459,935</b>	<b>\$ (496,276)</b>	<b>\$ -</b>	<b>\$ 3,564,902</b>	<b>\$ -</b>	<b>\$ 3,564,902</b>	<b>\$ 8,000,000</b>	<b>\$ 4,435,098</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 4,734,795</b>	<b>\$ 634,735</b>	<b>\$ (496,276)</b>	<b>\$ -</b>	<b>\$ 4,873,254</b>	<b>\$ -</b>	<b>\$ 4,873,254</b>	<b>\$ 13,200,000</b>	<b>\$ 8,326,746</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**MARCH 2023**

ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
None		\$ -
<b>TOTAL PROJECT TRANSFERS</b>		\$ -
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		\$ -
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2023 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
MARCH 2023**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0.0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0.0000)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	537,300	(287,300.0)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,523.8)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,429.9)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0.2)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739.0
Dec-22	Hemotherm	6620	-	-	21,814	(21,813.5)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190.0)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875.0)
Dec-22	AC Unit 3 ton pkg Unit	8510	-	-	8,608	(8,607.8)
Jan-23	AC Unit	8510	-	-	14,442	(14,442.2)
Jan-23	Paint and Drywall Repair	8200	-	-	290,200	(290,200.0)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490.0)
Jan-23	Epiq Ultrasound	7320	169,000	-	186,054	(17,054.0)
Jan-23	Matrix Ultrasound	7320	169,000	-	161,011	7,989.0
Jan-23	Heat Exchanger	8200	40,110	-	82,884	(42,774.0)
Jan-23	Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331.0)
Jan-23	Upgrade Konica DR	9300	7,000	-	7,000	-
Jan-23	Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	DICOM CD/DVD Burner	7250	-	-	16,832	(16,831.6)
Jan-23	Spok Software - Phone Upgrade	9100	249,912	-	249,912	-
Jan-23	Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	Telecom Phone Upgrade	9100	-	-	195,279	(195,279.0)
Jan-23	Latitude 5420	9100	-	-	17,538	(17,538.0)
Jan-23	Vscan Air Base Package	6850	4,495	-	4,495	-
Feb-23	First Floor Common Areas Renovation	8200	720,000	-	501,856	218,143.8
Feb-23	OR Cabinets	6620	-	-	17,838	(17,838.2)
Feb-23	Roll Around Monitor	7290	-	-	5,093	(5,093.4)
Feb-23	Respirator Fit Test Equipment	9140	15,675	-	16,235	(560.4)
Feb-23	Datacenter Power	9100	-	-	92,727	(92,727.1)
Feb-23	Endoscope	6620	-	-	9,850	(9,850.0)
Feb-23	Office Furnishing	6300	14,517	-	14,432	85.2
Feb-23	Ultrasound Units	9300	117,394	-	117,394	-
Feb-23	Voluson Ultrasound Unit	9300	-	-	77,506	(77,506.0)
Feb-23	AC3 Optimus	7220	-	-	310,000	(310,000.0)
Feb-23	EEG Arc Comp	7420	-	-	13,630	(13,629.8)

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2023 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
MARCH 2023**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
Mar-23	Air Handler	8200	63,585	-	63,585	-
Mar-23	DA Tank & Receiver	8200	141,000	-	141,400	(400.0)
Mar-23	Furniture	9350	-	-	4,494	(4,493.9)
Mar-23	Tilting Skillet	8020	-	-	21,042	(21,041.9)
Mar-23	PBX Telecom Upgrade	9100	250,000	-	250,000	-
Mar-23	Giraffe Omnibed CareStation	6550	37,371	-	37,371	-
Mar-23	Paint / Replace Ceiling Tiles	8200	-	-	249,377	(249,377.0)
Mar-23	AC Unit	8510	-	-	7,365	(7,365.0)
Mar-23	AC Unit	8510	-	-	11,478	(11,478.5)
			<b><u>\$ 6,790,905</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 8,159,107</u></b>	<b><u>\$ (1,368,202)</u></b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
MARCH 2023**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL AUDITED</b>	<b>PRO CARE AUDITED</b>	
AR DISPRO/UPL	\$ (2,455,423)	\$ -	\$ -	\$ (2,455,423)
AR UNCOMPENSATED CARE	(4,456,865)	(1,175,998)	-	(3,280,867)
AR TIPPS	85,326	-	-	85,326
AR DSRIP	2,746,147	2,777,905.550	-	(31,759)
AR CHIRP	1,722,764	897,322	-	825,443
AR UHRIP	-	66,496	-	(66,496)
AR GME	(127,267)	-	-	(127,267)
AR HARP	(2,131,471)	-	-	(2,131,471)
AR PHYSICIAN GUARANTEES	512,420	710,143	-	(197,722)
AR ACCRUED INTEREST	155,399	151,232	-	4,167
AR OTHER:	(1,538,369)	(2,030,644)	34,499	457,776
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	(1,538,369)	(2,030,644)	34,499	457,776
AR DUE FROM THIRD PARTY PAYOR	4,008,916	5,602,907	-	(1,593,991)
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ (3,105,460)</b>	<b>\$ 6,644,584</b>	<b>\$ 34,499</b>	<b>\$ (9,784,543)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
MARCH 2023**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	14.0	13.0	8.2%	18.0	-22.1%	10.4	12.0	-13.1%	12.9	-19.3%
Operating Room	13.7	7.9	72.5%	10.7	27.4%	10.3	7.4	40.3%	5.9	74.3%
Laboratory - Chemistry	2.8	3.2	-13.8%	-	0.0%	5.1	3.0	70.4%	-	0.0%
Imaging - Diagnostics	4.4	3.2	36.2%	2.4	84.6%	3.0	3.0	0.4%	1.6	90.6%
Care Management	1.8	2.0	-8.6%	0.9	101.9%	2.6	2.0	30.5%	0.7	281.9%
Labor & Delivery	3.6	3.2	10.8%	3.9	-8.0%	2.5	3.0	-15.0%	1.4	88.7%
4 EAST	3.6	0.6	524.0%	0.9	287.4%	2.0	0.5	273.2%	0.2	974.3%
Imaging - Ultrasound	1.9	1.6	21.7%	2.4	-19.7%	1.8	1.4	27.1%	0.8	116.5%
Emergency Department	2.6	3.2	-18.2%	6.3	-58.0%	1.7	3.0	-43.4%	4.8	-64.6%
Intensive Care Unit (CCU) 4	0.9	4.3	-78.3%	10.8	-91.4%	1.1	4.0	-72.1%	17.4	-93.6%
Intensive Care Unit (ICU) 2	0.7	4.3	-83.5%	13.3	-94.6%	1.1	4.0	-72.2%	14.3	-92.2%
NURSING ORIENTATION	1.3	-	0.0%	0.5	133.9%	0.6	-	0.0%	1.1	-49.9%
8 Central	0.1	2.2	-96.6%	5.6	-98.7%	0.5	2.0	-76.6%	4.0	-88.3%
PM&R - Physical	-	-	0.0%	0.4	-100.0%	0.4	-	0.0%	0.4	4.1%
7 Central	-	6.5	-100.0%	6.6	-100.0%	0.4	6.0	-93.0%	4.4	-90.4%
3 West Observation	0.1	4.3	-97.2%	9.7	-98.7%	0.4	4.0	-89.7%	7.2	-94.3%
4 Central	-	2.2	-100.0%	3.9	-100.0%	0.4	2.0	-81.1%	6.6	-94.2%
CHW - Sports Medicine	0.6	1.1	-46.8%	0.9	-34.0%	0.3	1.0	-68.7%	0.1	112.9%
5 Central	-	-	0.0%	5.1	-100.0%	0.2	-	0.0%	4.5	-94.7%
9 Central	0.1	1.1	-87.2%	4.9	-97.2%	0.1	1.0	-85.6%	4.0	-96.4%
6 Central	-	1.1	-100.0%	5.8	-100.0%	0.1	1.0	-91.3%	6.1	-98.6%
Imaging - Cat Scan	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
6 West	-	-	0.0%	2.3	-100.0%	0.0	-	0.0%	1.4	-97.5%
Engineering	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	1.5	-100.0%
Human Resources	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
<b>SUBTOTAL</b>	<b>54.3</b>	<b>66.0</b>	<b>-17.7%</b>	<b>119.4</b>	<b>-54.5%</b>	<b>46.3</b>	<b>61.3</b>	<b>-24.5%</b>	<b>103.0</b>	<b>-55.1%</b>
<b>TRANSITION LABOR</b>										
Laboratory - Chemistry	1.2	-	0.0%	2.2	-47.0%	1.2	-	0.0%	3.1	-61.9%
<b>SUBTOTAL</b>	<b>1.2</b>	<b>-</b>	<b>0.0%</b>	<b>2.2</b>	<b>-47.0%</b>	<b>1.2</b>	<b>-</b>	<b>0.0%</b>	<b>3.1</b>	<b>-61.9%</b>
<b>GRAND TOTAL</b>	<b>55.5</b>	<b>66.0</b>	<b>-16.0%</b>	<b>121.6</b>	<b>-54.4%</b>	<b>47.5</b>	<b>61.3</b>	<b>-22.6%</b>	<b>106.1</b>	<b>-55.3%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
MARCH 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 272,311	\$ 128,847	\$ 143,464	111.3%	\$ 269,129	1.2%	\$ 1,240,363	\$ 700,426	\$ 539,937	77.1%	\$ 775,020	60.0%
CHEM TEMPORARY LABOR	63,413.56	52,591	10,823	20.6%	-	100.0%	619,096.06	285,889	333,207	116.6%	-	100.0%
4E TEMPORARY LABOR	72,868.40	9,464	63,404	670.0%	28,937	151.8%	242,058.95	51,444	190,615	370.5%	34,627	599.1%
COMM HEALTH TEMPORARY LABOR	31,653.12	31,765	(112)	-0.4%	9,890	220.0%	373,172.76	190,590	182,583	95.8%	75,438	394.7%
US TEMPORARY LABOR	44,474.67	25,238	19,237	76.2%	55,290	-19.6%	243,004.74	137,217	105,788	77.1%	112,418	116.2%
DIAG TEMPORARY LABOR	96,089.70	52,585	43,505	82.7%	39,866	141.0%	361,613.55	285,883	75,731	26.5%	147,420	145.3%
OT TEMPORARY LABOR	18,438.84	-	18,439	100.0%	-	100.0%	74,847.79	-	74,848	100.0%	-	100.0%
Temp Labor - Productive Salaries	15,586.33	-	15,586	100.0%	18,574	-16.1%	55,395.23	-	55,395	100.0%	244,870	-77.4%
L & D TEMPORARY LABOR	88,063	52,464	35,599	67.9%	158,208	-44.3%	336,697	285,757	50,940	17.8%	269,644	24.9%
ALL OTHER	273,069	340,655	(67,586)	-19.8%	1,548,272	-82.4%	1,791,997	1,851,982	(59,985)	-3.2%	7,748,095	-76.9%
ICU2 TEMPORARY LABOR	14,226.96	70,178	(55,951)	-79.7%	362,471	-96.1%	161,903.03	381,266	(219,363)	-57.5%	2,845,982	-94.3%
ICU4 TEMPORARY LABOR	19,282	70,040	(50,758)	-72.5%	(36,108)	-153.4%	150,744	380,883	(230,139)	-60.4%	2,838,507	-94.7%
TEMPORARY LABOR	2,216.85	70,090	(67,873)	-96.8%	302,616	-99.3%	72,609.87	381,256	(308,646)	-81.0%	1,126,090	-93.6%
7C TEMPORARY LABOR	2,202	105,118	(102,917)	-97.9%	217,029	-99.0%	59,098	571,248	(512,150)	-89.7%	726,058	-91.9%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 1,013,895</b>	<b>\$ 1,009,035</b>	<b>\$ 4,860</b>	<b>0.5%</b>	<b>\$ 2,974,173</b>	<b>-65.9%</b>	<b>\$ 5,782,602</b>	<b>\$ 5,503,841</b>	<b>\$ 278,761</b>	<b>5.1%</b>	<b>\$ 16,944,168</b>	<b>-65.9%</b>
CHEM TRANSITION LABOR	\$ 10,342	\$ -	\$ 10,342	100.0%	\$ 21,353	-51.6%	\$ 62,733	\$ -	\$ 62,733	100.0%	\$ 167,915	-62.6%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 10,342</b>	<b>\$ -</b>	<b>\$ 10,342</b>	<b>0%</b>	<b>\$ 21,353</b>	<b>-51.6%</b>	<b>\$ 62,733</b>	<b>\$ -</b>	<b>\$ 62,733</b>	<b>0.0%</b>	<b>\$ 167,915</b>	<b>-62.6%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 1,024,236</b>	<b>\$ 1,009,035</b>	<b>\$ 15,201</b>	<b>1.5%</b>	<b>\$ 2,995,526</b>	<b>-65.8%</b>	<b>\$ 5,845,335</b>	<b>\$ 5,503,841</b>	<b>\$ 341,494</b>	<b>6.2%</b>	<b>\$ 17,112,083</b>	<b>-65.8%</b>
COMM HEALTH OTHER PURCH SVCS	\$ 9,973	\$ 13,750	\$ (3,777)	-27.5%	\$ 6,533	52.7%	\$ 489,234	\$ 82,500	\$ 406,734	493.0%	\$ 98,270	397.8%
AMBULANCE FEES	128,656	12,944	115,712	893.9%	22,644	468.2%	307,685.86	77,664	230,022	296.2%	73,914	316.3%
ADM CONSULTANT FEES	54,342	68,324	(13,982)	-20.5%	22,252	144.2%	552,893.84	409,944	142,950	34.9%	216,920	154.9%
FIN ACCT COST REPORT/CONSULTANT FEES	100,123	68,841	31,282	45.4%	69,938	43.2%	555,833.13	413,046	142,787	34.6%	216,814	156.4%
HK SVC CONTRACT PURCH SVC	109,726	107,244	2,482	2.3%	90,092	21.8%	752,070	643,464	108,606	16.9%	561,185	34.0%
FOUNDATION ADVERTISING FEES	4,746	6,302	(1,556)	-24.7%	2,918	62.7%	114,475.62	37,812	76,664	202.7%	43,622	162.4%
HR RECRUITING FEES	106,736	41,667	65,069	156.2%	23,995	344.8%	311,792	250,002	61,790	24.7%	70,174	344.3%
CREDIT CARD FEES	88,041	62,456	25,585	41.0%	82,526	6.7%	433,910	374,736	59,174	15.8%	286,314	51.6%
FA EXTERNAL AUDIT FEES	78,336	20,833	57,503	276.0%	77,650	0.9%	166,030.00	124,998	41,032	32.8%	198,870	-16.5%
CREDIT CARD FEES	57,794	18,335	39,459	215.2%	13,933	314.8%	147,840.76	110,010	37,831	34.4%	105,628	40.0%
NSG OTHER PURCH SVCS	10,353	10,080	273	2.7%	(1,005,016)	-101.0%	84,036.85	60,480	23,557	38.9%	65,984	27.4%
4E OTHER PURCH SVCS	8,478	16,562	(8,084)	-48.8%	45,369	-81.3%	121,287.01	99,372	21,915	22.1%	93,934	29.1%
TS OTHER PURCH SVCS	11,036	7,762	3,274	42.2%	7,084	55.8%	59,639.90	46,572	13,068	28.1%	42,105	41.6%
FHC PHC OTHER PURCH SVCS	9,278	10,379	(1,101)	-10.6%	-	100.0%	51,315.58	62,274	(10,958)	-17.6%	63,693	-19.4%
ADM PHYS RECRUITMENT	10,262	32,215	(21,953)	-68.1%	29,287	-65.0%	158,426.18	193,290	(34,864)	-18.0%	229,173	-30.9%
OR FEES ( PERFUSION SERVICES )	36,911	40,000	(3,089)	-7.7%	38,697	-4.6%	195,372	240,000	(44,628)	-18.6%	207,259	-5.7%
COMM REL ADVERTISEMENT PURCH SVCS	18,760	28,066	(9,306)	-33.2%	12,174	54.1%	118,219	168,396	(50,177)	-29.8%	106,738	10.8%
ADMIN LEGAL FEES	23,930	42,299	(18,369)	-43.4%	39,607	-39.6%	197,268	253,794	(56,526)	-22.3%	191,508	3.0%
ADM CONTRACT STRYKER	(17,076)	71,248	(88,324)	-124.0%	185,038	-109.2%	347,463.21	427,488	(80,025)	-18.7%	413,543	-16.0%
PRIMARY CARE WEST OTHER PURCH SVCS	34,485	48,507	(14,022)	-28.9%	59,774	-42.3%	201,665.15	284,783	(83,118)	-29.2%	217,541	-7.3%
ADM APPRAISAL DIST FEE	21,922	34,830	(12,908)	-37.1%	24,964	-12.2%	119,368	208,980	(89,612)	-42.9%	149,765	-20.3%
PI FEES ( TRANSITION NURSE PROGRAM)	21,190	47,533	(26,343)	-55.4%	19,760	7.2%	195,547.14	285,198	(89,651)	-31.4%	412,601	-52.6%
MED STAFF REVIEW FEES	12,748	27,783	(15,035)	-54.1%	8,139	56.6%	76,982.96	166,698	(89,715)	-53.8%	52,888	45.6%
FHC OTHER PURCH SVCS	46,219	74,017	(27,798)	-37.6%	67,831	-31.9%	274,434	434,552	(160,118)	-36.8%	319,142	-14.0%
UC-WEST CLINIC - PURCH SVCS-OTHER	41,380	72,917	(31,537)	-43.3%	48,788	-15.2%	266,584	437,502	(170,918)	-39.1%	355,942	-25.1%
OTHER PURCH SVCS	40,669	65,770	(25,101)	-38.2%	50,654	-19.7%	197,845	386,135	(188,290)	-48.8%	275,688	-28.2%
ALL OTHERS	3,661,654	3,420,517	241,137	7.0%	4,017,444	-8.9%	20,280,788	20,520,816	(240,028)	-1.2%	21,399,985	-5.2%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 4,780,205</b>	<b>\$ 4,485,975</b>	<b>\$ 294,230</b>	<b>6.6%</b>	<b>\$ 4,062,075</b>	<b>17.7%</b>	<b>\$ 27,023,863</b>	<b>\$ 26,889,270</b>	<b>\$ 134,593</b>	<b>0.5%</b>	<b>\$ 26,569,235</b>	<b>1.7%</b>



# Financial Presentation

For the Month Ended

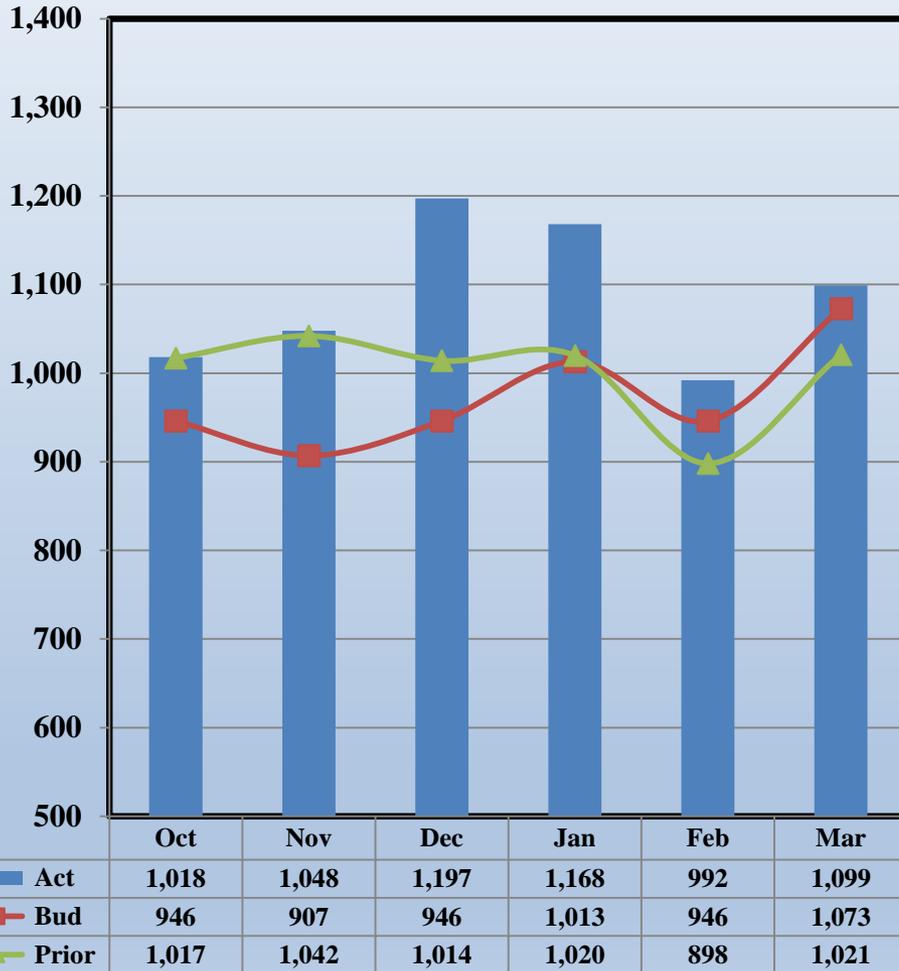
March 31, 2023

# Volume



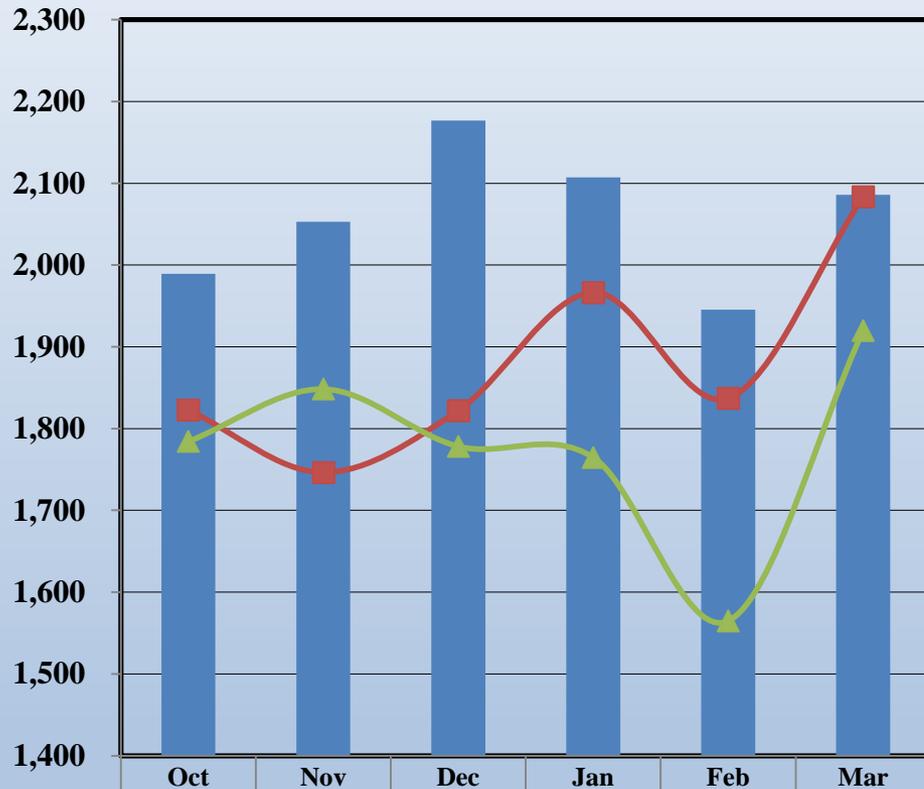
# Admissions

## *Total – Adults and NICU*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,099	1,073	1,021
Var %		2.4%	7.6%
Year-To-Date	6,522	5,831	6,012
Var %		11.9%	8.5%
Annualized	12,412	12,000	12,231
Var %		3.4%	1.5%

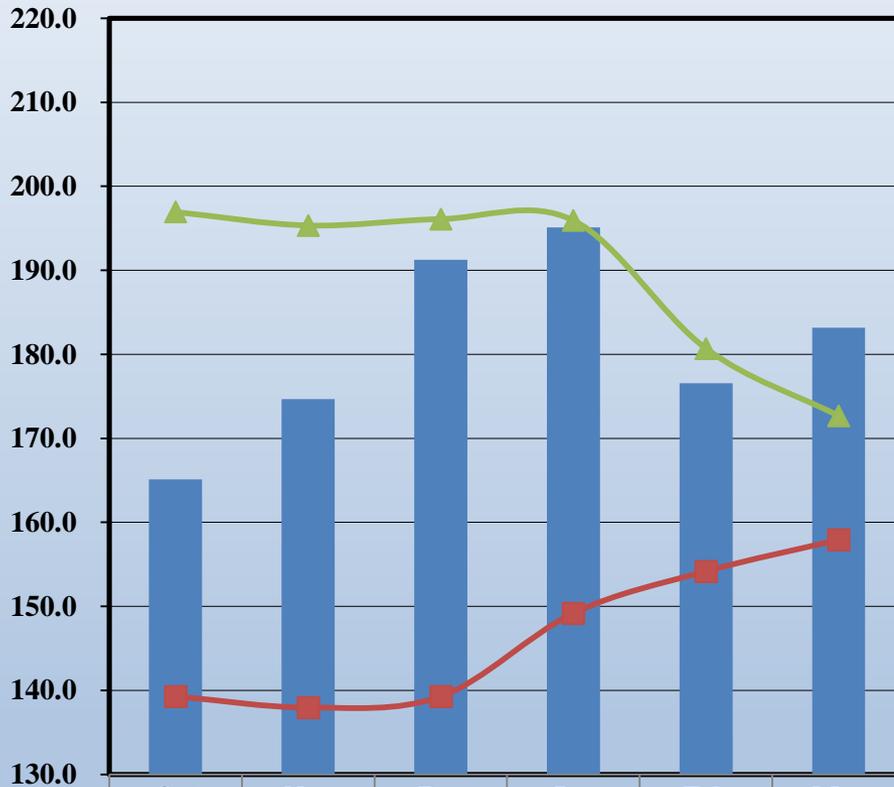
# Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,086	2,084	1,920
Var %		0.1%	8.7%
Year-To-Date	12,356	11,278	10,650
Var %		9.6%	16.0%
Annualized	23,730	22,666	21,838
Var %		4.7%	8.7%

	Oct	Nov	Dec	Jan	Feb	Mar
Act	1,989	2,053	2,177	2,107	1,945	2,086
Bud	1,823	1,746	1,822	1,967	1,837	2,084
Prior	1,784	1,848	1,778	1,765	1,565	1,920

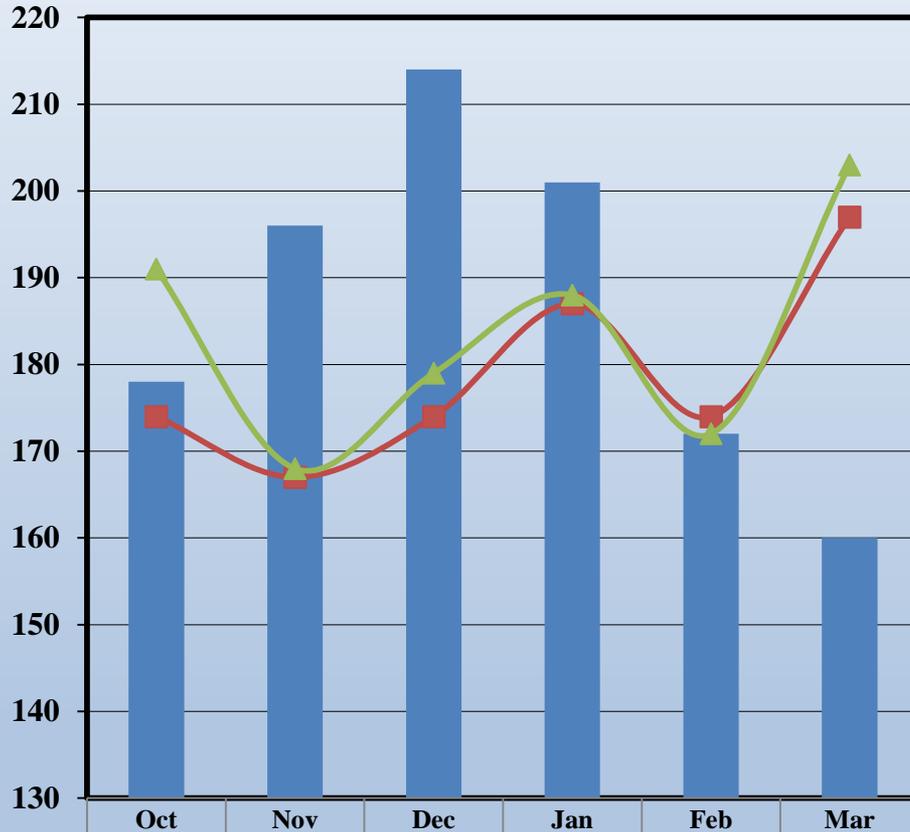
# Average Daily Census



	Oct	Nov	Dec	Jan	Feb	Mar
Act	165.1	174.7	191.3	195.1	176.6	183.2
Bud	139.3	138.0	139.3	149.2	154.2	157.9
Prior	196.9	195.3	196.1	195.9	180.7	172.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	183.2	157.9	172.7
Var %		16.0%	6.1%
Year-To-Date	181.1	146.2	189.7
Var %		23.8%	-4.5%
Annualized	173.8	151.3	186.0
Var %		14.9%	-6.6%

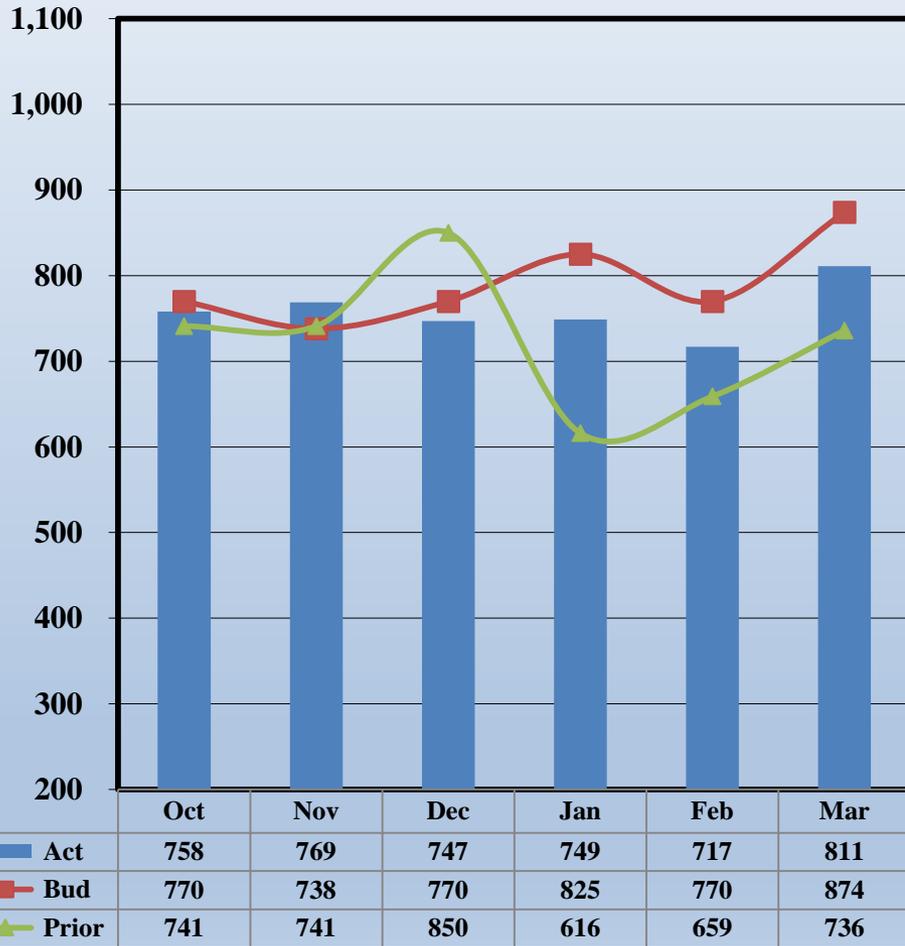
# Deliveries



■ Act	178	196	214	201	172	160
■ Bud	174	167	174	187	174	197
▲ Prior	191	168	179	188	172	203

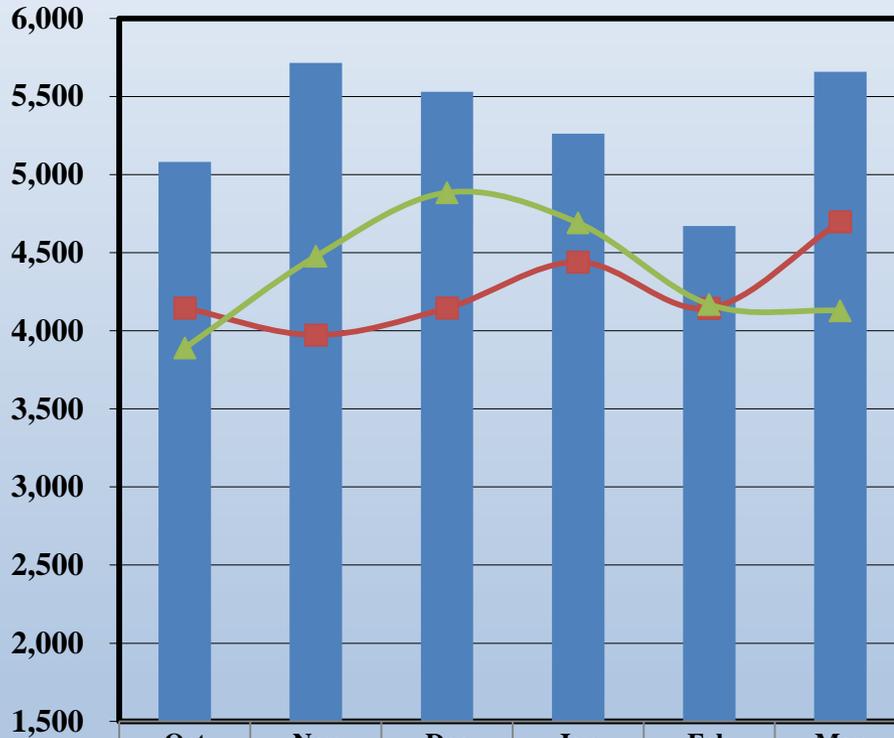
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	160	197	203
Var %		-18.8%	-21.2%
Year-To-Date	1,121	1,073	1,101
Var %		4.5%	1.8%
Annualized	2,209	1,977	2,096
Var %		11.7%	5.4%

# Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	811	874	736
Var %		-7.2%	10.2%
Year-To-Date	4,551	4,747	4,343
Var %		-4.1%	4.8%
Annualized	9,073	9,533	8,340
Var %		-4.8%	8.8%

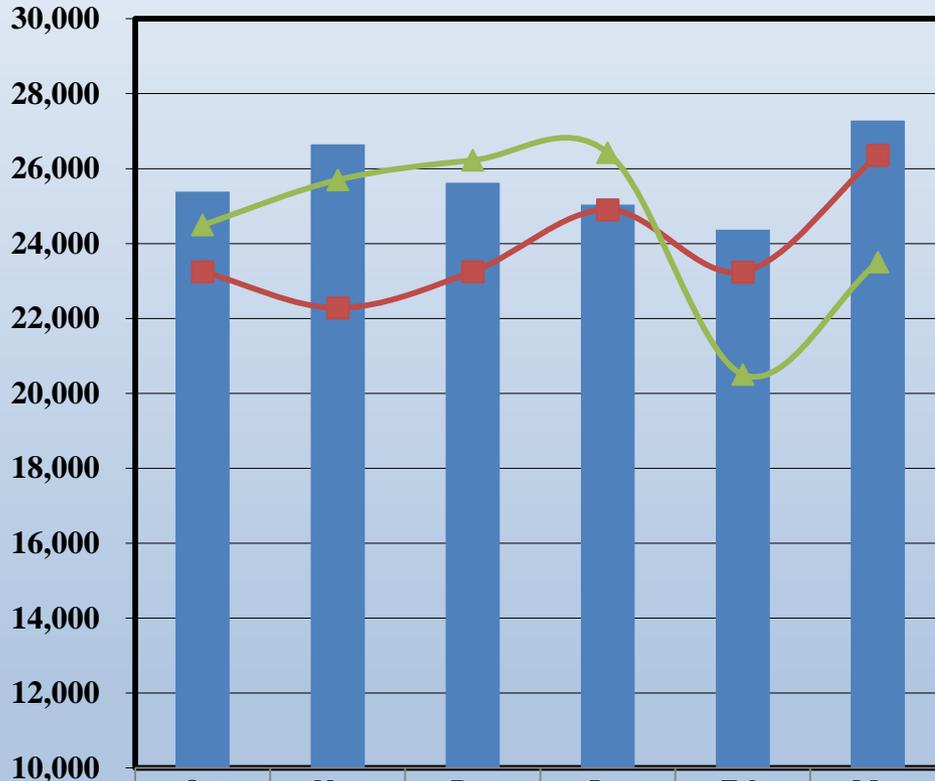
# Emergency Room Visits



	Oct	Nov	Dec	Jan	Feb	Mar
Act	5,081	5,715	5,531	5,262	4,671	5,659
Bud	4,146	3,973	4,146	4,441	4,145	4,700
Prior	3,890	4,477	4,885	4,691	4,169	4,129

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,659	4,700	4,129
Var %		20.4%	37.1%
Year-To-Date	31,919	25,551	26,241
Var %		24.9%	21.6%
Annualized	59,121	49,448	51,345
Var %		19.6%	15.1%

# Total Outpatient Occasions of Service

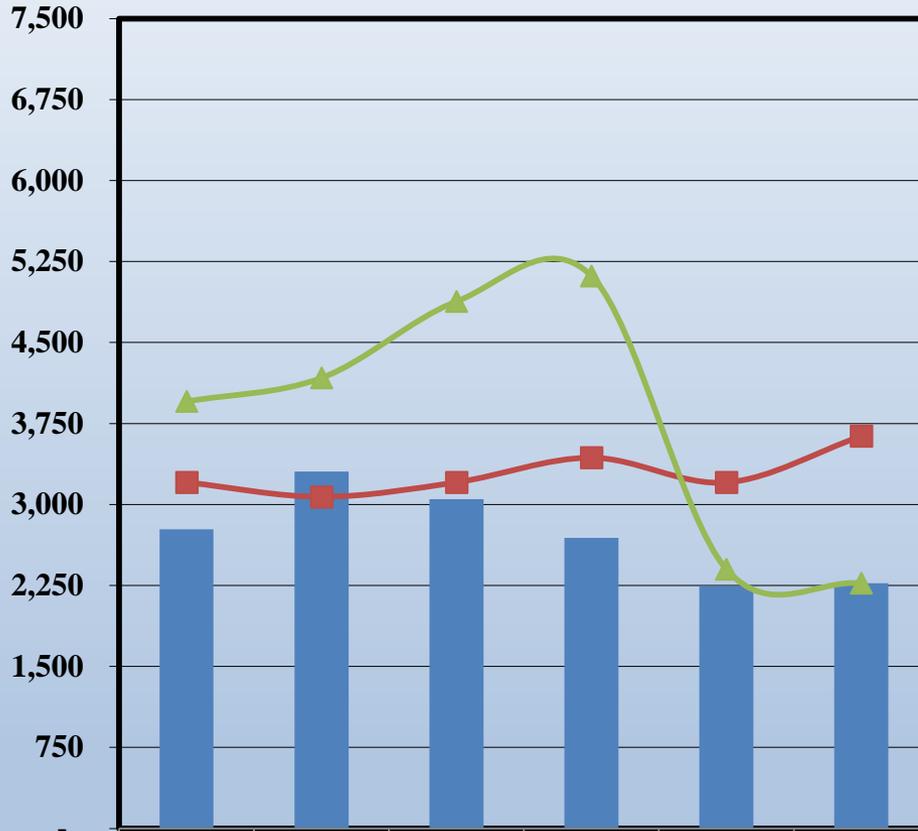


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	27,285	26,359	23,506
Var %		3.5%	16.1%
Year-To-Date	154,358	143,289	146,848
Var %		7.7%	5.1%
Annualized	296,682	274,304	295,494
Var %		8.2%	0.4%

	Oct	Nov	Dec	Jan	Feb	Mar
Act	25,389	26,651	25,623	25,037	24,373	27,285
Bud	23,249	22,281	23,249	24,906	23,245	26,359
Prior	24,493	25,698	26,222	26,425	20,504	23,506

# Urgent Care Visits

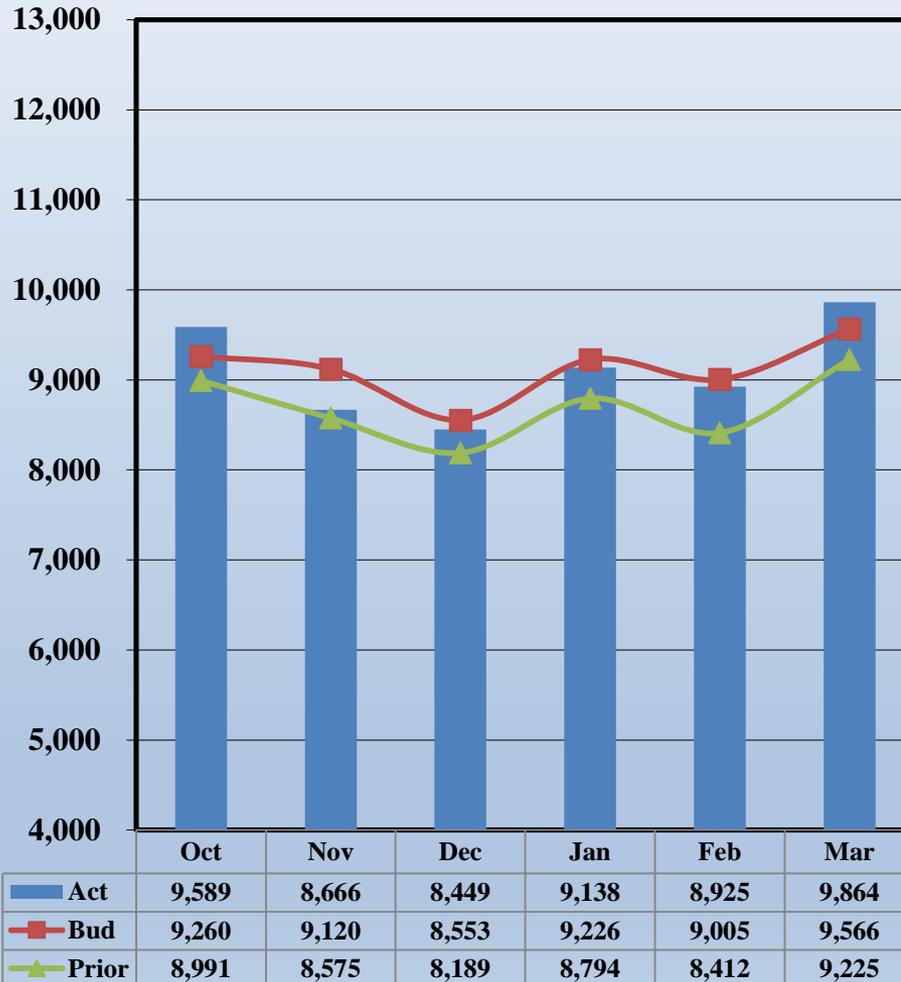
*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,272	3,633	2,270
Var %		-37.5%	0.1%
Year-To-Date	16,332	19,751	22,793
Var %		-17.3%	-28.3%
Annualized	29,856	57,026	46,378
Var %		-47.6%	-35.6%

	Oct	Nov	Dec	Jan	Feb	Mar
Act	2,770	3,304	3,049	2,692	2,245	2,272
Bud	3,205	3,071	3,205	3,433	3,204	3,633
Prior	3,954	4,172	4,880	5,117	2,400	2,270

# Total ProCare Office Visits



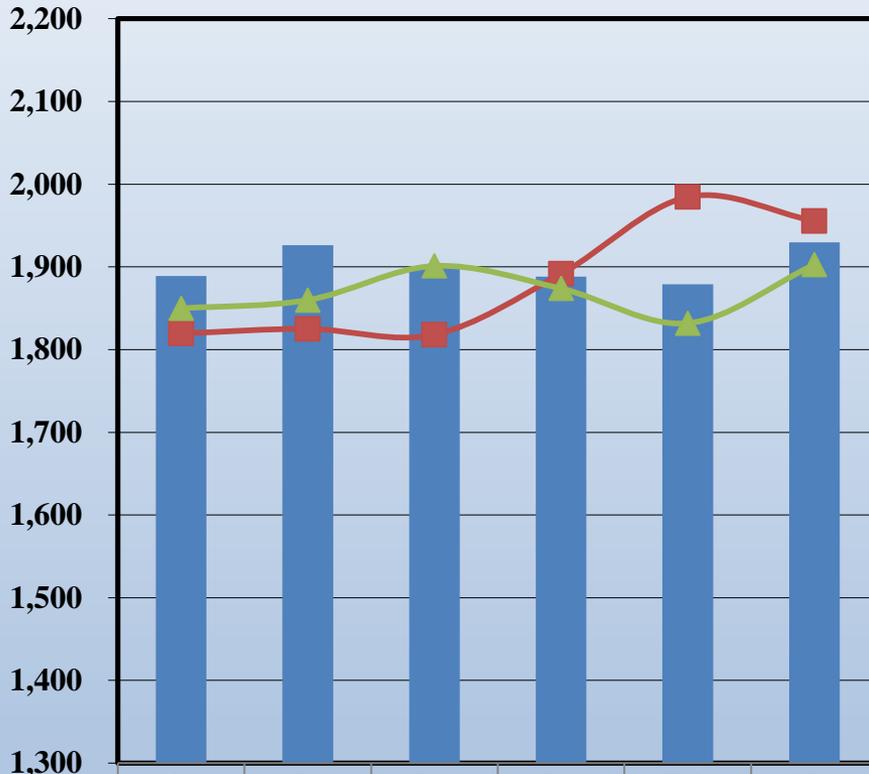
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,864	9,566	9,225
Var %		3.1%	6.9%
Year-To-Date	54,631	54,730	52,186
Var %		-0.2%	4.7%
Annualized	108,995	110,856	108,040
Var %		-1.7%	0.9%

# Staffing



# Blended FTE's

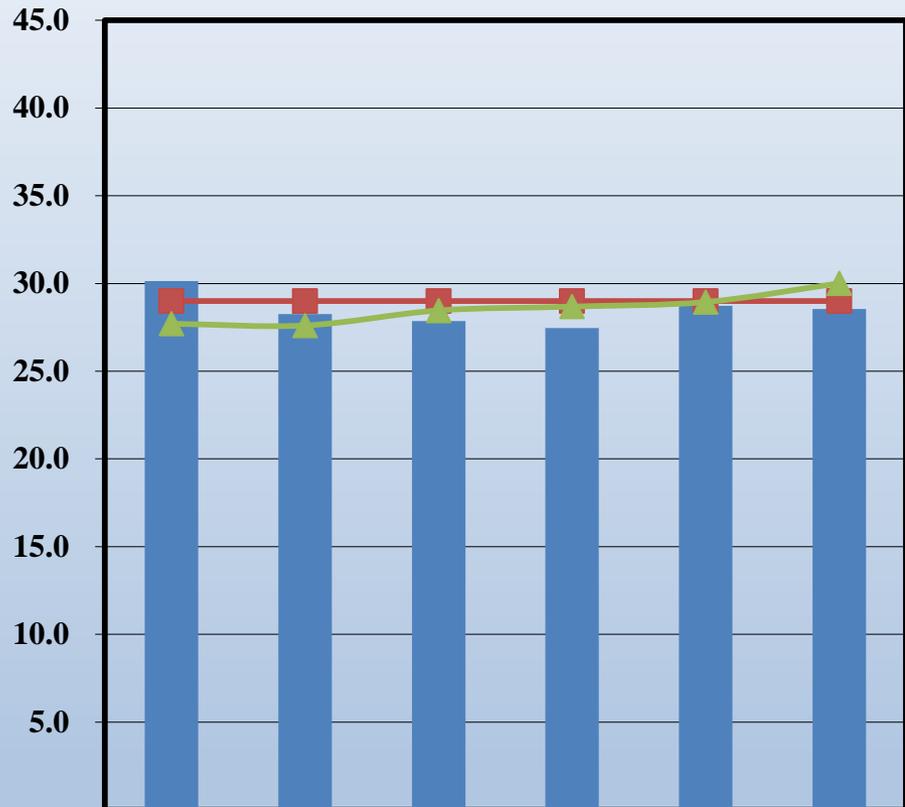
*Including Contract Labor and Management Services*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,930	1,955	1,903
Var %		-1.3%	1.4%
Year-To-Date	1,902	1,881	1,870
Var %		1.1%	1.7%
Annualized	1,903	1,894	1,863
Var %		0.5%	2.2%

	Oct	Nov	Dec	Jan	Feb	Mar
Act	1,889	1,926	1,900	1,888	1,879	1,930
Bud	1,819	1,825	1,818	1,891	1,985	1,955
Prior	1,850	1,860	1,901	1,874	1,832	1,903

# *Paid Hours per Adjusted Patient Day* (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.5	29.0	30.0
Var %		-1.6%	-4.9%
Year-To-Date	28.5	29.0	28.6
Var %		-1.7%	-0.3%
Annualized	29.4	29.0	28.9
Var %		1.4%	1.7%

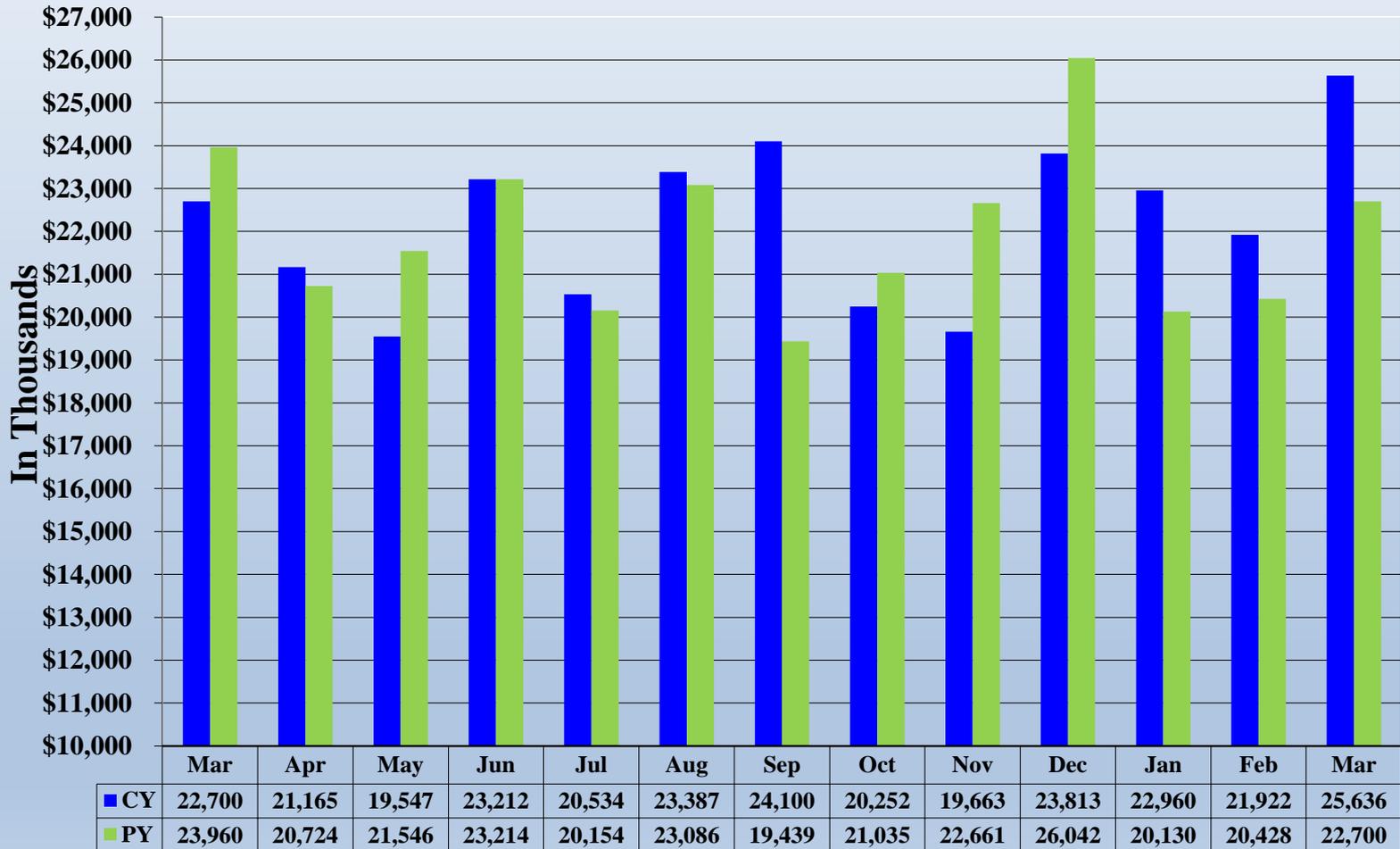
	Oct	Nov	Dec	Jan	Feb	Mar
Act	30.1	28.3	27.9	27.5	28.7	28.5
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	27.7	27.6	28.5	28.7	28.9	30.0

# Accounts Receivable



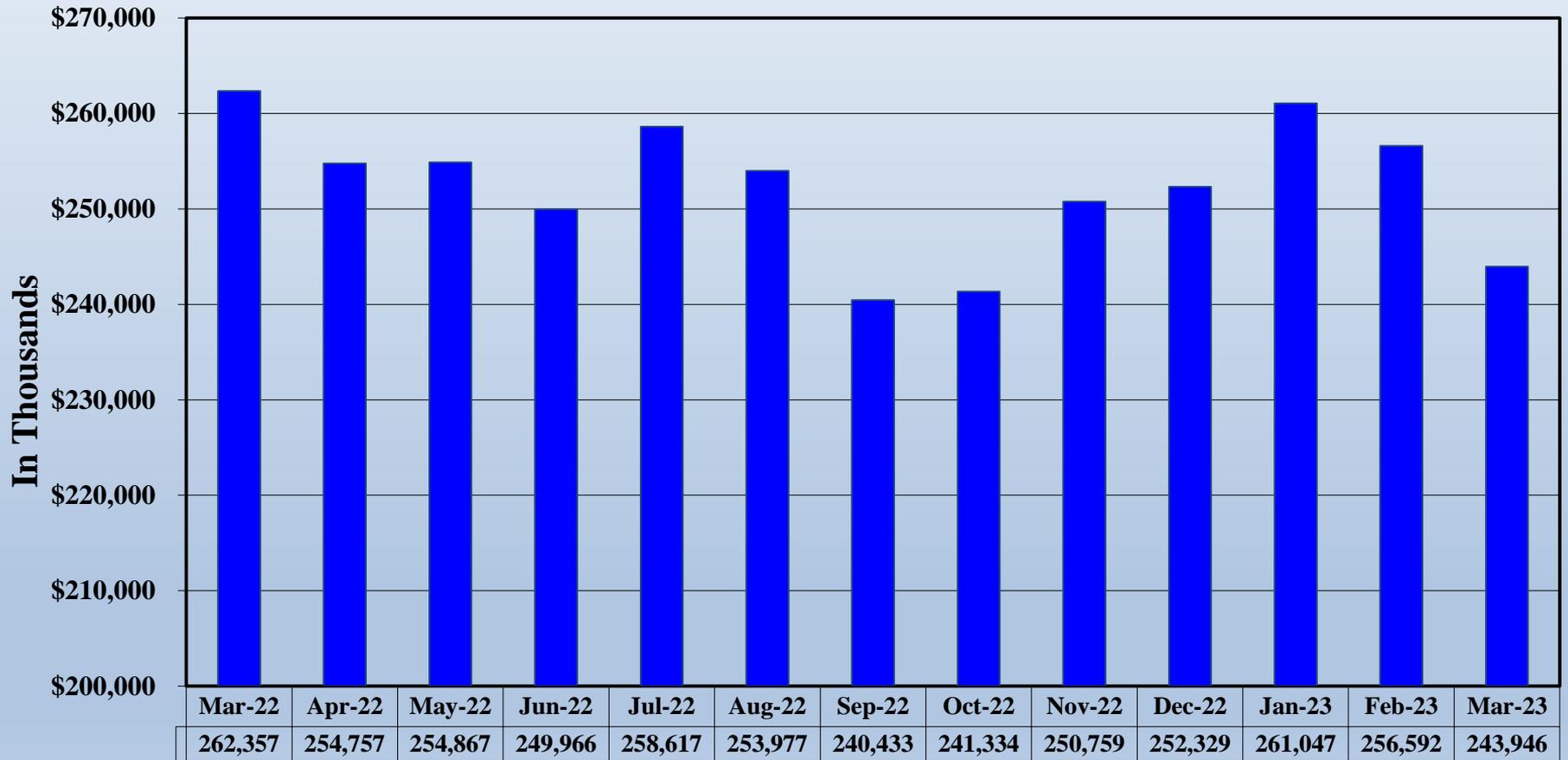
# Total AR Cash Receipts

## *13 Month Trending*



# Total Accounts Receivable – Gross

## Thirteen Month Trending

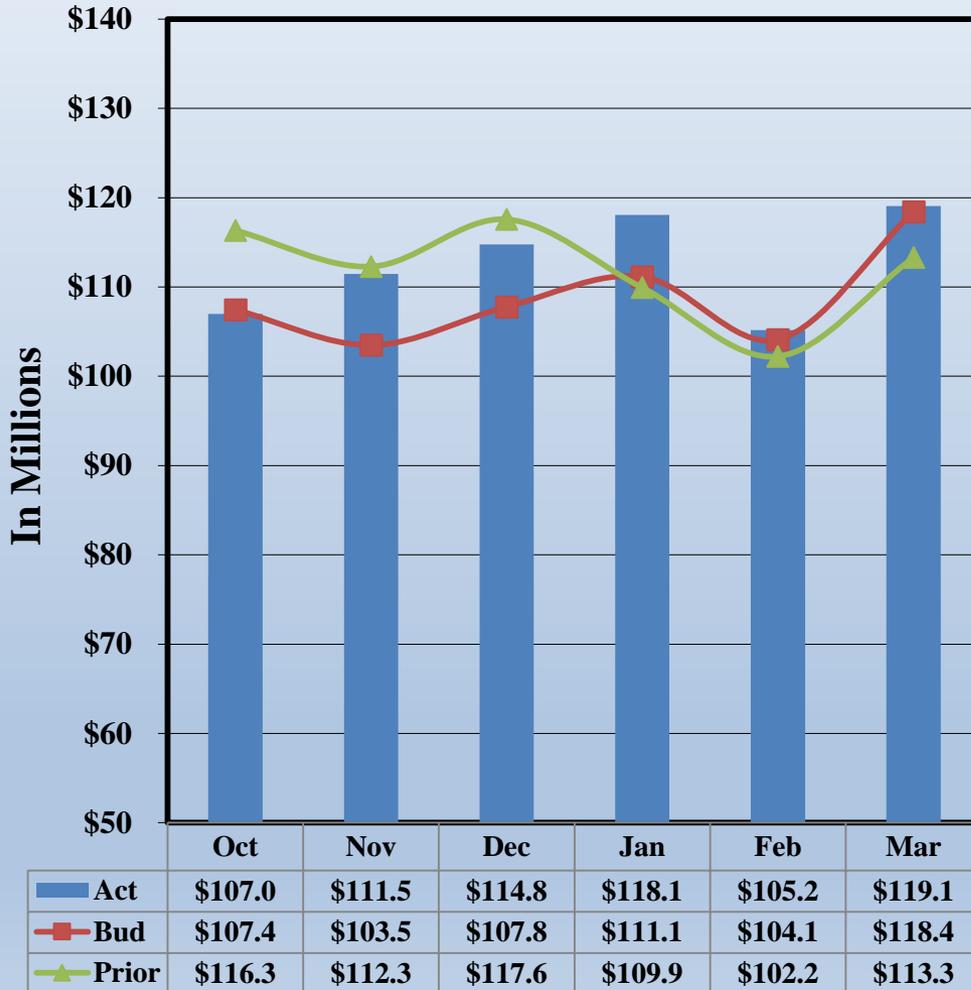


# Revenues & Revenue Deductions



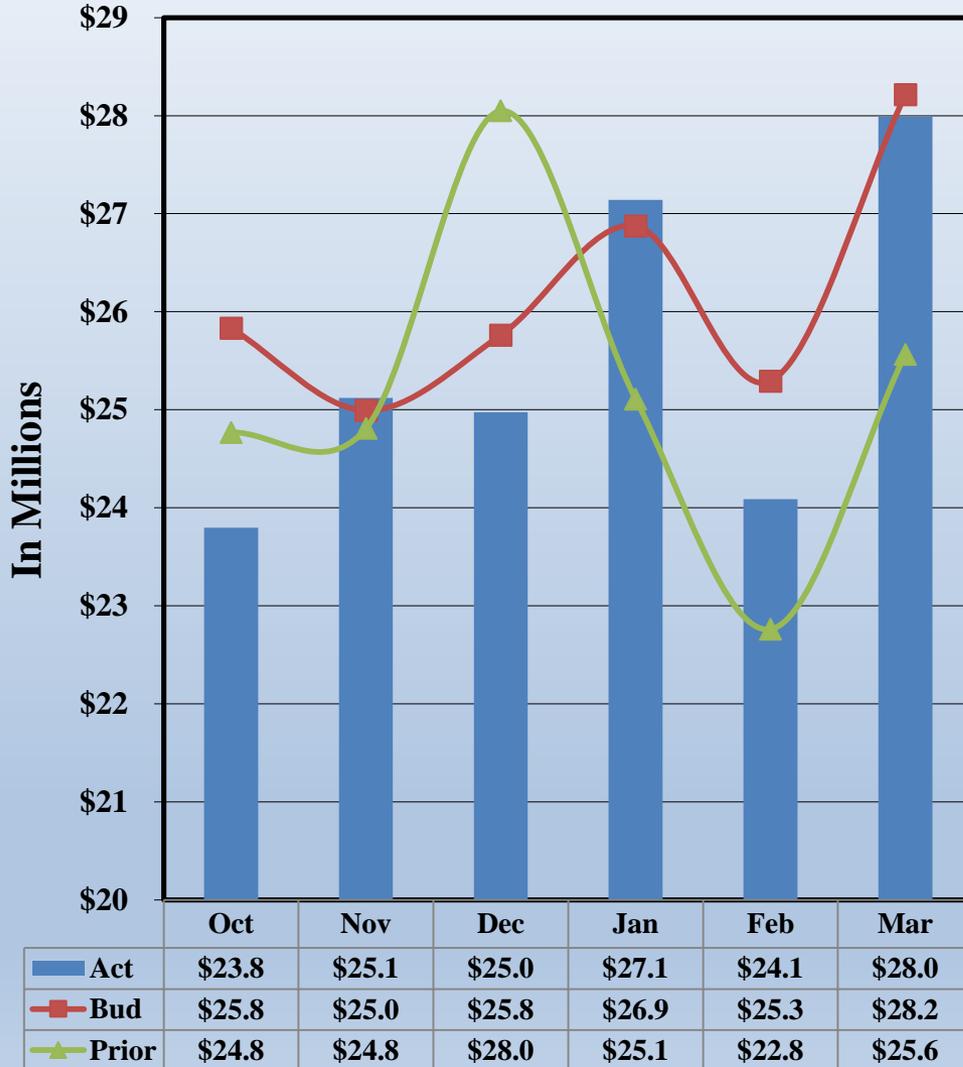
# Total Patient Revenues

## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 119.1	\$ 118.4	\$ 113.3
Var %		0.5%	5.1%
Year-To-Date	\$ 675.5	\$ 652.4	\$ 671.6
Var %		3.5%	0.6%
Annualized	\$ 1,315.9	\$ 1,290.7	\$ 1,337.8
Var %		2.0%	-1.6%

# Total Net Patient Revenues

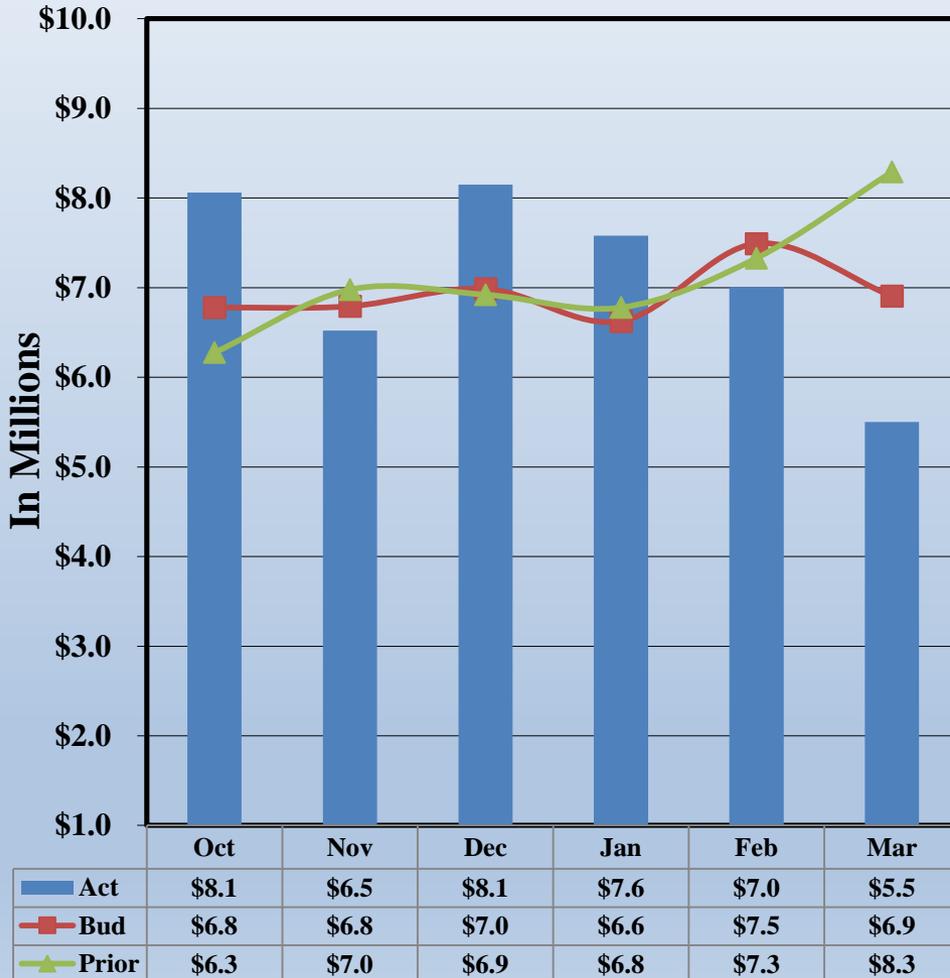


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 28.0	\$ 28.2	\$ 25.6
Var %		-0.8%	9.5%
Year-To-Date	\$ 153.1	\$ 157.0	\$ 151.1
Var %		-2.5%	1.4%
Annualized	\$ 292.3	\$ 309.0	\$ 310.0
Var %		-5.4%	-5.7%

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*

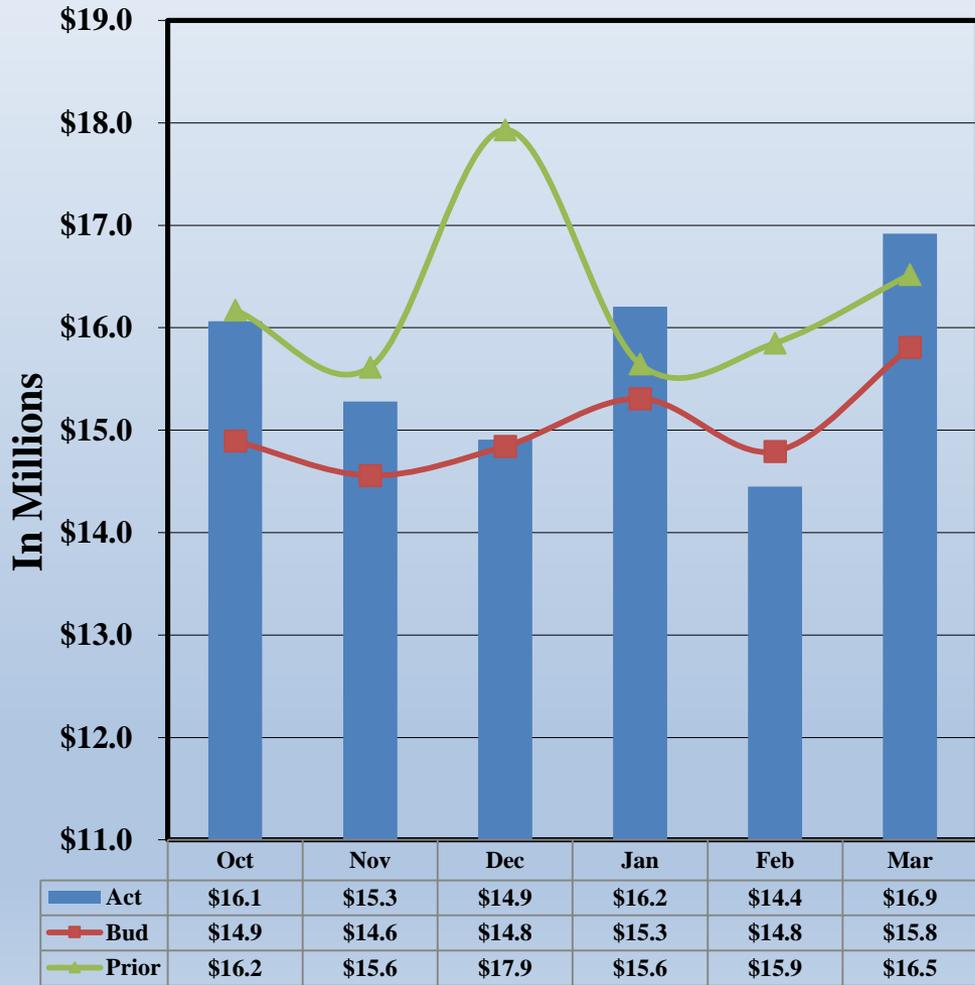


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.5	\$ 6.9	\$ 8.3
Var %		-20.3%	-33.6%
Year-To-Date	\$ 42.8	\$ 41.6	\$ 42.6
Var %		3.0%	0.6%
Annualized	\$ 90.8	\$ 79.5	\$ 83.3
Var %		14.2%	9.0%

# Operating Expenses



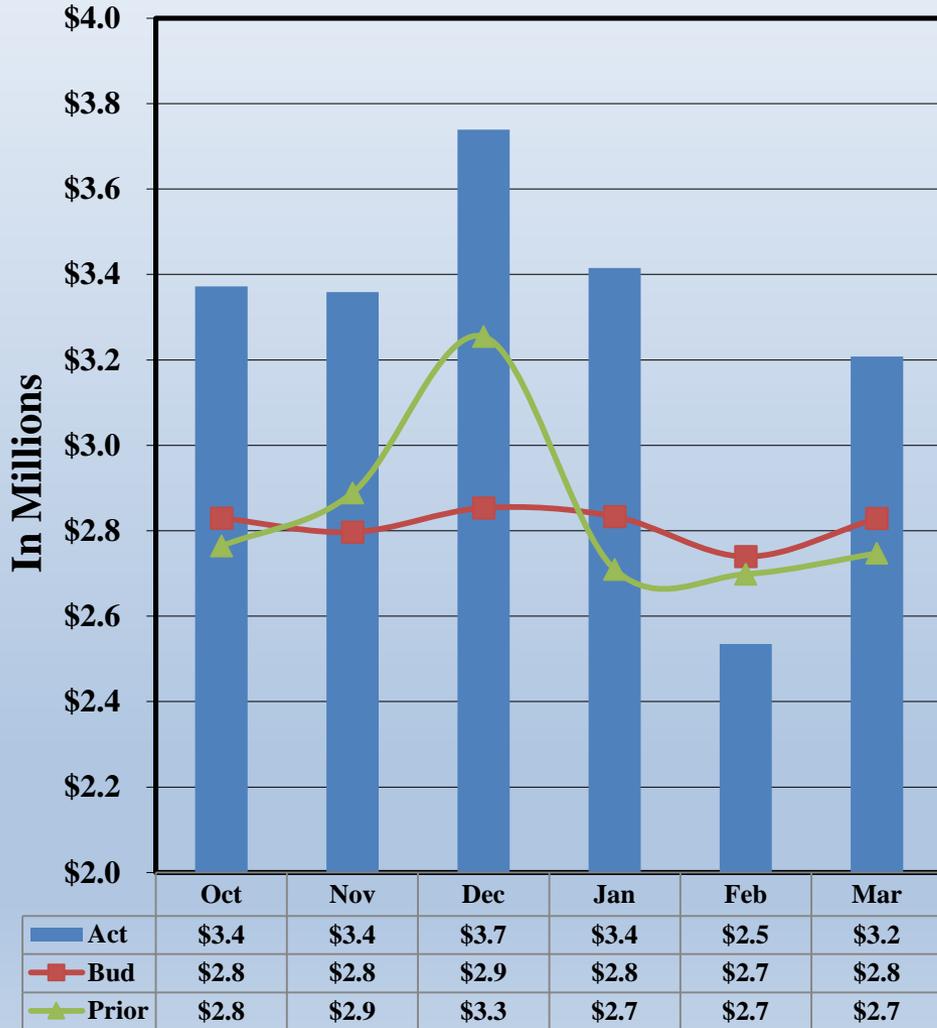
# Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.9	\$ 15.8	\$ 16.5
Var %		7.0%	2.4%
Year-To-Date	\$ 93.8	\$ 90.2	\$ 97.7
Var %		4.0%	-4.0%
Annualized	\$ 194.8	\$ 175.8	\$ 185.3
Var %		10.8%	5.1%

# Employee Benefit Expense

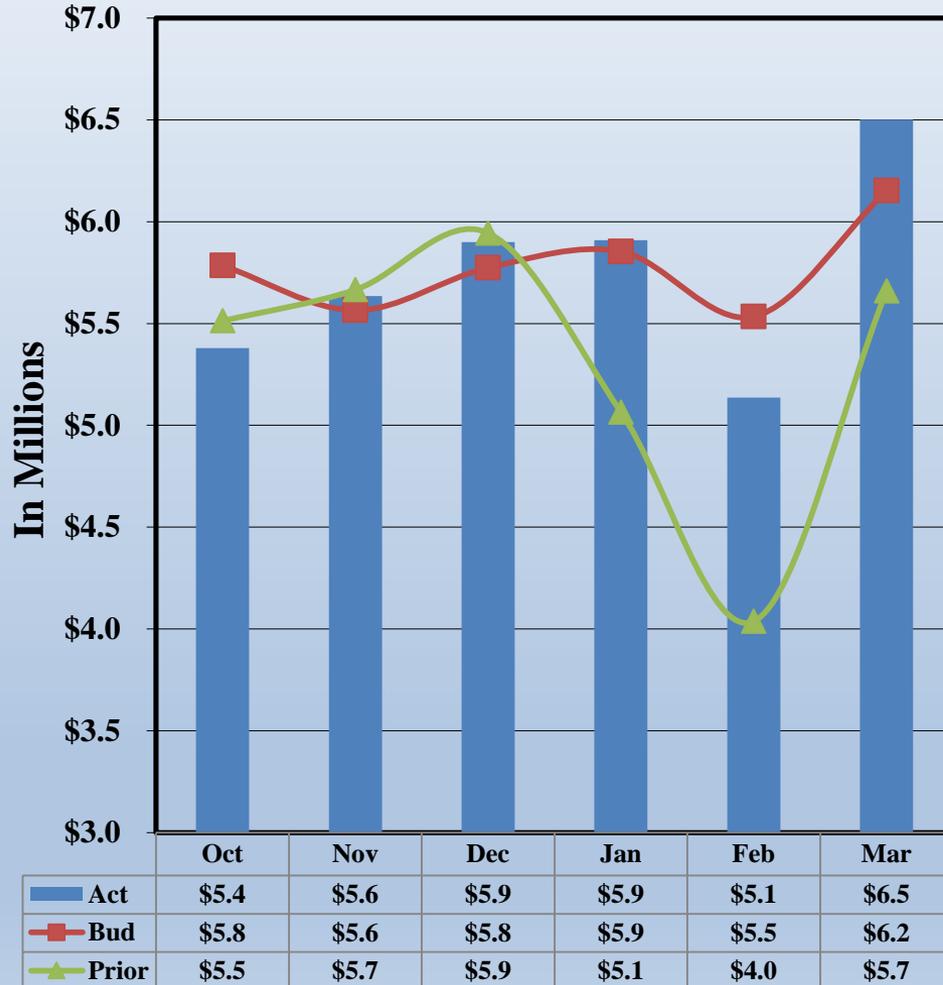
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.2	\$ 2.8	\$ 2.7
Var %		13.4%	16.8%
Year-To-Date	\$ 19.6	\$ 16.9	\$ 17.1
Var %		16.3%	15.0%
Annualized	\$ 15.8	\$ 34.5	\$ 34.0
Var %		-54.2%	-53.5%

# *Supply Expense*

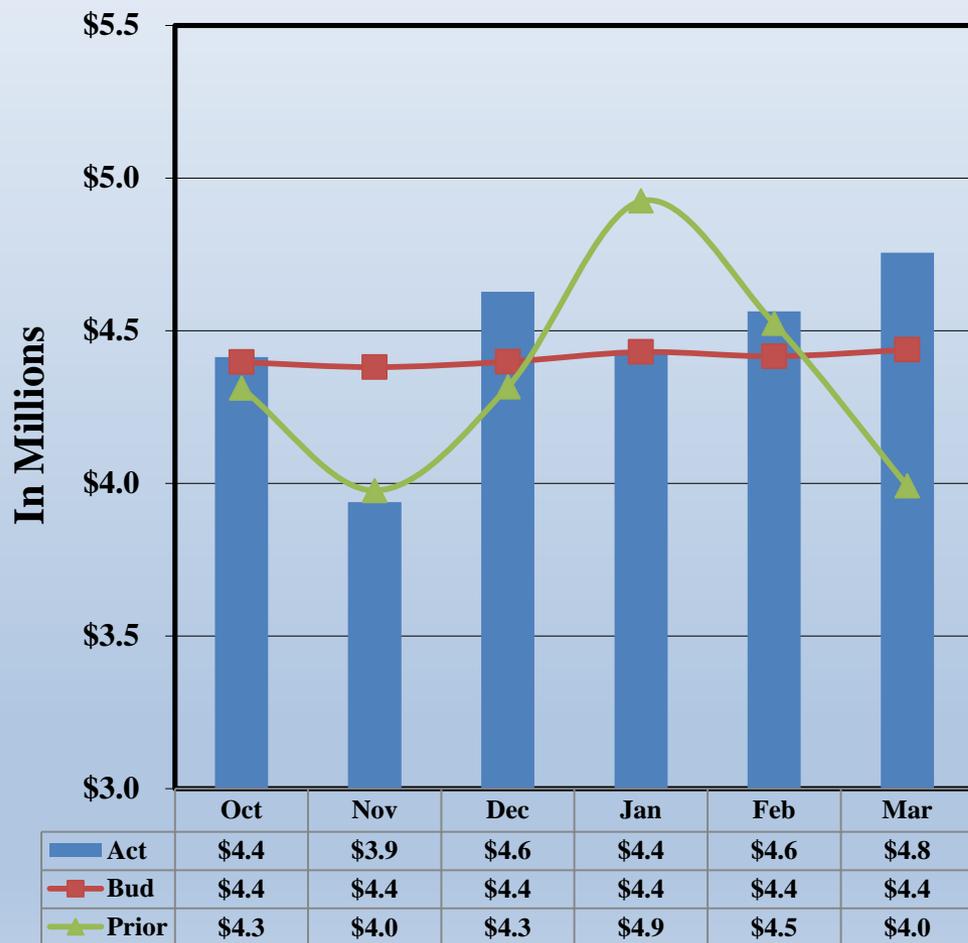
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.5	\$ 6.2	\$ 5.7
Var %		5.7%	14.9%
Year-To-Date	\$ 34.5	\$ 34.7	\$ 31.9
Var %		-0.6%	8.1%
Annualized	\$ 65.7	\$ 64.8	\$ 63.0
Var %		1.4%	4.3%

# Purchased Services

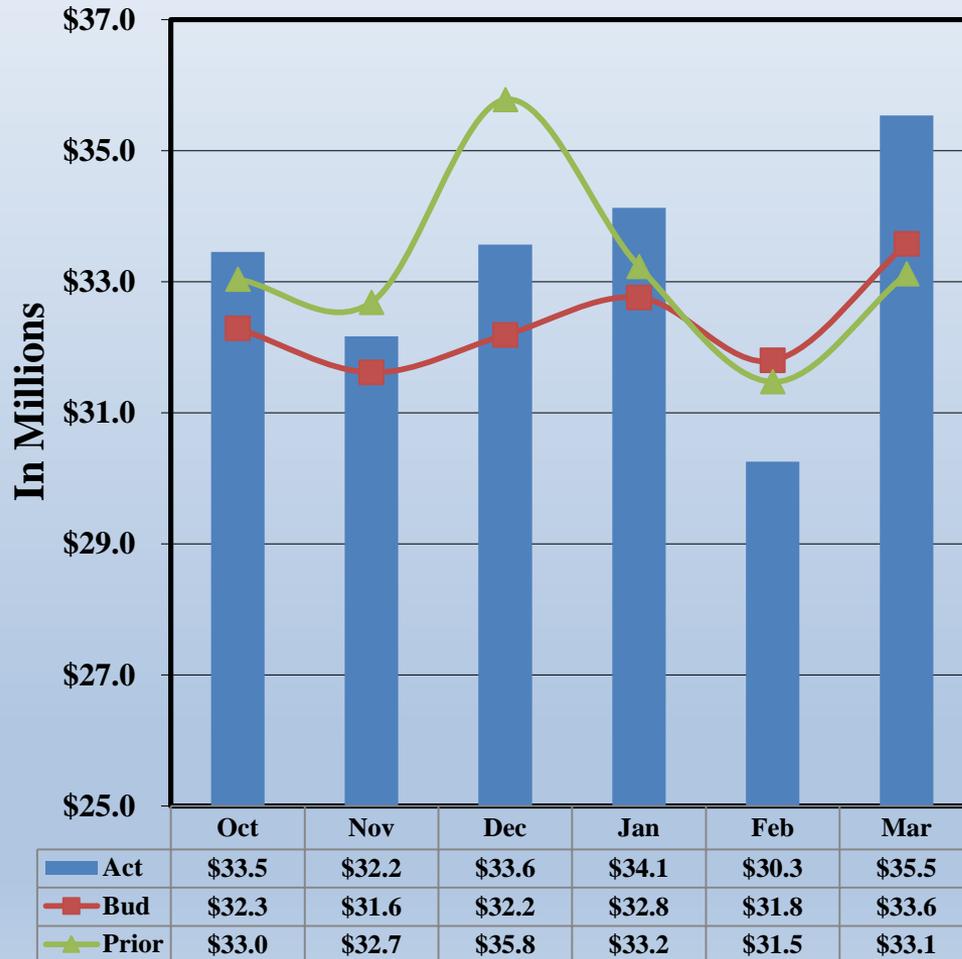
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.8	\$ 4.4	\$ 4.0
Var %		7.2%	19.2%
Year-To-Date	\$ 26.7	\$ 26.5	\$ 26.0
Var %		1.0%	2.7%
Annualized	\$ 53.5	\$ 52.4	\$ 50.5
Var %		2.1%	5.9%

# Total Operating Expense

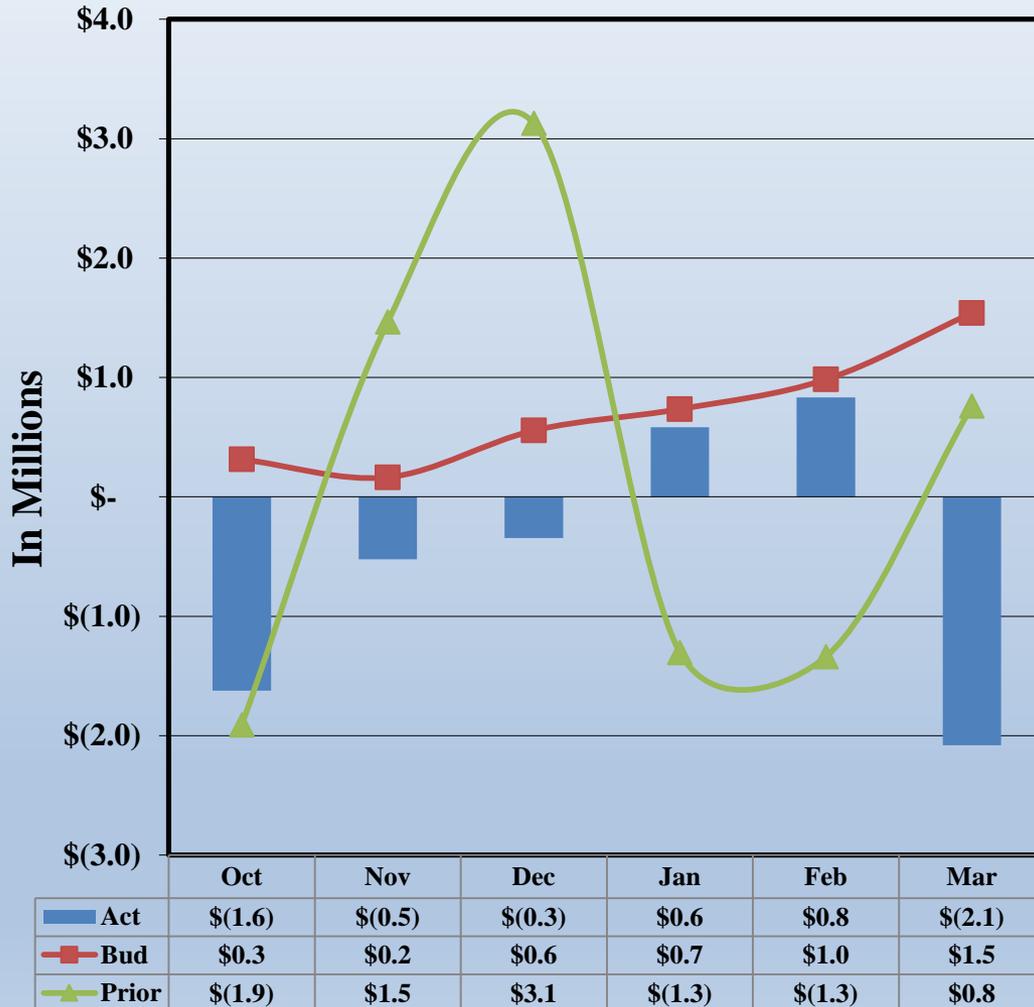
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 35.5	\$ 33.6	\$ 33.1
Var %		5.9%	7.3%
Year-To-Date	\$ 199.1	\$ 194.2	\$ 199.3
Var %		2.5%	-0.1%
Annualized	\$ 378.7	\$ 378.1	\$ 385.5
Var %		0.2%	-1.8%

# Operating EBIDA

## *Ector County Hospital District Operations*

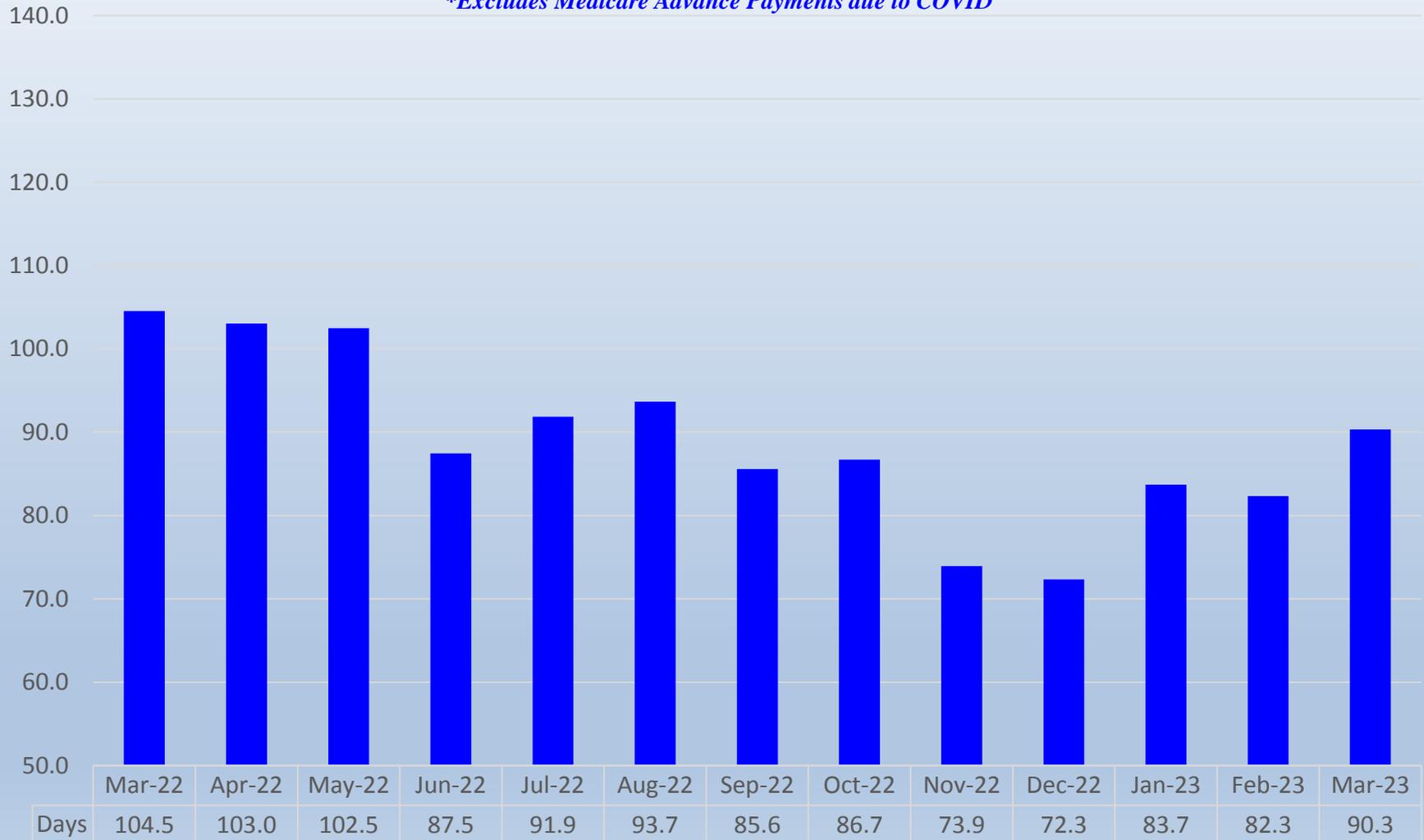


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (2.1)	\$ 1.5	\$ 0.8
Var %		-240.0%	-362.5%
Year-To-Date	\$ (3.2)	\$ 4.3	\$ 0.8
Var %		-174.4%	-500.0%
Annualized	\$ 2.8	\$ 9.7	\$ 35.2
Var %		-71.1%	-92.0%

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch



## MEMORANDUM

TO: ECHD Board of Directors  
FROM: Linda Carpenter, Chief Information Officer  
SUBJECT: 724 Access Services & Support Renewal  
DATE: May 1, 2023

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**Cost:**

724 Access services & support (Annual Costs)	\$73,408.44
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**Budget Reference:**

Operational Funds	\$73,408.44
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**Background:**

724 Access solution provides 7x24 view only access to all clinical data in Cerner Millennium Electronic Medical Record (EMR) in the event of a network outage or planned/unplanned downtime. Patient's critical information can often be overlooked without access to the patient record; therefore, a downtime increases the risk to patient safety. 724 Access provides previous thirty days of patient's medical record in the EMR at designated PC's across Medical Center Health System (MCHS).

**Objective:**

Continue services and support for 724 Access to provide 24x7 access to patient data increasing patient safety in the event of a network failure should occur.

**Funding:**

724 Access services & support in the annual amount of \$73,408.44 from Cerner will come from budgeted operational funds.

**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Steve Ewing, Chief Financial Officer  
SUBJECT: ReveCore Service Agreement  
DATE: May 2, 2023

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**Cost:**

3 Year Contract

**22% of collections**

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**Background:**

This is a Healthfuse vetted resource that will provide underpayment review services. ReveCore will review the hospitals zero-dollar insurance balance accounts to determine if correct payment has been received.

**Staffing:**

No additional FTE.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** operational expense

**MEMORANDUM**

TO: ECHD Board of Directors  
 FROM: Steve Ewing, Chief Financial Officer  
 SUBJECT: Iodine Software Service Agreement  
 DATE: May 2, 2023

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**Cost:**

5 Year Contract	
1 <sup>st</sup> Year	\$399,651.51
2 <sup>nd</sup> Year	\$400,192.94
3 <sup>rd</sup> Year	\$400,761.43
4 <sup>th</sup> Year	\$413,023.04
5 <sup>th</sup> Year	\$425,664.44
Total 5 Year Contract	<b>\$2,039,293.36</b>

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**Background:**

This is a TPC vetted resource that will provide software to prioritize CDI Specialists patient lists. Iodine Software tracks patients with open queries and those that have been reviewed and the reprioritizes the list based on new information. This aids in filtering, reviewing, and identifying possible document continuity and consistency issues.

Expected Return on Investment (ROI) is two to three times the annual expenditure.

**Staffing:**

No additional FTE.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

N/A

**Funding:** operational expense

**MEMORANDUM**

TO: ECHD Board of Directors  
FROM: Meredith Hulsey, DO CMO  
SUBJECT: Physician Leadership Development Program  
DATE: April 28, 2023

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**Cost:**  
Proposal Price Total **\$75,000.00**

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**Background:**

Medical Center Hospital through the years has encouraged physician leadership development through outside consultant programs that provide expert mentorship and seminars in medical law, medical administration, and leadership development. We request your consideration and approval to revive the physician leadership initiative utilizing the Huron (Studer group) consultation service.

**Purpose of Purchase:**

For the contract proposal fee of \$75,000, Huron Consultation Group will provide onsite and virtual seminars and workshops engaging chosen physicians that show interest and aptitude for administrative leadership for a one year term. Huron also provides conference seats at their national conference once a year for the physicians chosen.

**Staffing:**

No additional FTEs will be required.

**Disposition of Existing Equipment:**

Not applicable.

**Implementation Time:**

The contract proposal will be signed the week of the board meeting and physicians chosen will be invited to participate immediately after signing. If approved, seminars will begin this summer.

**Funding:** Operational expense

**MEMORANDUM**

TO: ECHD Board of Directors

FROM: David Garcia, FHC Executive Director  
Through Steve Ewing, Chief Financial Officer

SUBJECT: Equipment Purchase – Shimadzu Floor Xray Unit and Medication Refrigeration and Freezer Units

DATE: April 24, 2023

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**Cost:**  
Proposal Price Total **\$163,266.02**

**Background:**

There is currently one Xray unit at the Family Health Clinic on Clements. The unit was originally purchased in 2012 for the Golder Urgent Care and was transferred over to the Family Health Clinic in 2014 when the Golder Urgent Care closed. The unit is eleven years old, and we are requesting your consideration and approval of a new Xray unit for our Clements location. We are also requesting your consideration and approval to purchase two new medication refrigerators and one under the counter medication freezer. The Xray unit and medication refrigeration units will all be purchased using current Federal grant funding.

**Purpose of Purchase:**

Our existing Xray unit is becoming obsolete, and parts will become difficult to get in the future. The MCH Radiology department has reviewed two Xray unit options and recommends proceeding with the Shimadzu RadSpeed Floor Xray unit for \$144,000. In addition, the new medication storage units will enhance our storage capabilities and replace an existing refrigeration unit that is ten years old. The price of the medication storage units is \$19,266.02.

**Staffing:**

No additional FTEs will be required.

**Disposition of Existing Equipment:**

Salvage sale of current Xray unit.

**Implementation Time:**

The Xray price will be honored if purchased within 90 days of the quote. Delivery and installation of the Xray unit would be July 2023. Refrigeration units will have an estimated arrival time of ten days.

**Funding:** Total funding will be covered by the American Rescue Plan Act Funding for FQHC Look A Likes grant.

**Regional Services**  
**May Board Report**

**Events**

**4/20-** MCHS Regional Roundtable

**4/27-** First Physician’s lunch (east university)

**Upcoming Events**

**8/8-** MCH Regional Board Workshop

**Community Outreach**

Dr. Beningno, Dr. Bueno, Dr. Ngyuen, Dr. Monzon, Tamara Bauvosette NP, Maria Cole and Kelly Wenger NP.

**Regional Site Visits**

No hospital visits this month, all hospitals came onsite to MCH for Regional Roundtable. 17 hospitals in attendance.

**MCH Telehealth**

<b>Month 23'</b>	<b>On Demand</b>	<b>Scheduled</b>
January	<b>20</b>	<b>104</b>
February	<b>24</b>	<b>77</b>
March	<b>21</b>	<b>44</b>